



Finance, Budget and Enrolment Committee Agenda

FBEC:006A

Thursday, April 7, 2022

5:00 p.m.

Electronic Meeting

Trustee Members

Parthi Kandavel (Chair), Stephanie Donaldson, James Li, Zakir Patel, Robin Pilkey,
David Smith, Manna Wong

	Pages
1. Call to Order and Acknowledgement of Traditional Lands	
2. Approval of the Agenda	
3. Declarations of Possible Conflict of Interest	
4. Delegations	
To be presented	
5. Contract Awards	
5.1. Contract Awards, Operations [4295]	1
5.2. Contract Awards, Facilities [4296]	15
6. Lease Agreements With Agencies for the Ontario Autism Program's Entry to School Program at Beaumonde Heights Junior Middle School, Cornell Junior Public School, and Emily Carr Public School [4294]	41
7. Update on 2022-23 Budget Timelines [4282]	47
8. 2022-23 Budget Development Presentation Materials [4301]	51
9. Second Quarter Interim Financial Report, 2021-22 [4300]	79
10. Written Notices of Motion	
10.1. Developments in Ward 18, Scarborough Southwest (Trustees Kandavel and Wong)	
To follow	

11. Private Matters

Separate Document (FBEC:006B)

12. Adjournment



Contract Awards, Operations

To: Finance, Budget and Enrolment Committee

Date: 7 April, 2022

Report No.: 04-22-4295

Strategic Directions

- Allocate Human and Financial Resources Strategically to Support Student Needs

Recommendation

It is recommended that:

1. the contract awards on Appendix A be received; and
2. the contract awards on Appendix C be approved.

Context

In accordance with the Board's Policy P.017: Purchasing:

- The Director or designate may approve operations contracts over \$50,000 and up to \$175,000 and report such contracts to Finance, Budget and Enrolment Committee;
- Finance, Budget and Enrolment Committee may approve operations contracts in excess of \$175,000 and up to \$250,000; and
- The Board shall approve all operations contracts over \$250,000. All contracts for consulting services (as defined in the Broader Public Sector Procurement Directive) in excess of \$50,000 must be approved by the Board.

The recommended suppliers and the term of each contract are shown in the attached appendices. Appendix A outlines contract awards provided for information; Appendix B outlines contracts requiring Finance, Budget and Enrolment Committee approval, and Appendix C outlines contracts requiring Board approval. The amounts shown are based on the estimated annual consumption using historical data unless indicated otherwise.

Actual amounts depend on the volume of products/services used during the term of the contract.

Purchasing Services invited bids from a minimum of three firms except where sole/single source is indicated. Requirements expected to exceed \$100,000 were posted on the Bids & Tenders e-Tendering portal (www.bidsandtenders.ca), to advertise procurement opportunities in compliance with the Broader Public Sector Procurement Directive, applicable trade treaties (e.g. Canadian Free Trade Agreement, Comprehensive Economic and Trade Agreement, etc.) and Board policy and procedure.

When a Request for Tender is issued, the lowest cost bid is accepted where quality, functionality, safety, environmental and other requirements are met. When a Request for Proposals is issued, a variety of evaluation criteria are used, including price. Each of those criteria is weighted based on relative importance to the Board. The bidder with the highest overall score is recommended for contract award. Every effort is made to include input from end users in the development of specifications and the evaluation process. Copies of all bids received and detailed information regarding all recommended awards are available in the Purchasing Services department.

Action Plan and Associated Timeline

Not applicable.

Resource Implications

Funding sources have been identified for each award listed in the attached appendices.

Communications Considerations

Not applicable.

Board Policy and Procedure Reference(s)

PO:17 - Purchasing

Appendices

- Appendix A: Contract Awards Provided for Information
- Appendix B: Contracts Requiring Finance, Budget & Enrolment Committee Approval – Nil Items this Report
- Appendix C: Contracts Requiring Board Approval
- Appendix D: Briefing Note – Security Information & Event Management Solution
- Appendix E: Briefing Note – Cisco Email Security
- Appendix F: Briefing Note – Chrome Devices
- Appendix G: Briefing Note – Cisco/Meraki Wireless Access Points

From

Craig Snider, Acting Associate Director – Business Operations and Service Excellence, at craig.snider@tdsb.on.ca or at 416-397-3188.

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Contract Awards Provided for Information (contracts over \$50,000 and up to \$175,000)

#	User/Budget Holder School/Department	Products/Services Details	Recommended Supplier	Low Bid/ Highest Score	Objections	# of Bids Rec'd	Estimated Annual Amount	Projected Start/End Date of Contract	Customer Involvement
1	All Schools Mathematics/LLSI	<p>Braining Camp Digital Manipulatives DA22-191SSF</p> <p>Brainingcamp is a provider of 16 virtual and dynamic manipulatives for visualizing mathematics concepts and making student math thinking visible. Brainingcamp manipulatives and canvases augment traditional math manipulatives by leveraging the digital environment to support building students' conceptual understanding. The interactive whiteboard and sharing feature allow teachers and students to share thinking and provide timely feedback. This agreement provides district-wide access.</p>	Braining Camp, LLC	N/A	N/A	Sole Source	\$131,500	September 2021 / August 2022	LLSI - Mathematics

Contracts Requiring Finance, Budget and Enrolment Committee Approval
 (contracts over \$175,000 and up to \$250,000)

#	User/Budget Holder School/Department	Products/Services Details	Recommended Supplier	Low Bid/ Highest Score	Objections	# of Bids Rec'd	Estimated Annual Amount	Projected Start/End Date of Contract	Customer Involvement
-	Nil Items	-	-	-	-	-	-	-	-

Contracts Requiring Board Approval (contracts over \$250,000 and Consulting Services over \$50,000)

#	User/Budget Holder School/Department	Products/Services Details	Recommended Supplier	Low Bid/ Highest Score	Objections	# of Bids Rec'd	Estimated Annual Amount	Projected Start/End Date of Contract	Customer Involvement
1	IT Services	<p>Security Information and Event Management Solution AS22-210P</p> <p>MGCS 11558 IT Security Products & Services</p> <p>See Appendix D</p>	Optiv Canada Inc.	Yes	No	2	Y1 - \$642,381 Y2 – \$544,603 Y3 – \$544,603	May 2022 / April 2025	IT Services / Purchasing Services
2	IT Services	<p>Cisco Email Security AS22-315P</p> <p>MGCS 11558 IT Security Products & Services</p> <p>See Appendix E</p>	Computacenter (TeraMach)	Yes	No	2	\$343,500	April 2022 / April 2023	IT Services / Purchasing Services
3	IT Services	<p>Chrome Devices DA22-195OECM-R</p> <p>OECM-2021-371-01 Chrome and Cloudbook Devices and Services</p> <p>See Appendix F</p>	Compugen	Yes	No	3	\$3,566,755 \$9,300,020	May 2022/ September 2026 One-time bulk purchase for Grades 5 & 9 1:1 Student Device Program	IT Services / Purchasing Services
4	IT Services	<p>Provision of Research and Advisory Services Subscription for Information Technology Departments</p> <p>A membership subscription that provides access to best-practise IT research and roadmaps supporting IT department improvements in areas including tools and</p>	Info-Tech Research Group	N/A	N/A	Sole Source	\$149,000	April 30,2022/ April 29, 2024	IT Services

#	User/Budget Holder School/Department	Products/Services Details	Recommended Supplier	Low Bid/Highest Score	Objections	# of Bids Rec'd	Estimated Annual Amount	Projected Start/End Date of Contract	Customer Involvement
		templates, benchmarking and vendor assessment databases, training, and access to industry analysts etc.							
5	IT Services/ Telecom	<p>Bell Canada Megalink Services LG22-331SSF</p> <p>Bell Megalink circuits enable incoming/outgoing phone calls at 1 Civic Centre Court and 5050 Yonge Street locations in the event of network or TDSB Data Centre service disruptions.</p>	Bell Canada	N/A	N/A	N/A	\$62,500	Feb 2022 / Jan 2027	IT Services/ Purchasing Services
6	IT Services Network Services	<p>Cisco/Meraki Access Points</p> <p>Supply of WiFi access points for various school locations.</p> <p>See Appendix G</p>	Bell Canada	N/A	N/A	Single Source	\$3,112,955	April 2022	IT Services
7	All Schools	<p>Musical Instruments Repairs and Services LQ22-122P</p> <p>Vendors of record established to provide instrument repair services to all schools on an as-required basis.</p>	<p>Music-Tech Services Inc. Harmony-Music Services The Music Lab Gazebo Music Cosmo Music Long & McQuade String Tech Wright Piano Tuning Paul Hahn Woodshed Percussion Steeltone Musical Soul Drums Piano Tuners Tommy Crichlow</p>	Yes	No	14	\$380,000	April 2022 / March 2027	LLSI-The Arts/ Purchasing Services

BRIEFING NOTE

Date 7 April 2022
To Finance, Budget & Enrolment Committee
From Peter Singh, Executive Officer, Information Technology and Information Management

Subject **Security Information and Event Management (SIEM)**

Purpose To provide visibility into security related issues on the Board's network, the Security Operations group within IT Services currently uses McAfee's Security Information and Event Management (SIEM) solution. This solution is installed on-premise and the supporting hardware will reach end of life on June 1, 2022 and will no longer be supported by the vendor.

Over the past year, the Security Operations group has conducted Proof of Value (PoV) testing of two industry leading cloud based SIEM solutions, Microsoft Sentinel and Splunk Enterprise Security. After extensive testing within the Board's computing environment, it was determined that both solutions would be viable products to replace the Board's existing SIEM solution. Both solutions also offer new functionality called Security Orchestration and Automated Response (SOAR), which will allow the Security team to configure and automate workflows so that security threats can be responded to in real time. As a result of the PoV testing, to obtain the best value for the Board, pricing was solicited from existing OEM and MGCS vendors for both solutions.

Costing for Microsoft Sentinel was provided by the Board's existing Microsoft Enrollment for Education Solution provider, Softchoice. The total estimated cost to implement and operate Sentinel for three years is \$4,021,594.

Costing for Splunk's Enterprise Security solution was submitted by Optiv. The total estimated cost to implement and operate Splunk's solution for three years is \$1,731,587.

It is recommended that Optiv be awarded a three-year contract to implement and license Splunk's Enterprise Security solution. There will be a one-time

implementation fee of \$97,778, plus an annual cost of \$479,036 to ingest, analyze and store Board security related data. Additionally, SOAR functionality will cost \$65,567 annually, resulting in a total three year total cost of \$1,731,587.

Year 1	Year 2	Year 3
\$97,778 (implementation fee)	N/A	N/A
\$479,036 (ingest/analyze/store data)	\$479,036 (ingest/analyze/store data)	\$479,036 (ingest/analyze/store data)
\$65,567 (SOAR functionality)	\$65,567 (SOAR functionality)	\$65,567 (SOAR functionality)
\$642,381	\$544,603	\$544,603
3-Year Total Cost: \$1,731,587		

- Strategic Direction**
- Allocate human and financial resources strategically to support student needs.

BRIEFING NOTE

Date 7 April 2022
To Finance, Budget & Enrolment Committee
From Peter Singh, Executive Officer, Information Technology and Information Management

Subject **Cisco Email Security**

Purpose Due to persistent security threats faced by the Board’s computing environment from incoming malicious email (e.g. malware, spam, phishing) the IT Security Operations team has been utilizing Cisco’s cloud-based e-mail security solution for the past four years. This subscription service has been effective in identifying and isolating incoming email-based threats before they enter our network. To ensure the continuity of this service, an RFQ was issued to existing OEM & MGCS vendors.

Bids were received from Softchoice and Computacenter/Teramach. Computacenter/Teramach was the lowest priced submission with a one-year cost of \$343,500.

It is recommended that Computacenter/Teramach be awarded the contract to renew the subscription to Cisco’s Secure Email solution for a total one-year cost of \$343,500.

Strategic Direction • Allocate human and financial resources strategically to support student needs.

BRIEFING NOTE

Date 7 April 2022
To Finance, Budget & Enrolment Committee
From Peter Singh, Executive Officer, Information Technology and Information Management

Subject **Chrome Devices**

Purpose Devices running the Chrome OS, specifically Chromebooks, have become a mainstay in the delivery of digital curriculum to TDSB students. Prior to the COVID-19 pandemic, schools were combining to purchase approximately 11,000 Chromebooks annually. With the launch of the 1:1 Student Device Program for grades 5 and 9, the Board acquired approximately 35,000 Chromebooks in the lead up to the 2021-22 school year, while schools have continued to make ad-hoc purchases from their own budgets. Chromebooks have taken on increasing importance as they have facilitated remote and in-person learning at a lower price point than traditional Windows or MAC laptops.

OECM Chrome device vendors were invited to submit bids for the TDSB's Chrome requirements. Three (3) bids were received from Compugen, Powerland, and Insight. The submission from Insight did not pass the minimum scoring threshold for service requirements. As a result, they were disqualified from further consideration. Of the remaining two bids, Compugen offered devices from three alternative manufacturers (Acer, ASUS and HP). When considering price, service and technical requirements, the overall score for all three alternatives from Compugen each scored higher than the submission from Powerland.

It is recommended that a contract be awarded to Compugen to address both TDSB schools ongoing year-to-year Chrome device requirements over the next four year period as well as a bulk one-time purchase to address the next round of Grades 5 & 9 1:1 Student Device Program requirements. Given the high value of the Student Device Program requirements, subsequent annual

requirements will be bid competitively to ensure best value for the Board.

- Strategic Direction**
- Allocate human and financial resources strategically to support student needs.

BRIEFING NOTE

Date 7 April 2022
To Finance, Budget & Enrolment Committee
From Peter Singh, Executive Officer, Information Technology and Information Management

Subject Cisco/Meraki Wireless Access Points

Purpose
This is the third phase of improvement efforts for Wi-Fi access in various schools.

In the first phase, approximately 8200 wireless access points have been installed in 295 schools through COVID-19 Resilience Infrastructure Funding Stream (CVRIS) funding.

The second phase of improvement efforts were approved by Board on March 9, 2022 providing 2190 access points in 51 schools and was funded through the Connectivity at Schools Program (CASP).

This additional order will cover 3410 access points for the remaining 196 schools. The purchase includes both the access point hardware and the first year of support/licensing of the hardware.

Wi-Fi replacement in portables is planned for next year.

It is recommended that Bell be awarded the contract, as they have supplied the initial two phases, they are our CISCO hardware Vendor of Record, and are able to ramp up quickly to meet this project's timelines. They have also held pricing at the same level as phase one.

This purchase will be funded through the IT Services budget.

Strategic Direction • Allocate human and financial resources strategically to support student needs.



Contract Awards, Facilities

To: Finance, Budget and Enrolment Committee

Date: 7 April, 2022

Report No.: 04-22-4296

Strategic Directions

- Allocate Human and Financial Resources Strategically to Support Student Needs

Recommendation

It is recommended:

- (a) that the contract awards on Appendix A be received for information;
- (b) that the contract awards on Appendices B and C be approved;

Context

In accordance with the Board's Policy P.017 - Purchasing:

- The Director or designate may approve facility related contracts over \$50,000 and up to \$500,000 and report such contracts to Finance, Budget & Enrolment Committee;
- Finance, Budget & Enrolment Committee may approve facility related contracts in excess of \$500,000 and up to \$1,000,000; and
- The Board shall approve all facility related contracts over \$1,000,000. All contracts for Consulting Services in excess of \$50,000 must be approved by the Board;

The recommended suppliers and the term of each contract are shown in the attached appendices. Appendix A outlines contract awards provided for information; Appendix B outlines contracts requiring Finance, Budget & Enrolment Committee approval and Appendix C outlines contracts requiring Board approval. The amounts shown are based on the total value over the term of the contract unless indicated otherwise. Actual amounts depend on the volume of products/services actually used during the term of the contract.

Note: Appendix E has been added to this report to enhance transparency and accountability around changes to Facilities Services project costs. Any previously approved vendor contracts with change orders exceeding \$500,000 will be captured in this Appendix of the report. Staff will also incorporate any changes in project costs, in the Capital Projects status report in April and October.

Contractors bidding on Board construction/maintenance projects must be pre-qualified. Consideration is given to bonding ability, financial stability, depth of experience, references, on-site safety record, and proof of union affiliation (applies to projects less than \$1.3M or additions less than 500 square feet). Issuing a market call to pre-qualify is periodically advertised in the Daily Commercial News and on electronic public bidding websites to facilitate broader public access.

When a Request for Tender is issued, the lowest cost bid is accepted where quality, functionality, safety, environmental and other requirements are met.

When a Request for Proposals is issued, a variety of evaluation criteria are used, including price. Each of those criteria is weighted based on relative importance to the Board. The bidder with the highest overall score is recommended for contract award.

Every effort is made to include input from the users in the development of specifications and the evaluation process.

Opportunities to bid on Tenders and Proposals are posted on the Bids & Tenders e-Tendering portal www.bidsandtenders.ca.

Copies of all bids received and detailed information regarding all recommended awards are available in the Purchasing Services department.

In 2021, funding from the federal government, tied to the COVID-19 pandemic, was made available to school boards for pre-approved capital infrastructure projects. This funding comes with extremely short and rigid timelines. According to the funding criteria, school boards are responsible for the cost of any projects that are not completed by the stated Ministry deadline. As a result, it is critical that projects get tendered and materials get ordered as quickly as possible to take full advantage of all funding available. The established emergency COVID purchasing process will be followed to expedite completion of all projects. As tenders/RFPs for projects and/or materials close, they will be reported to the Finance, Budget and Enrolment Committee for information.

Action Plan and Associated Timeline

Not applicable.

Resource Implications

Funding sources have been identified for each award listed in the attached appendices.

Communications Considerations

Not applicable.

Board Policy and Procedure Reference(s)

PO:17 - Purchasing

Appendices

- Appendix A: Contract Awards Provided for Information
- Appendix B: Contracts Requiring Finance, Budget & Enrolment Committee Approval
- Appendix C: Contracts Requiring Board Approval
- Appendix D: Summary of Select Facilities Contracts
- Appendix E: Facility Services Contract Change Orders Exceeding \$500,000 - Nil Items this Report
- Appendix F: Briefing Note – Architectural Design Consultant – Courcelette PS Classroom Addition

From

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Facility Services Contracts Provided for Information Only (over \$50,000 and up to \$500,000)

#	User/Budget Holder School/Dept.	Products/Services Details	Ward	Recommended Supplier	Low Bid / Highest Score	Object-ions	No. of Bids Rec'd	Total Contract Amount	Projected Start/End Date of Contract	Customer Involvement	Funding Source
ROOFING											
1	Design and Renewal	JJ22-247T Terry Fox PS TR-21-0899 Roof Replacement Roof Sections A&D. Roof sections are deteriorated and past their life expectancy.	20	Triumph Roofing & Sheet Metal Inc.	Yes	No	9	\$166,900	February 2022/ August 30, 2022	Design and Renewal	School Condition Improvement
2	Design and Renewal	DK22-160P Briarcrest JS Professional Services, Siporex Deck and Roof Replacement, roof elevations A1 and B.	2	Read Jones Christofferson Ltd.	Yes	No	5	\$54,450	November 2021/ February 2, 2022	Design and Renewal	School Condition Improvement
3	Design and Renewal	PM22-058P Three Valleys PS Professional Services, Siporex Deck and Roof Replacement.	14	Read Jones Christofferson Ltd.	Yes	No	5	\$57,450	October 2021/ December 3, 2021	Design and Renewal	School Condition Improvement
4	Design and Renewal	MP22-383T Gracefield PS TR-21-1558 Roof Replacement of Areas A, A2. Existing roofs have exceeded their useful lifespan and require replacement.	6	Provincial Industrial Roof & Sheet Metal Company Limited	Yes	No	4	\$159,600	May 2022/ August 31, 2022	Design and Renewal	School Condition Improvement
MECHANICAL											
5	Design and Renewal	DJ22-343T McCowan Road JPS-TR-21-0904 Exhaust Fan Replacement. All exhaust fans except one serving the school have broken down and are not operational. Staff inspected the site and found 7 roof mounted fans and two indoor mounted fans serving washrooms, storage rooms and other service areas. The Replacement and re-balancing includes roofing work and electrical. Design budget includes a full designated substances environmental report. This is a leased property.	17	Dunford Liscio Ontario Ltd.	Yes	No	5	\$243,990	March 2022/ August 31, 2022	Design and Renewal	Leased Premises Renewal Revenue
6	Design and Renewal	VK22-334T Woburn CI TR-20-0134 Generator Upgrade. The emergency generator system was reviewed, and minor deficiencies were found related to the fuel supply system, generator venting and general ventilation that need to be replaced.	19	Active Mechanical	Yes	No	3	\$81,000	March 2022/ July 31, 2022	Design and Renewal	School Condition Improvement

7	Design and Renewal	DJ22-363T Pauline JPS TR-21-1191 Sump Pumps Replacement. Boiler room sump pumps have reached the end of their life expectancy and require replacement.	9	Gorbern Mechanical Contractor Ltd	Yes	No	5	\$159,980	March 2022/ Sept. 30, 2022	Design and Renewal	School Condition Improvement
8	Design and Renewal	MP22-365T Norseman JMS TR-21-1536 Air Handling Unit Replacement. The existing air handler unit is beyond its useful lifespan and functionality. Requires replacement.	3	Active Mechanical	Yes	No	5	\$447,990	July 2022 / August 31, 2022	Design and Renewal	School Condition Improvement
10	Design and Renewal	CN22-359T Karen Kain School of the Arts TR-21-1179 Heating Plant Replacement. The existing two boilers are leaking and beyond their useful lifespan and require replacement.	3	Masen Mechanical Inc.	Yes	No	5	\$372,000	May 2022/ Sept. 30, 2022	Design and Renewal	School Condition Improvement
11	Design and Renewal	DJ22-391T Braeburn JPS TR 21-1616. Heating Plant Replacement. Existing boilers are in poor condition, corroded, and have exceeded their life expectancy. Replacement is required.	1	Ainsworth Inc.	Yes	No	6	\$548,300	May 2022/ August 26 2022	Design and Renewal	School Condition Improvement
12	Design and Renewal	JM22-400T St Andrews PS TR-18-0916. Exhaust Fan Replacement. The five existing roof mounted exhaust fans have failed and need to be replaced.	17	Active Mechanical	Yes	No	4	\$103,253	March 2022/ August 31, 2022	Design and Renewal	School Condition Improvement
13	Design and Renewal	PM22-354T Earl Grey SPS TR-21-1030 Existing air handling units have exceeded life expectancy and are due for replacement.	15	Dunford Liscio Ontario Ltd.	Yes	No	5	\$421,449	June 2022/ August 2022	Design and Renewal	School Condition Improvement
STRUCTURAL / BRICK WORK											
14	Design and Renewal	DK22-321T Duke of Connaught Jr and SPS TR-21-1050 Investigate condition of cluster columns on east side of building given discovery of severely deteriorated cluster columns on west side of building.	15	Trinity Custom Masonry Limited	Yes	No	2	\$261,833	July 2022/ August 26, 2022	Design and Renewal	School Condition Improvement
15	Design and Renewal	CN22-280T Scarborough Centre for Alternative Studies TR-21-1561. Replacement of skylight above cafeteria with new skylight with structural glazing for fall protection.	7	Phoenix Restoration Inc	Yes	No	4	\$173,777	February 2022/ August 31, 2022	Design and Renewal	School Condition Improvement
16	Design and Renewal	DK22-337T Chester ES TR-21-1084 Hydro Vault Restoration. Existing concrete deteriorated requiring restoration.	15	Robert B Sommerville Co. Limited	Yes	No	1	\$216,850	July 2022/ August 2022	Design and Renewal	School Condition Improvement

WINDOWS											
17	Facilities Services	DK22-390 SSF Supply of Aluminum Extrusions for Windows Shop. Emergency Order for materials for fabrication of windows systems required due to COVID-19 related supply chain delays.	N/A	Windspec Inc.	Yes	No	Single Source	\$92,919	May 15,2022	Facilities Services	School Condition Improvement
ELECTRICAL											
18	Design and Renewal	MP22-273T Bloordale MS TR-20-0380 Fire Alarm System Replacement. Existing fire alarm system is outdated and has surpassed its useful lifespan. Difficult to get replacement parts for the current system.	2	TBR Mechanical/ Electrical Inc.	Yes	No	4	\$188,500	June 2022/ July 29, 2022	Design and Renewal	School Condition Improvement
19	Design and Renewal	JJ22-289T Agnes MacPhail PS TR-20-0376 Fire Alarm System Replacement. Existing fire alarm system is outdated and beyond its useful lifespan. Difficult to get replacement parts for the current system.	21	Kertech Electric Inc.	Yes	No	6	\$177,580	July 2022/ August 30, 2022	Design and Renewal	School Condition Improvement
20	Design and Renewal	MP22-290T Blake Street JPS TR-21-1104 Fire Alarm System Replacement. Existing fire alarm system is outdated and has surpassed its useful lifespan. Difficult to get replacement parts for the current system.	15	Kertech Electric Inc.	Yes	No	5	\$176,000	May 2022/ August 2022	Design and Renewal	School Condition Improvement
21	Design and Renewal	DK22-291T Twentieth Street TR-21-1111 Fire Alarm System Replacement. Existing fire alarm system is outdated and has surpassed its useful lifespan.	3	Stevens & Black Electrical Contractors Ltd.	Yes	No	6	\$117,500	July 2022/ August 31, 2022	Design and Renewal	School Condition Improvement
22	Design and Renewal	PCM22-260T York Mills CI TR-21-1482 Swimming Pool Grounding Upgrade. Existing Swimming pool/equipment grounding and bonding wiring is aged and susceptible to failure. Wire required to be replaced.	11	Alltech Electrical Systems Inc.	Yes	No	3	\$139,700	March 28, 222-/ May 30, 2022	Design and Renewal	School Condition Improvement
23	Design and Renewal	PCM22-284T Northview Heights SS TR-18-1191 PA System Replacement. The existing system is obsolete and has surpassed its useful lifespan. Due to a lack of replacement parts available, continued maintenance is not feasible.	5	RCN Electric	Yes	No	5	\$385,050	March 2022/ August 26, 2022	Design and Renewal	School Condition Improvement

24	Design and Renewal	JM22-250T Sunny View JSPS TR-21-1694. Swimming Pool Grounding Upgrade. Existing swimming pool /equipment grounding and bonding wiring is aged and susceptible to failure. Wire needs to be replaced.	11	Kertech Electric Inc	Yes	No	4	\$106,355	March 21, 2022/ May 30, 2022	Design and Renewal	School Condition Improvement
25	Design and Renewal	PCM22-355T Lambton-Kingsway Jr. M.S. TR-21-1457 Fire Alarm System Replacement. The existing fire alarm system is outdated and has surpassed its useful lifespan. Difficult to get replacement parts for the current system.	3	Stevens & Black Electrical Contractors Ltd.	Yes	No	4	\$147,800	May 2022/ July 30, 2022	Design and Renewal	School Condition Improvement
26	Design and Renewal	DK22-358.20T Kipling CI TR-21-1465 Main Switchboard Replacement. The existing main switchboard is outdated and has exceeded its useful life span. It needs to be replaced.	2	Hart-Well Electrical Co. Ltd.	Yes	No	4	\$194,000	July 2022/ October 31, 2022	Design and Renewal	School Condition Improvement
27	Design and Renewal	VK22-364T Henry Hudson SPS TR-21-1440 P. A. / In-house Phone System Replacement. Replace the existing old P. A. system with the new Board wide Integrated P. A./ in-house Phone system.	19	Buxton & Dawe Limited	Yes	No	5	\$218,000	March 2022/ August 31, 2022	Design and Renewal	School Condition Improvement
28	Design and Renewal	JM22-353T Willowdale MS TR-21-1470. Main Switchboard Replacement. The existing main switchboard is outdated and has exceeded its useful lifespan.	12	Alltech Electrical Systems Inc.	Yes	No	4	\$121,800	April 2022/ August 5, 2022	Design and Renewal	School Condition Improvement
29	Design and Renewal	JM22-360T Silverthorn CS TR-21-1447. Integrated P.A./In-house Phone System Replacement. The existing system is obsolete and has surpassed its life span. There is a lack of replacement parts available and continued maintenance is not feasible.	6	Buxton & Dawe Limited	Yes	No	5	\$194,000	May 2022/ September 30, 2022	Design and Renewal	School Condition Improvement
30	Design and Renewal	PCM22-370T Milne Valley M.S. TR-21-1443 Integrated PA System/In-House Phone System Replacement. The existing system is obsolete & has surpassed its life span. There is a lack of replacement parts available. Continued maintenance is not feasible.	14	Alltech Electrical Systems Inc.	Yes	No	4	\$205,193	February 2022/ August 30, 2022	Design and Renewal	School Condition Improvement
31	Design and Renewal	VK22-372T David Lewis PS TR-21-1435 The existing system is obsolete and has surpassed its life span. There is a lack of replacement parts available. Continued maintenance is not feasible.	20	Hartwell Electrical	Yes	No	5	\$147,300	March 2022/ July 30, 2022	Design and Renewal	School Condition Improvement

32	Design and Renewal	MP22-373T Silver Spring PS TR-21-1446. Integrated P.A./In-house Phone System Replacement. The existing system is obsolete and has surpassed its life span. There is a lack of replacement parts available and continued maintenance is not feasible.	20	Hart-Well Electrical	Yes	No	5	\$177,400	March 2022/ July 30, 2022	Design and Renewal	School Condition Improvement
33	Design and Renewal	CN22-339T Don Valley Middle School TR-21-1463 Main Switchboard Replacement The existing main switchboard is outdated and has exceeded its useful life span.	13	Electric Group Ltd.	Yes	No	5	\$234,692	March 2022/ September 4, 2022	Design and Renewal	School Condition Improvement
34	Design and Renewal	DJ22-371T Milne Valley M.S. TR-21-1466. Main Switchboard Replacement. The existing main switchboard is outdated and has exceeded its useful life span.	14	Electric Group Ltd.	Yes	No	4	\$170,600	February 2022/ August 30, 2022	Design and Renewal	School Condition Improvement
35	Design and Renewal	JM22-376T Wexford CSA TR-21-1462. Fire Alarm System Replacement. Existing fire alarm system is outdated and has surpassed its useful lifespan. It is difficult to get replacement parts for the current system.	17	RCN Electric	Yes	No	6	\$411,599	July 2022/ August 30, 2022	Design and Renewal	School Condition Improvement
36	Design and Renewal	CN22-351T Silverthorn Collegiate Institute TR-21-1459 Fire Alarm System Replacement. Existing fire alarm system is outdated and has surpassed its useful lifespan.	2	TBR Mechanical/Electrical Inc.	Yes	No	4	\$491,750	March 2022/ July 29, 2022	Design and Renewal	School Condition Improvement
37	Distribution Centre	DK22-265P Supply of Facilities Specialty Electronics & Electrical Items for the TDSB Stockroom/Distribution Centre. Required for parts replacement for Facilities Maintenance	N/A	Powertrade Electric Ltd. Johnson Controls Canada LP Nedco, A Division of Rexel Canada Electrical Inc. E.L.S. Division of 646321 Ont. Ltd	Yes	No	4	\$192,065 \$241,277 \$38,141 \$22,240	April 2022/ March 2024	Distribution Centre	School Operations Grant
38	Design and Renewal	CN22-397T General Crerar Public School TR-21-1437	17	Kertech Electric Inc.	Yes	No	5	\$124,355	March 2022/ August 31, 2022	Design and Renewal	School Condition Improvement

		P. A. / In-house Phone System Replacement Replace the existing old P.A. system with the new Boardwide Integrated P. A./ in-house Phone system.									
39	Design and Renewal	PCM22-389T Hillmount PS TR-21-1441 PA System Replacement The existing PA System is obsolete and has surpassed its useful lifespan. Due to a lack of replacement parts available, continued maintenance is not feasible.	13	Alltech Electrical Systems Inc.	Yes	No	4	\$129,100	April 2022/ August 26 2022	Design and Renewal	School Condition Improvement
40	Design and Renewal	JJ22-393T Westmount JS TR-21-1451 Integrated P.A/In-house Phone System Replacement. The existing system is obsolete and has surpassed its life span. There is a lack of replacement parts available, and maintenance is not feasible.	2	Kertech Electric Inc.	Yes	No	4	\$169,180	June 2022/ October 15 2022	Design and Renewal	School Condition Improvement
41	Design and Renewal	DK22-395T Agincourt JPS TR21-1433 Integrated P.A/In-house Phone System Replacement. The existing system is obsolete and has surpassed its life span. There is a lack of replacement parts available. Continued maintenance is not feasible.	20	Alltech Electrical Systems Inc	Yes	No	3	\$248,450	March 2022/ August 30, 2022	Design and Renewal	School Condition Improvement
42	Design and Renewal	DJ22-406T Pleasant View MS TR-21-1444. Integrated P.A/In-house Phone System Replacement. The existing system is obsolete and has surpassed its life span. There is a lack of replacement parts available. Continued maintenance is not feasible.	13	Electric Group Ltd.	Yes	No	3	\$289,133	March 2022/ July 30, 2022	Design and Renewal	School Condition Improvement
43	Design and Renewal	VK22-380T Sir Samuel B. Steele JPS TR-21-1460 Fire Alarm Replacement. Existing fire alarm system is outdated and has surpassed its useful lifespan. Difficult to get replacement parts for the current system.	20	Alltech Electrical Systems Inc.	Yes	No	4	\$194,298	March 2022/ August 30, 2022	Design and Renewal	School Condition Improvement
BARRIER FREE											
-	Nil Items	-	-	-	-	-	-	-	-	-	-
PARKING LOTS											
44	Design and Renewal	VK22-357T Yorkwoods PS TR-18-0600 Parking Lot Asphalt Paving. Asphalt surfaces have deteriorated beyond regular maintenance. Scope of work includes (e.g.	4	Nortown Paving & Construction Inc.	Yes	No	8	\$134,750	March 2022/ September 4, 2022	Design and Renewal	School Condition Improvement

		new concrete curbs, asphalt paving, line painting, signage, accessibility upgrades).									
FIELD RESTORATION											
-	Nil Items	-	-	-	-	-	-	-	-	-	-
INTERIOR COMPONENTS / FASCIA / PAINTING											
45	Design and Renewal	MP22-320T Emery CI TR-21-1479 Replacement A&B Gym Floor. Existing gym floor has exceeded its useful lifespan and requires replacement.	4	Barwood Flooring Ltd	Yes	No	2	\$195,456	March 2022/ September 4, 2022	Design and Renewal	School Condition Improvement
OTHER											
46	Facilities Services	DK22-009P Supply of Commercial Mowing Equipment. Replacement of seven existing zero-turn mowing units that are beyond repair and require immediate replacement for the upcoming season.	N/A	Hutchinson Farm Supply Inc.	Yes	No	9	\$80,500	May 15, 2022	Facilities Services	School Operations Grant
47	Design and Renewal	VK22-207T Humbercrest PS TR-16-1209 Site Improvements and Pavement Marking. The proposed improvement is for pavement markings in the school yard playground.	7	Inter-All Ltd	Yes	No	1	\$60,365	January 2022/ August 15, 2022	Design and Renewal	School Condition Improvement
48	Design and Renewal	PM22-449SSF Design Services for Electrical Upgrades at 6 Schools (Alexander Stirling PS, Dixon Grove JMS, Emily Carr PS, Grey Owl JPS, Kingsview JPS, Malvern JPS) Upgrades are required to the existing electrical systems in the schools due to limitations in the maximum designed carrying capacity available to accommodate the new Child Care Centres. Without these upgrades, the above-mentioned electrical systems in the schools will not be able to cover the new Child Care Centre.	N/A	Suri & Associates Ltd.	N/A	N/A	Single Source	\$81,900	April 2022	Design and Renewal	School Condition Improvement
49	Design and Renewal	PCM22-330T BAS Upgrade for Various Schools (8): TR-21-1625 - Wellesworth JS TR-21-1626 - Western Technical CS TR-21-1627, Cummer Valley MS TR-21-1630 - Island PS TR-21-1631 - L'Amoreaux CI TR-21-1632 - McKee PS TR-21-1633 - Owen PS TR-21-1636 - West Hill PS	2 7 12 9 20 12 11 22	ESC Automation/ Ainsworth (Wellesworth JS) ESC Automation/ Ainsworth (Western Tech) ESC Automation/ Ainsworth (Cummer Valley)	Yes	No	2	\$53,918 \$157,259 \$73,946	February 2022/ August 30, 2022	Design and Renewal	School Condition Improvement

		<p>The existing obsolete BAS systems will be upgraded to an up-to-date system meeting current TDSB standards. New BAS programming will provide improved energy management strategies and maximize fresh air ventilation rates. Retro-commissioning of HVAC controls will be performed to verify proper equipment operation and identify components requiring repairs. Remote WAN access will allow TDSB staff to monitor and troubleshoot building operational issues and troubleshoot problems in a timely manner. Site specific caretaker training will be provided.</p>		<p>ESC Automation/ Ainsworth (L'Amoreaux CI)</p>				<p>\$297,266</p>			
				<p>Automated Logic Canada Inc. (Island PS)</p>				<p>\$205,792</p>			
				<p>Automated Logic Canada Inc. (McKee PS)</p>				<p>\$280,663</p>			
				<p>Automated Logic Canada Inc. (Owen PS)</p>				<p>\$234,483</p>			
				<p>Automated Logic Canada Inc. (West Hill PS)</p>				<p>\$147,455</p>			

Facility Services Contracts Requiring Finance, Budget and Enrolment Committee Approval (over \$500,000 and up to \$1,000,000)

#	User/Budget Holder School/Dept.	Products/Services Details	Ward	Recommended Supplier	Low Bid / Highest Score	Object-ions	No. of Bids Rec'd	Total Contract Amount	Projected Start/End Date of Contract	Customer Involvement	Funding Source
ROOFING											
1	Design and Renewal	PM22-329T Drewry SS TR-21-1421. Roof Replacement and Retrofit. Existing roof has exceeded its useful lifespan and requires replacement and retrofitting.	12	Triumph Roofing & Sheet Metal Inc.	Yes	No	8	\$716,450	April 2022/ August 26, 2022	Design and Renewal	School Condition Improvement
2	Design and Renewal	CN22-295T Hillcrest Community School TR-21-1220 Roof Replacement of Sections A4,A5,B,C,FH,FHa,G,GH & H Existing Roofs have exceeded their useful lifespan and are severely deteriorated therefore require replacement.	8	Cordeiro Roofing Ltd	Yes	No	9	\$924,500	March 2022/ August 29, 2022	Design and Renewal	School Condition Improvement
3	Design and Renewal	PCM22-362T John Polanyi CI TR-21-1426 Roof Replacement of Areas A1, AD1, B1, B2, B3, C and H. Existing roofs assemblies are deteriorated, past its life expectancy, and require full roof replacement.	8	Dufferin Roofing Ltd..	Yes	No	3	\$745,100	June 2022/ August 31, 2022	Design and Renewal	School Condition Improvement
4	Design and Renewal	PCM22-378T Gosford PS TR-21-1572 Roof Replacement. Existing Siporex deck and roof has exceeded its useful lifespan and requires replacement.	4	Semple Gooder Roofing Corporation	Yes	No	4	\$851,321	March 2022/ September, 2022	Design and Renewal	School Condition Improvement
5	Design and Renewal	PM22-369T Beverley PS TR-21-1543. Roof Replacement, Sections A, CB1, CB2, F and G. Roof sections A, CB1, CB2, F and G and some rooftop mechanical equipment have reached the end of their life expectancy and require replacement.	10	Crawford Roofing Corporation	Yes	No	4	\$654,000	July 2022/ August 30, 2022	Design and Renewal	School Condition Improvement

MECHANICAL											
6	Design and Renewal	PCM22-306T City Adult Learning Centre TR-21-1172 Heating Upgrade. In floor heating serving Block C of the school has failed and exceeded their life expectancy. Replacement of existing heating equipment is required.	15	Ainsworth Inc.	Yes	No	6	\$892,167	February 2022/ August 31, 2022	Design and Renewal	School Condition Improvement
7	Design and Renewal	MP22-336T Crescent Town ES TR-21-1174 Air Handling Unit Replacement. Existing air handling units are beyond their useful lifespan and functionality and require replacement.	16	Ainsworth Inc.	Yes	No	6	\$861,500	June 2022/ August 2022	Design and Renewal	School Condition Improvement
8	Design and Renewal	PM22-354T Morse Street PS TR-21-1185 Existing air handling units have exceeded life expectancy and are due for replacement.	15	Dunford Liscio Ontario Ltd.	Yes	No	5	\$861,400	June 2022/ August 2022	Design and Renewal	School Condition Improvement
STRUCTURAL / BRICK WORK											
9	Design and Renewal	JM22-368T North Preparatory JPS TR-21-1351. The replacement of the remaining single glazed wood framed windows, wood doors and frames are required. They are aged and worn beyond useful life.	8	Inter-All Ltd	Yes	No	5	\$929,777	July 2022/ August 31, 2022	Design and Renewal	School Condition Improvement
WINDOWS											
10	Design and Renewal	JJ22-382T Dr. Norman Bethune CI TR-21-1361 Skylights & Bay Window Replacement. Existing two skylights at the roof & bay window beside exit 8 deteriorated and leaking. Replacement is needed.	20	Baycrest General Contractors	Yes	No	4	\$521,030	March 2022/ March 30, 2022	Design and Renewal	School Condition Improvement
ELECTRICAL											
11	Design and Renewal	DJ22-356T Westview Centennial SS TR-21-1453 Integrated P.A./in-house Phone System Replacement. The existing system is obsolete and has surpassed its life span. There is a lack of replacement parts available. Continued maintenance is not feasible.	4	Alltech Electrical Systems Inc.	Yes	No	4	\$544,300	March 2022/ September 4, 2022	Design and Renewal	School Condition Improvement

APPENDIX C

Facility Services Contracts Requiring Board Approval (contracts over \$1,000,000 and Consulting Services over \$50,000)

#	User/Budget Holder School/Dept.	Products/Services Details	Ward	Recommended Supplier	Low Bid / Highest Score	Objections	No. of Bids Rec'd	Total Contract Amount	Projected Start/End Date of Contract	Customer Involvement	Funding Source
ROOFING											
1	Design and Renewal	JM22-324T West Preparatory JPS TR-21-1420. Roof Replacement. Existing Roofs have exceeded their useful lifespan and are severely deteriorated. They require replacement.	8	Triumph Roofing & Sheet Metal Inc.	Yes	No	8	\$1,405,000	April 2022/ August 29, 2022	Design and Renewal	School Condition Improvement
2	Design and Renewal	PM22-283T Eastdale CI TR-21-1366. Roof Replacement, Section A and B. Existing roof Sections A and B have exceeded their useful lifespan and require replacement.	15	Flynn Canada Ltd.	Yes	No	8	\$1,974,528	May 2022/ December 31, 2022	Design and Renewal	School Condition Improvement
3	Design and Renewal	JJ22-316T Grenoble PS TR-21-1414 Siporex Deck and Roof Replacement. Due to material deterioration and drifting snow accumulation, replacing the Siporex roof deck is required with an installation of new roof assembly above.	14	Triumph Roofing & Sheet Metal Inc	Yes	No	9	\$3,304,850	April 2022/ August 30,2022	Design and Renewal	School Condition Improvement
4	Design and Renewal	DJ22-332T Clinton St JPS TR-21-1413. Siporex Deck and Roof Replacement. Existing Siporex roof deck and roof assembly has exceeded its useful lifespan and requires replacement.	10	Cordeiro Roofing Ltd.	Yes	No	9	\$6,793,000	May 2022/ December 31, 2022	Design and Renewal	School Condition Improvement
5	Design and Renewal	JJ22-345T Beaumonde Heights JMS TR-21-1408 Siporex Deck & Roof Replacement. Siporex and non-siporex roof areas are deteriorated and exceeded its useful lifespan.	1	Triumph Roofing & Sheet Metal Inc	Yes	No	5	\$6,064,305	April 2022/ August 28, 2022	Design and Renewal	School Condition Improvement
6	Design and Renewal	MP22-358T Amesbury MS TR-21-1409 Siporex Deck & Roof Replacement of Areas G1, H. Existing roofs and roof decks have exceeded their useful lifespan and requires replacement.	6	Flynn Canada Ltd.	Yes	No	5	\$1,771,050	July 2022/ October 15, 2022	Design and Renewal	School Condition Improvement
7	Design and Renewal	DK22-384T Westmount Jr.PS TR-21-1416 Siporex Deck and Roof Replacement at roof elevations C, C1 and C2; and additional roof membrane replacement at roof elevations BD1	2	Cordeiro Roofing Ltd.	Yes	No	5	\$5,675,000	July 2022/ September 30, 2022	Design and Renewal	School Condition Improvement

		and C3. Existing roofs and roof decks have exceeded their useful lifespan and require replacement.									
8	Design and Renewal	CN22-367T Parkdale Collegiate Institute. TR-19-1060 Siporex Deck and Roof Replacement (C, C1, D, D1, D2, E1, E3, E4, G) and Additional Roof Membrane Replacement (B, B1, C3, C4, E) (Re-issued)	7	Cordeiro Roofing Ltd.	Yes	No	5	\$6,166,450	April 2022/ August 26, 2022	Design and Renewal	School Condition Improvement
9	Design and Renewal	JM22-414T Woburn CI TR-21-1415. Siporex Deck and Roof Replacement. Structural investigation of the autoclaved aerated concrete roof decks revealed several roof areas with critical deficiencies such as significant loss of strength and/or material deterioration. Drifting snow accumulations due to high-low roof condition impose additional loads on the deck. Replacement of siporex roof decks required and installation of new roof assembly above.	19	Semple Gooder Roofing Corporation	Yes	No	4	\$2,585,141	July 1, 2022/ August 31, 2022	Design and Renewal	School Condition Improvement
MECHANICAL											
10	Design and Renewal	PM22-305T CW Jefferys CI TR-21-1171 Existing indoor air handling units are beyond their useful lifespan and functionality and require replacement.	4	Active Mechanical	Yes	No	3	\$3,668,500	April 2022/ March 31, 2023	Design and Renewal	School Condition Improvement
11	Design and Renewal	PM22-341T Orde Street PS TR-21-1190 Existing steam boilers, AHUs and pumps are in poor condition and have exceeded their life expectancy. Replacement is required.	10	Gorbern Mechanical Contractor Ltd.	Yes	No	8	\$2,546,800	April 2022/ December 31, 2022	Design and Renewal	School Condition Improvement
12	Design and Renewal	PM22-377T Rawlinson CS TR-21-1535 The existing boilers and ventilation system are obsolete and exceeded their life expectancy. Replacement is required.	9	Mapleridge Mechanical Contracting Inc.	Yes	No	5	\$2,697,000	April 2022/ September 30, 2022	Design and Renewal	School Condition Improvement
13	Design and Renewal	MP22- 394T Blythwood JPS TR-21-1167 Steam to Hot Water Conversion. Replacement of the system and convert to hot water heating system is required. Existing system have exceeded its life expectancy.	11	Gorbern Mechanical Contractors Ltd.	Yes	No	6	\$2,870,538	April 2022/ August 23, 2022	Design and Renewal	School Condition Improvement

14	Design and Renewal	DK22-411T Lucy McCormick Sr School TR-21-1182 Air Handling Unit Replacement. The existing air handling units are beyond their useful lifespan and functionality and require replacement.	7	Stellar Mechanical Inc.	Yes	No	6	\$1,327,000	May 2022/ August 31, 2022	Design and Renewal	School Condition Improvement
STRUCTURAL / BRICK WORK											
15	Design and Renewal	CN22-322T Earl Beatty SPS TR-21-1410 Cluster Column & Façade Restoration Structural reinforcement of cluster columns is required to guarantee safe occupancy.	16	Trinity Custom Masonry	Yes	No	3	\$1,198,083	May 2022/ August 2022	Design and Renewal	School Condition Improvement
WINDOWS											
16	Design and Renewal	JM22-302T Sir Wilfrid Laurier CI TR-21-1324. Window and Door Replacement. All remaining windows are worn, badly deteriorated, and difficult to close. They need to be replaced. There are also deteriorated rusted metal doors/frames that need to be replaced with new hardware.	19	Martinway Contracting Ltd	Yes	No	5	\$1,701,150	February 2022/ August 26, 2022	Design and Renewal	School Condition Improvement
17	Design and Renewal	VK22-314T Lawrence Park CI TR-21-1326 Façade Restoration & Windows Replacement. Original window assemblies deteriorated and beyond its useful life requiring replacement/refurbishing. Existing façade surfaces are deteriorated and require isolated repairs.	8	Trinity Custom Masonry	Yes	No	5	\$1,820,783	March 2022/ September 30, 2022	Design and Renewal	School Condition Improvement
18	Design and Renewal	JM22-387T Amesbury MS TR-21-1074. Window and Door Replacement. The original window assembly is deteriorated beyond its useful life and require replacement. Existing doors are worn with visible corrosion requiring replacement.	6	Trinity Custom Masonry Limited	Yes	No	2	\$2,403,833	March 2022/ August 15, 2023	Design and Renewal	School Condition Improvement
19	Design and Renewal	PM22-402T Jesse Ketchum Jr Sr PS TR-21-0527. Exterior Windows and Doors Replacement. Exterior windows and doors have	10	Trinity Custom Masonry	Yes	No	3	\$2,408,333	December 2022/ August 31, 2023	Design and Renewal	School Condition Improvement

		reached the end of their life expectancy and require replacement.										
ELECTRICAL												
-	Nil Items	-	-	-	-	-	-	-	-	-	-	-
BARRIER FREE												
-	Nil Items	-	-	-	-	-	-	-	-	-	-	-
PARKING LOTS												
-	Nil Items	-	-	-	-	-	-	-	-	-	-	-
FIELD RESTORATION												
-	Nil Items	-	-	-	-	-	-	-	-	-	-	-
INTERIOR COMPONENTS / FASCIA / PAINTING												
-	Nil Items	-	-	-	-	-	-	-	-	-	-	-
OTHER												
20	Capital Services	JJ22-349P Courcelette PS Provision of Architectural Professional Services for a School Addition. This project will create the design and construction documents for the construction of a new building addition on the site. See Appendix F	18	G. Bruce Stratton Architects	Yes	No	4	\$252,000	April 2022 / August 2025	Capital Services	Capital Priorities Grant	

**Summary of Select Facilities Contracts
(September 1, 2021 to Present)**

-	Project Classification	Total Number of Projects for this Report	Total Number of Projects 2021/22 to date	Total Expenditures for this Report	Total 2021/22 Contract Awards Reported to Date	Current Backlog
1	ROOFING	18	52	\$ 40,069,095	\$ 59,621,711	\$ 73,918,032
2	MECHANICAL	17	59	\$ 17,996,897	\$ 39,627,961	\$ 1,660,226,066
3	STRUCTURAL / BRICK WORK	5	17	\$ 2,780,320	\$ 6,100,453	\$ 146,843,259
4	WINDOWS	6	16	\$ 8,948,048	\$ 18,300,059	\$ 73,067,794
5	ELECTRICAL	27	32	\$ 6,266,275	\$ 6,757,218	\$ 425,691,172
6	BARRIER FREE	0	0	-	-	-
7	PARKING LOTS	1	5	\$ 134,750	\$ 1,230,850	\$ 96,192,052
8	FIELD RESTORATION	0	4	-	\$ 1,774,726	\$ 242,432,336
9	INTERIOR COMPONENTS / FASCIA / PAINTING	1	9	\$ 195,456	\$ 4,806,626	\$ 931,643,271
10	OTHER (FDK, EL4, and Compliance)	5	19	\$ 1,925,549	\$ 4,946,471	-

-	Project Classification	Total Number of CVRIS Projects for this Report	Total Number of CVRIS Projects to date	Total CVRIS Expenditures for this Report	Total CVRIS Contract Awards Reported to Date
-	COVID Resilience Infrastructure Funding Stream (CVRIS) Projects *	0	13	-	\$ 5,857,555

* Note: these CVRIS values are also reflected in the main Appendix D table above under their appropriate trade category.

Overall Running Total (CVRIS) Projects from April 2021 to Date:	75	Total April 2021 to Date:	\$ 46,095,451
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Facilities Services Contract Change Orders Exceeding \$500,000

Nil Items

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BRIEFING NOTE

Date 7 April 2022
To Finance, Budget & Enrolment Committee
From Maia Puccetti, Executive Officer, Facility Services, Sustainability & Planning,
416-393-8780 or Maia.Puccetti@tdsb.on.ca

Terry Leventos, Senior Manager, Capital Project Management,
416-395-4566 or Terry.Leventos@tdsb.on.ca

Subject **Architectural Design Consultant – Courcelette Public School Classroom Addition**

Recommendation

It is recommended that the Consultant Contract for the design of a 6-classroom addition / renovation to Courcelette Public School to the firm of *Bruce Stratton Architects Ltd*, for a fixed fee of \$252,000, be approved.

Context

The Courcelette Public School (CPS) is a junior kindergarten (JK) to grade 8 school with a current population, in all grades, of 273 students. The anticipated addition will provide an additional 138 pupil places. Located on Fallingbrook Road, south of Kingston Road and east of Victoria Park Avenue, the school building occupies a small 2.03 acre, 9,308 metre square (m²) site relative to its facility size of 21,269 square feet (sf) / 1,976m². The school has 3 existing portables on site.

A business case for the addition of six classrooms was submitted to the Ministry of Education (EDU) for CPS and was subsequently approved on 21 November 2016.

At this time, the Ministry of Education (EDU) approved \$3,221,934.00 for a 6-classroom addition at Courcelette PS. Following this announcement, staff issued an initial RFP for design consultant services, which concluded with a recommendation to award the commission to Kearns Mancini Architects (FBEC 101A; 27 Sept 2017 – Board; 18 Oct 2017).

Any addition at this site would be challenging in terms of green space reduction, due to the size of the site, at 2.03 acres. The initial design studies addressed site utilization as well as building improvement concerns.

- In the design process, TDSB staff proposed that the addition be located at the southwest corner of the site. The community expressed a strong preference for the addition to be located at the northeast corner to maximize greenspace.
- In 2018, a comparative analysis of the two options was presented to the Board of Trustees. The Board directed staff to seek additional funds from the Ministry to build the addition at the northeast corner.
- In 2019, a revised business case was submitted to the Ministry for additional funds to build the addition at the northeast corner. The Ministry did not approve additional funds.
- In 2020, the Ministry did not approve additional funds again.
- In 2021, the Board of Trustees approved that Ministry approval be sought for the TDSB to use its own revenue (Proceeds of Disposition) to build the addition at the northeast corner. At this point, a maximum use of \$4M in POD has been approved
- In November 2021 TDSB staff presented an alternate design of an addition that utilized the southwest location but addressed concerns regarding the impact on available open space. This option was supported by the community and is now the basis of design.

After this, TDSB has been informed that Kearns Mancini Architects has resigned this design commission (Jan 2022) – requiring staff to renew the RFP process and select a new design consultant team to develop this project.

Action Plan and Associated Timeline

The constraints of the proposed addition to Courcelette Public School was communicated to eight proponent architectural firms (these firms are from a list of pre-qualified architects established through an open procurement process). Bids were received from four of these firms in response to a Request for Proposals (RFP) posted by Purchasing Services on the Bids & Tenders online bidding platform.

It is recommended that *Bruce Stratton Architects Limited* be awarded this project – based on the submitted bid of \$252,000.

The intended completion date for the project is August 2025. The project is proceeding through the stages of the capital projects delivery plan which includes the Site Plan Approval process of the City of Toronto, which may affect the overall timeline.

Resource Implications

The project is funded through the approved 2016/2017 Capital Budget Plan, EDU Capital Priorities.

\$ 3,221,934.00 EDU Capital Priorities funding – Classroom Addition (2016/17);

\$ 4,000,000.00 POD Proceeds of Disposition – Max. Limit (2020/2021)

\$ 7,221,934.00 Total Identified Capital Funding Available – TOTAL PROJECT FUNDING

\$ 53,500.00 Expenditures to-date:

\$ 7,168,434.00 Total Remaining Capital Funding Available – TOTAL PROJECT FUNDING

The approved funding does not include provisions for any interior renovations of the existing school beyond reasonable measures to tie the classroom addition to the existing mechanical, electrical, communication and life safety systems. It is anticipated that other improvements to either the building or site will be funded through School Condition Improvement (SCI) initiatives.

Communications Considerations

Staff will present the school redevelopment concept at community meetings, pending COVID restrictions.

Strategic Directions

- Allocate Human and Financial Resources Strategically to Support Student Needs
- Build Strong Relationships and Partnerships Within School Communities to Support Student Learning and Well-Being

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Lease Agreements with Agencies for the Ontario Autism Program's Entry to School Program at Beaumonde Heights Junior Middle School, Cornell Junior Public School, and Emily Carr Public School

To: Finance, Budget and Enrolment Committee

Date: 7 April, 2022

Report No.: 04-22-4294

Strategic Directions

- Allocate Human and Financial Resources Strategically to Support Student Needs
- Build Strong Relationships and Partnerships Within School Communities to Support Student Learning and Well-Being

Recommendation

It is recommended that the Toronto Lands Corporation be authorized to negotiate and execute Community Planning and Partnerships leases with the following agencies for the use of classroom space at the following schools to support the Ontario Autism Program's Entry to School Program:

- a) Kerry's Place at Beaumonde Heights Junior Middle School;
- b) Strides Toronto at Cornell Junior Public School; and
- c) South Asian Autism Awareness Centre at Cornell Junior Public School and Emily Carr Public School.

Context

This report is seeking approval to enter into leases with three agencies for the use of classroom space at Beaumonde Heights Junior Middle School (Ward 1, Trustee Gill), Cornell Junior Public School (Ward 19, Trustee Patel), and Emily Carr Public School (Ward 22, Trustee Sriskandarajah) to support the Ontario Autism Program's Entry to School Program.

Ontario Autism Program

Launched in 2021, the Ontario Autism Program (OAP) offers support to families of children on the autism spectrum. Children who have been diagnosed with autism spectrum disorder by a qualified professional are eligible for this program. Through this program, children receive services and supports until the age of 18. The program is funded by the Ministry of Children, Community and Social Services.

Entry to School Program

A new component of the Ontario Autism Program is the Entry to School Program beginning in March 2022. To participate in the program, a child must be registered with the OAP, three to six years of age as of December 31 in the year they are starting school, and entering school for the first time. This program will focus on building skills to support the children's successful transition into school such as communication, play, social interaction, functional routines (like dressing and toilet training), and behavioural self-management (learning to regulate emotions). The Entry to School Program will be delivered by agencies that provide services to children with autism and their families.

Space for the Program

The agencies are seeking space in operating schools to accommodate the program as classrooms are ideal spaces to assist the children in acclimatizing to the school environment. The classrooms should be near an entrance, have access to a dedicated washroom, and be available for use beginning in March 2022.

A team of staff from Special Education, Planning, the Toronto Lands Corporation, and the agencies have worked with Superintendents and Principals to identify appropriate classrooms. Available classrooms have been found in Beaumonde Heights JMS, Cornell Jr PS and Emily Carr PS. Floor plans and key statistics of the schools can be found in Appendix A.

The agencies that will occupy the available classrooms are:

- Kerry's Place at Beaumonde Heights Junior Middle School;
- Strides Toronto at Cornell Junior Public School; and
- South Asian Autism Awareness Centre at Cornell Junior Public School and Emily Carr Public School.

To accommodate the start of the Entry to School program in March 2022, the three agencies have been provided with permits to the rooms beginning March 21, 2022.

Toronto Lands Corporation staff will negotiate leases with the agencies as per the Community Planning and Partnerships policy to provide them with access to the rooms for a longer period.

Action Plan and Associated Timeline

Toronto Lands Corporation staff will initiate negotiations for leases with the three agencies. The agencies have been given permits to use the rooms beginning March 21, 2022. Permits will continue to be used until the leases are executed.

Resource Implications

The TDSB will not incur any costs besides staff time to negotiate and execute the leases.

Communications Considerations

NA

Board Policy and Procedure Reference(s)

P076 – Community Planning and Partnerships

PR713 – Community Planning and Partnerships

Appendices

- Appendix A: Floor Plans and Key Statistics for Beaumonde Heights JMS, Cornell Jr PS, and Emily Carr PS

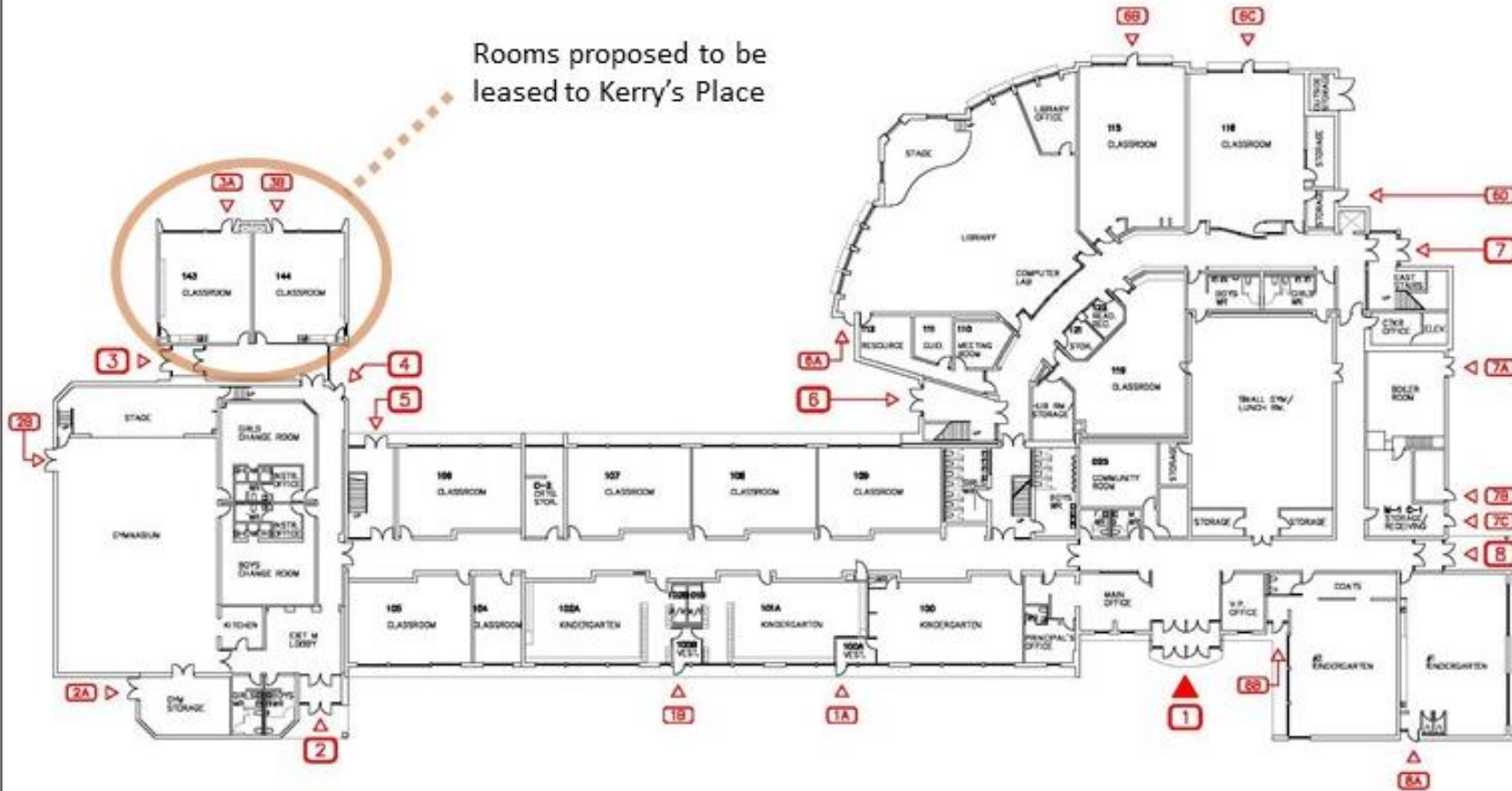
From

Maia Puccetti, Executive Officer, Facility Services and Planning, at maia.puccetti@tdsb.on.ca or at 416-393-8780

Andrew Gowdy, System Planning Officer, Strategy and Planning, at andrew.gowdy@tdsb.on.ca or at 416-394-3917

Beaumont Heights JMS
Floor plan showing the rooms proposed to be leased to the Entry to School Program

Rooms proposed to be leased to Kerry's Place



LEGEND:

- EX. DOOR LABEL XXXX
- MAIN ENTRANCE ▼
- EXTERIOR DOOR ▽



Facility Services

Toronto District School Board
 Technical Services Division
 Design & Construction Unit
 11 Oshawa Cres. Toronto, Ontario M2H 2T3
 416-393-4035 / F 416-393-9734

Facility
Beaumont Heights Jr Middle School
 Address
 70 Monterrey Drive
 M9V 1T1
 ETOBICOKE

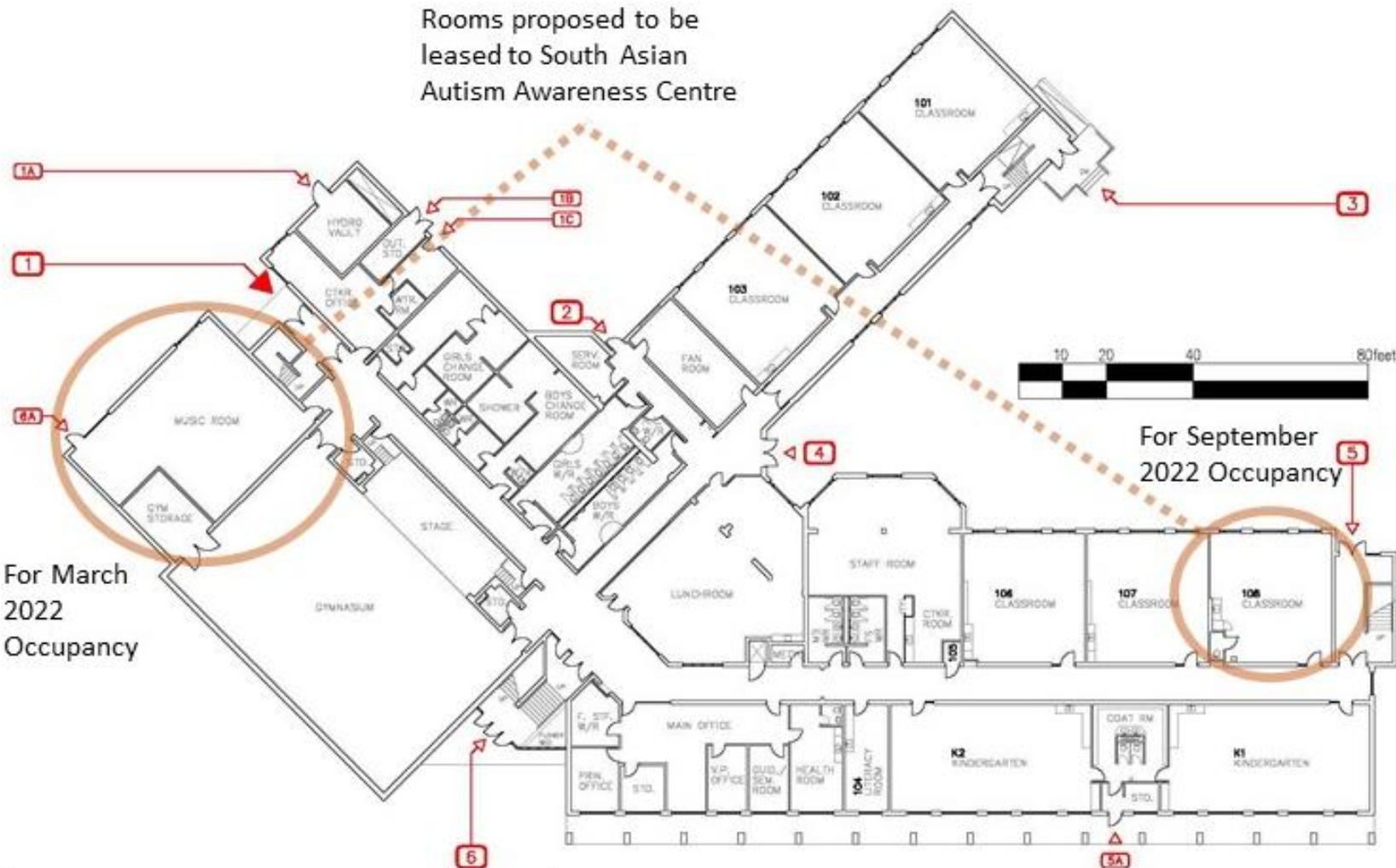
Sheet Title
1st Floor

Facility #	Last Update
0336	2017 Jun 01

Actual enrolment Oct 2021	519
Projected enrolment Oct 2025	480
Building capacity	608
Utilization rate Oct 2021	85%
Utilization rate Oct 2025	79%



Emily Carr PS
Floor plan showing the rooms proposed to be leased to the Entry to School Program



LEGEND:

- EX. DOOR LABEL
- MAIN ENTRANCE
- EXTERIOR DOOR

For March 2022 Occupancy

For September 2022 Occupancy

Rooms proposed to be leased to South Asian Autism Awareness Centre

Actual enrolment Oct 2021	289
Projected enrolment Oct 2025	323
Building capacity	429

Utilization rate Oct 2021	67%
Utilization rate Oct 2025	75%

North Arrow

Facility Services

Toronto District School Board
 Technical Services Division
 Design & Construction Unit
 150 Adelaide Court Toronto, Ontario M5H 2T5
 T: 416-393-4059 / F: 416-393-9734

Facility
Emily Carr Public School
 Address
 90 John Tabor Trail
 M1B 2V2
 SCARBOROUGH

Sheet Title
 1st Floor

Facility #	Last Update
0349	2018Jul01



Update on 2022-23 Budget Timelines

To: Finance, Budget and Enrolment Committee

Date: 7 April, 2022

Report No.: 04-22-4282

Strategic Directions

- Provide Equity of Access to Learning Opportunities for All Students
- Allocate Human and Financial Resources Strategically to Support Student Needs

Recommendation

It is recommended that the revised timelines for the development of the 2022-2023 budget, as presented in the report, be approved.

Context

On February 17, 2022, the Ministry announced the 2022-23 Grant for Student Needs (GSN) funding, Capital funding and Priorities and Partnership funding. The 2022-23 GSN technical papers and Ministry EFIS templates are to be released during the week of March 21, 2022.

As such, staff have revised the budget timelines to outline the timing of the public information sessions, and the reports tracking to the Finance, Budget and Enrolment Committee (FBEC) from April to June 2022. The revised schedule is outlined below:

Date	Milestone
March 25, 2022	<ul style="list-style-type: none"> • Release of the 2022-23 GSN technical papers and Ministry EFIS package.
March 30, 2022 FBEC	<ul style="list-style-type: none"> • The scheduled FBEC meeting is cancelled and postponed to April due to the timing of the GSN technical paper release.

(Cancelled)	
April 7, 2022 Special FBEC	<ul style="list-style-type: none"> • Quarter 2 report and current year financial projection. • 2022-23 budget information materials to be posted on TDSB website and for distribution at trustee ward forums.
April 26, 2022 Special FBEC	<ul style="list-style-type: none"> • 2022-23 GSN and PPF funding announcement and revised financial projection.
April to May 2022	<ul style="list-style-type: none"> • Finalize the internal zero-based budgeting analysis. • Internal discussions around options to balance the budget.
May 4, 2022 FBEC (cancelled)	<ul style="list-style-type: none"> • The scheduled FBEC meeting is cancelled and postponed to May 16 to allow staff to review and finalize budget recommendations.
May 16, 2022 Special FBEC	<ul style="list-style-type: none"> • 3-year financial forecast and deficit recovery plan. • Present recommendations to balance the 2022-23 budget.
May 2022	<ul style="list-style-type: none"> • Two scheduled virtual townhall meetings (Tentative dates: May 17 and/or May 19 during the day and evening) to present the planned operating budget and answer questions from the public. • Consult with Community Advisory Committees, SEAC, PIAC on 2022-23 Budget.
June 8, 2022 FBEC	<ul style="list-style-type: none"> • Summary of feedback received from public budget consultation. • 2022-23 draft capital budget and operating budget for approval.
Week of June 20 Special FBEC (if needed)	<ul style="list-style-type: none"> • Final budget presented for approval. (This special meeting may not be needed if the budget is approved at the June 8 FBEC meeting)
June 29, 2022 Board	<ul style="list-style-type: none"> • Board approval of the 2022-23 operating and capital budgets.

Action Plan and Associated Timeline

This revised budget schedule will be posted on the Board budget website once approved.

Staff will provide updates if there are any changes to the schedule.

Resource Implications

School boards are required to approve and submit a balanced budget to the Ministry of Education.

Communications Considerations

Staff will coordinate with the Communications department to promote the virtual townhall information session and to post pertinent financial information on the TDSB website.

Board Policy and Procedure Reference(s)

N/A

Appendices

N/A

From

Craig Snider, Interim Associate Director, Business Operations and Service Excellence at Craig.Snider@tdsb.on.ca or 416 397 3188

Marisa Chiu, Interim Executive Officer, Finance at Marisa.Chiu@tdsb.on.ca or 647 463 2278.

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2022-23 Budget Development Presentation Materials

To: Finance, Budget and Enrolment Committee

Date: 7 April, 2022

Report No.: 04-22-4301

Strategic Directions

- Provide Equity of Access to Learning Opportunities for All Students
- Allocate Human and Financial Resources Strategically to Support Student Needs
- Build Strong Relationships and Partnerships Within School Communities to Support Student Learning and Well-Being

Recommendation

It is recommended that the 2022-23 budget development presentation materials be received.

Context

Staff have compiled a presentation outlining the most recent information available, to support the upcoming 2022-23 budget development process.

From April to June 2022, staff will continue to update the presentation materials, which will be made available on the TDSB external website after each FBEC meeting. Trustees are welcome to share the information with their constituents or at upcoming ward forums.

There will also be two 2022-23 budget virtual town hall sessions, which are tentatively scheduled on May 17 and/or May 19, 2022. These sessions will be delivered virtually through a live webcast. The public will be able to submit their questions or leave comments during the sessions through a ScribbleLive feed. The questions and comments will be answered by staff live on video. For those who cannot attend the meetings, recordings of the presentations and the questions and answers will be posted on the website following the virtual town hall sessions.

Action Plan and Associated Timeline

The 2022-23 budget information will continue to be updated on the budget section of the TDSB website as new information becomes available. (Link:

<https://www.tdsb.on.ca/About-Us/Business-Services/Budgets-and-Financial-Statements/Developing-the-2022-2023-Budget>)

Resource Implications

N/A

Communications Considerations

The budget communication plan was presented at the November 2, 2021 FBEC meeting and staff will continue to review and update communication strategies as we proceed with the 2022-23 budget process.

Board Policy and Procedure Reference(s)

N/A

Appendices

- Appendix A: TDSB 2022-23 Budget Information (April 2022)

From

Craig Snider, Interim Associate Director, Business Operations and Service Excellence, at craig.snider@tdsb.on.ca or at 416-395-8469.

Marisa Chiu, Interim Executive Officer, Finance (Interim) at marisa.chiu@tdsb.on.ca or at 647-463-2278.

Toronto District School Board 2022-23 Budget Presentation

As of April 7, 2022



Acknowledgement of Traditional Lands

We acknowledge we are hosted on the lands of the Mississaugas of the Anishinaabe (A NISH NA BEE), the Haudenosaunee (HOE DENA SHOW NEE) Confederacy and the Wendat. We also recognize the enduring presence of all First Nations, Métis and Inuit people.

Reconnaissance des Terres Traditionnelles

Nous reconnaissons que nous sommes accueillis sur les terres des Mississaugas des Anichinabés (A NISH NA BEY), de la Confédération Haudenosaunee (HOE DENA SHOW NE) et du Wendat. Nous voulons également reconnaître la pérennité de la présence des Premières Nations, des Métis et des Inuit

Budget Information

- Budget Development Process and Report Timelines
- Ministry Funding Announcement Recap
- 2022-23 Budget Drivers
- Enrolment Projections
- Key Components of Education Funding
- 2021-22 Financial Projections, Projected Working Funds and Reserves Balance
- Budget Challenges
- Other Budget Risks
- Q&A

Budget Development Process and Report Timelines

- Funding for education is determined through a set of provincial benchmark costs for the major components of education operations and student enrolment.
- This year, the 2022-23 Grants for Student Needs (GSN) and Priorities & Partnership Funding (PPF) were announced on February 17, 2022. The detailed GSN technical papers were released on March 25, 2022.
- The 2022-23 Operating and Capital Budget will be presented at the June 29 Board meeting for final approval prior to submission to the Ministry.
- By legislation, school boards are required to balance their budgets by June 30.
- TDSB Trustees and staff work together to create a balanced budget that best supports the achievement and well-being of all students within the funding provided by the province.

2022-23 Budget Timelines

November 2021	December 2021	January 2022	February 2022
<ul style="list-style-type: none"> • Preliminary budget discussions and communications support • System enrolment projection for 2022-23 • Release of Ministry Funding Guide & public consultation survey 	<ul style="list-style-type: none"> • Submit final response to Ministry of Education Budget Consultation • Update on 2020-21 Financial position and reserves • 2021-22 Revised Estimates submitted to the Ministry in mid-December 	<ul style="list-style-type: none"> • Fine tune School-based enrolment projections for 2022-23 • Public consultation on proposed strategic budget drivers from Dec 8 to Jan 31 	<ul style="list-style-type: none"> • Approval of strategic budget drivers • 2022-23 enrolment projections & preliminary financial forecast • Ministry GSN funding announcement • 2021-22 First quarter report • Financial facts report

2022-23 Budget Timelines (cont'd)

March 2022	April 2022	May 2022	June 2022
<ul style="list-style-type: none"> • School-based staffing allocation (Teachers and Support Staff) • Release of 2022-23 GSN technical papers on Mar 25. 	<ul style="list-style-type: none"> • 2021-22 Second quarter report and revised financial projection and reserves status • Preliminary 2022-23 financial projection 	<ul style="list-style-type: none"> • Internal discussions around options to balance the 2022-23 budget • 3 year financial forecast and multi-year deficit recovery plan. • Virtual town hall meetings and public budget information sessions 	<ul style="list-style-type: none"> • Board Approval of Operating and Capital Budget • Submission of 2022-23 Budget to the Ministry by 30th of June

2022-23 Ministry Funding Announcement

- On February 17, 2022, the Ministry of Education announced the 2022-23 Grants for Students Needs (GSN) funding, Capital Funding, and Priorities and Partnership Funding.
- The Supports for Student Fund (also known as Investment in System Priorities funding) that was used for additional staffing supports will continue in 2022-23, and will be used to support student learning needs as outlined in the respective collective agreements for various employee groups. The TDSB will receive \$24.4M of this funding in 2022-23.
- The additional staffing supports from the 2021-22 COVID-19 Learning Recovery funding will continue in 2022-23. The TDSB will receive \$31.5M of this funding in 2022-23.

2022-23 Ministry Funding Announcement (cont'd)

These additional school based staff positions were allocated from the 2022-23 Supports for Student Fund and COVID staffing support funding:

School-Based Staff	Additional positions from Supports for Student Fund (FTE)	Additional positions from COVID-19 Learning Recovery Fund (FTE)
Elementary Teachers	34.5	
Special Education Elementary Teachers	43.5	
Secondary Teachers	36.0	
Secondary Teachers - Guidance		20.0
Vice Principals		37.5
Special Education Support Staff	66.0	35.0
School Office Clerical	23.5	25.0
School Based Safety Monitors		40.0
Lunchroom Supervisors (headcount)		200.0
Caretaking	30.0	78.5

2022-23 Ministry Funding Announcement (cont'd)

- The Recent Immigrant Supplement was introduced in the 2021-22 school year to help maintain ESL supports during the temporary decline in newcomer enrolment. The 2021-22 amount was \$24.7M. TDSB's 2022-23 ESL supports have been maintained at pre-pandemic levels.
- The Ministry is providing an additional investment of \$10M (provincial figure) for student mental health province-wide. Half of this amount will be used for evidence based mental health programs and resources to support student resilience and mental well-being. There will also be an increase of the mental health and well-being base amount and per pupil amount in the GSN.

2022-23 Ministry Funding Announcement (cont'd)

- The announcement included an increase of \$7.4M (provincial figure) to the Special Education Equipment (SEA) per pupil amount to support assistive technology for students with Special Education needs.
- Increase of \$39.9M (provincial figure) in Broadband Network Operations support in the GSN to help support network connectivity, infrastructure and security needs.
- The Ministry is also providing increases in the following non-staff benchmarks:
 - 5.45% for non-staff school operations allocation (includes 2.3% commodity price increases and 3.15% higher cost of running ventilation systems); and
 - Another 2.3% for other non-staff amounts outside of school operations allocation throughout the GSN.

2022-23 Ministry Funding Announcement (cont'd)

- There will be a 2% cost increase to the Student Transportation grant.
- Funding of \$7.9M (provincial figure) to support additional costs of French as a Second Language initiatives.
- A slight funding increase anticipated from a change to the online learning credit load benchmark calculation. The percentage of secondary students taking one course online will be changed from 16% (as announced last year) to 15%.

2022-23 Budget Drivers

At the March 9, 2022 Board meeting, Trustees approved these 2022-23 strategic budget drivers. They help guide the budget development process. While all of the listed budget drivers are of significant importance, they are presented below based on the budget priority ranking gathered from public consultation:

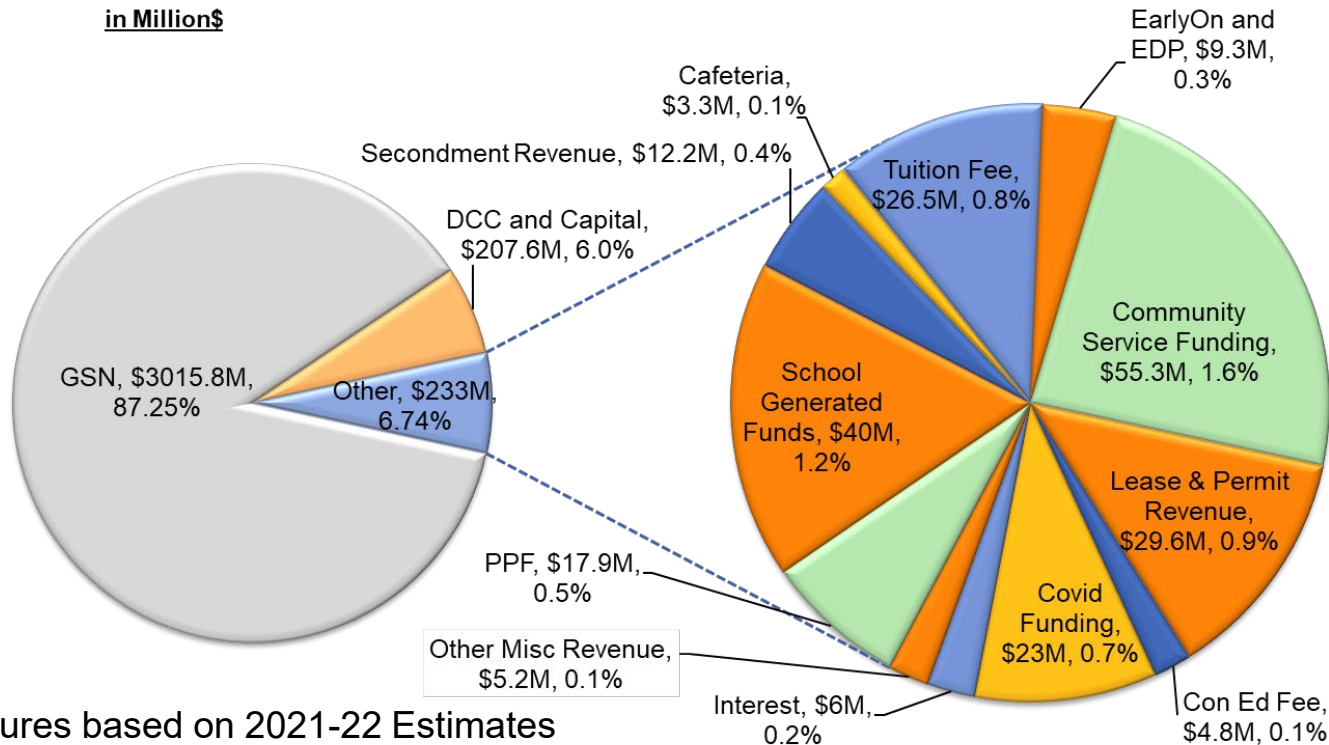
- Mental health and well-being
- Staff allocation to support students
- Equitable access to learning opportunities, including Indigenous Education
- Student success
- Human rights
- Modernization and accessibility
- Pandemic recovery
- Parent engagement and student voice
- Professional development
- Early years

2022-23 Enrolment Projections

Pupils of the Board	Actual 2020-21	Projected 2021-22	Projected 2022-23	21-22 vs. 20-21	22-23 vs. 21-22
JK/SK	31,557	30,566	30,135	(991)	(431)
Grade 1-3	51,688	49,311	47,320	(2,377)	(1,991)
Grade 4-8	84,381	81,889	80,312	(2,492)	(1,577)
Total Elementary	167,626	161,766	157,767	(5,860)	(3,999)
Secondary	68,179	69,087	68,857	907	(230)
Total Day School	235,805	230,853	226,624	(4,953)	(4,229)

Key Components of Education Funding – 21-22 Revenues

in Million\$



TDSB's projected revenues for 2021-22 is around \$3.4 billion

*Figures based on 2021-22 Estimates

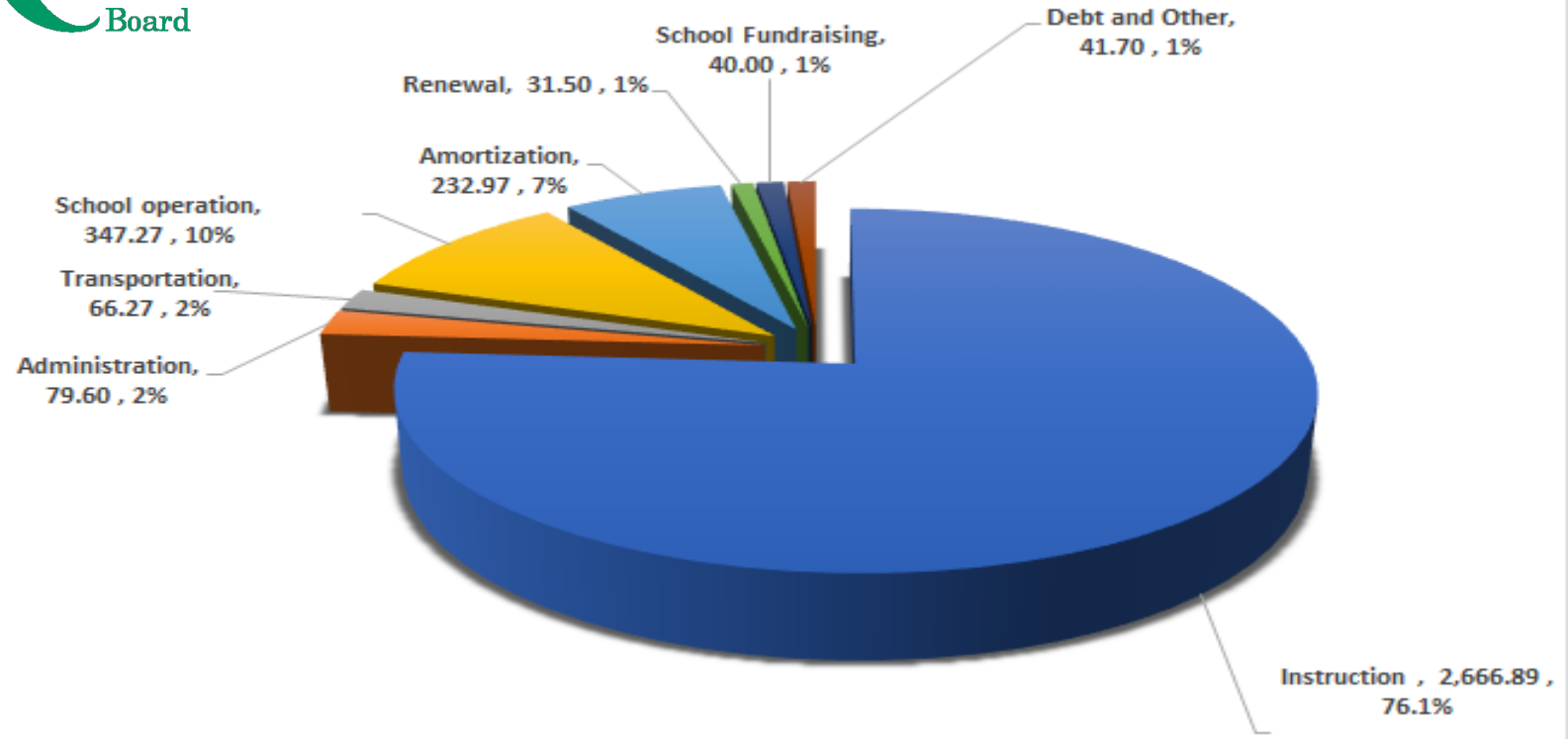
Key Budget Components - 2022-23 Expenses

TDSB's 2022-23 expenses are mainly comprised of the following:

- **Instruction** - school-based staffing, administration and other program staff, learning materials, classroom supplies and equipment, staff training.
- **School Operations** - School operations and maintenance
- **Administration** - Central department staffing and operation costs, utilities/maintenance of admin buildings.
- **School Fundraising** - Expenses from utilization of fundraising proceeds.
- **Transportation** - Pupil transportation costs
- **Amortization** - Amortization of TDSB fixed assets.
- **Renewal, Debt and Other** - Expenses such as cost of financing and other miscellaneous costs.

21-22 Estimated Expenditures

In millions



2021-22 Financial Projection

(as of February 28, 2022)

	<u>\$M</u>	<u>%</u>
21-22 Financial Projection as reported at the January 13, 2022 FBEC - Surplus/(Deficit)	(\$65.1)	-2.2%
Revenue changes		
Federal Safe Return to Class Fund- Ventilation Top-up Funding applied to existing costs	1.5	
Decrease in international student tuition revenues	(2.3)	
Decrease in permit revenues	(1.0)	
Total Revenue Changes	(1.8)	
Compensation Expense Changes		
Central Department gapping and temp savings	9.2	
Increase in School based staff costs (net Q&E grant changes and supply teacher savings)	(12.0)	
Total Compensation Changes	(2.8)	
Operational expense changes		
Insurance cost savings	2.7	
Transportation costs savings due to periods of remote learning	2.5	
Net utilities savings due to periods of closures and use of COVID funding	2.2	
Decrease in international student expenses	0.8	
Decrease in aquatic program expenses due to closures	0.8	
Other central department in-year savings	0.9	
Total Operating Expense Changes	9.9	
Changes to financial position	5.3	
Updated 2021-22 Financial Position - Surplus/(Deficit)	(59.8)	-2.1%

2021-22 Projected Working Funds and Unrestricted Reserves Balance

(as of February 28, 2022)

	<u>\$M</u>	<u>%</u>
Updated 2021-22 Financial Position - Surplus/(Deficit)	(59.8)	-2.1%
Working funds and unrestricted reserves balance - September 1, 2021	201.7	
Projected use of working funds	(22.7)	
Projected use of other unrestricted reserves	(37.1)	
Projected working funds and unrestricted reserves balance- Aug 31, 2022	141.9	

Use of Reserves

- Currently the Board is forecasting a 2.1% deficit for the 2021-22 school year and will be utilizing reserves to balance the budget to avoid reducing programs to students during the pandemic. As of August 31, 2021, TDSB has \$22.7M in working funds reserve and \$179.0M in other unrestricted reserves.
- Ministry announced that should school boards utilize reserves over 2% of operating budgets across the 2020-21 and 2021-22 school years. For 2022-23, the Ministry will require school boards to return to the 1% deficit requirement.
- Per Ministry regulation, school boards can only have an in-year deficit equal to lesser of working funds (accumulated surplus in the preceding year) or 1% of its operating budget. If they anticipate an in-year deficit of greater than 1%, they must seek the Ministry's approval.

Budget Challenges

- TDSB has experienced significant enrolment declines since 2020, which have resulted in a significant decrease in GSN revenues.
- Enrolment stabilization funding helped offset enrolment related revenue impact in 2020-21 but this support is no longer available in 2021-22 and 2022-23.
- Forecasting challenges due to the ongoing uncertainty around the COVID-19 pandemic and the availability of Ministry COVID funding.
- Not all operating costs can be adjusted based on enrolment changes. This results in significant budget challenge.
- Ministry funding benchmarks do not fully address annual cost inflations and TDSB's programming and operational funding needs. (e.g. staffing costs, Special Education, utilities costs, etc.)

Budget Challenges: Funding Gaps

- Funding for education is determined through a set of provincial funding costs for the major components of education operations. Provincial funding is determined by establishing average costs of school boards across Ontario. Costs in Toronto are higher, as is reflected throughout this document.
- School boards across the province continue to struggle to support the needs of their students within the Special Education funding model. Provincial funding for Information Technology significantly lags compared to the actual expenses incurred by school boards. This is a serious funding concern if school boards are expected to prepare students to become global citizens. The TDSB 1:1 student device strategy costs the Board \$11M each year and the current Ministry funding does not fully support these costs.

Budget Challenges: Funding Gaps (cont'd)

- To address the budget challenges, the Board uses other revenues and non-designated Ministry funding to offset funding gaps.
- The charts in the next few slides outline GSN grant components that are specific to those expense areas, and the estimated funding gaps in each area without other grants and revenues used as offsets.

For more information, please refer to TDSB's Financial Facts report:

https://www.tdsb.on.ca/Portals/0/docs/21_22Financial_Facts_Final_high_reso.pdf

Budget Challenges: Funding Gaps (cont'd)

Funding Gap School Based	2021-22 Provincial Funding (\$)	TDSB 2021-22 Projected Actuals (\$)	Funding Gap (\$)
Elementary Teachers	1,092,384,912	1,158,245,080	65,860,168
Secondary Teachers	490,567,533	516,392,724	25,825,191
Supply Staff	53,595,571	101,566,558	47,970,987
Early Childhood Educators	67,073,243	71,560,222	4,486,979
Principals & Vice-Principals	110,741,326	137,595,354	26,854,028
School Office Support	60,236,571	73,372,068	13,135,497
School Budget Expenditures	46,639,936	47,042,334	402,398
Total School Based Gap			184,535,249

Budget Challenges: Funding Gaps (cont'd)

Funding Gap	2021-22 Provincial Funding (\$)	TDSB 2021-22 Projected Actuals (\$)	Funding Gap (\$)
Transportation	63,429,857	63,933,079	503,222
Information Technology	14,717,169	68,578,822	53,861,653
Special Education	353,251,225	428,810,430	75,559,205

Other Budget Risks

- Enrolment projection may deviate from actual results, the remaining risk to enrolment is the final count date in March, which has an impact on Grants for Student Needs
- Ongoing funding challenges may lead to reduction or cancellation of board funded programs.
- Should the Board experience ongoing financial challenges, TDSB may not have sufficient reserves to cover these shortfalls.





Second Quarter Interim Financial Report – 2021-22

To: Finance, Budget and Enrolment Committee

Date: 7 April, 2022

Report No.: 04-22-4300

Strategic Directions

- Provide Equity of Access to Learning Opportunities for All Students
- Allocate Human and Financial Resources Strategically to Support Student Needs
- Build Strong Relationships and Partnerships Within School Communities to Support Student Learning and Well-Being

Recommendation

It is recommended that the report regarding the Second Quarter Interim Financial Report – 2021-22 be received.

Context

Enclosed is the second quarter report from December 1, 2021 to February 28, 2022, outlining the financial position of the Board relative to the Revised Estimates report presented on January 13, 2022.

The attached information summarizes the projected financial position of the Board as of February 28, 2022. As presented in the revised estimates report, the Board forecasted an in-year deficit of \$65.1M for the 2021-22 school year. Based on the current updated projection, there is a positive change in the financial position of \$5.3M. The change is mainly attributed to school closures, virtual learning, use of COVID funding and other in-year savings.

The revised projected in-year deficit is \$59.8M and the projected working funds balance at the end of the year is at \$141.9M. The items that contributed to the changes in the financial position are outlined below:

Agenda Page 80

2021-22 Projected Financial Projection and Working Fund Balance (as of February 28, 2022)			
		\$M	%
21-22 Financial Projection as reported at the January 13, 2022 FBEC - Surplus/(Deficit)		(\$65.1)	-2.2%
Revenue changes			
Federal Safe Return to Class Fund - Ventilation Top-Up Funding applied to existing costs		1.5	
Decrease in international student tuition revenues		(2.3)	
Decrease in permit revenues		(1.0)	
Total Revenue Changes		(1.8)	
Compensation expense changes			
Central department gapping and temp savings		9.2	
Increase in School based staff costs (net of Q&E grant changes and supply teacher savings)		(12.0)	
Total Compensation Changes		(2.8)	
Operational expense changes			
Insurance cost savings		2.7	
Transportation cost savings due to periods of remote learning		2.5	
Net utilities savings due to periods of closures and use of COVID funding		2.2	
Decrease in international student expenses		0.8	
Decrease in aquatic program expenses due to closures		0.8	
Other central department in-year savings		0.9	
Total Operating Expense Changes		9.9	
Changes to financial position		5.3	
Updated 2021-22 Financial Position - Surplus/(Deficit)		(59.8)	-2.1%
Working funds and unrestricted reserves balance - September 1, 2021		201.7	
Projected use of working funds		(22.7)	
Projected use of other unrestricted reserves		(37.1)	
Projected working funds and unrestricted reserves balance - August 31, 2022		141.9	

New Safe Indoor Air Top Up – Federal Safe Return to Class Fund:

On March 24, 2022, the Ontario government announced new investments to support ventilation improvement projects during the 2021-22 school year. TDSB is entitled to receive \$5.8M of this new federal funding. Funds can be utilized for retrofits, repairs, upgrades and installation of HVAC infrastructure, maintenance and recommissioning of HVAC systems, purchase and installation of mechanical ventilation filters and purchase of HEPA units and filters to improve indoor air quality. This funding is time limited and eligible expenses must be incurred from September 1, 2021 to August 31, 2022.

At this time, it is estimated that approximately \$1.5M of this funding can be used to offset existing labour costs relating to HVAC maintenance. Staff are reviewing other uses of this funding and will provide an update to Trustees at a future FBEC meeting.

Assumptions and Risk Factors

The assumptions and risk factors that could have an impact on the current year projection have been identified below. Staff will continue to monitor these areas closely and will provide updates to the Board on a regular basis:

Enrolment:

The enrolment count of students in October has been completed. The remaining risk to enrolment is the final count date in March, which has an impact on Grants for Student Needs revenue. Based on the parameters outlined in 2022:SB03 memo by the Ministry for the stabilization COVID-19 support funding, staff have determined that TDSB is not eligible for this funding in the year 2021-22. It is to be noted, the TDSB was eligible for \$68.2M of stabilization funding in the year 2020-21.

Revenue:

The projection for international student tuition is based on tuition fees received to date and reflects the current enrolment trend. The revenue is not expected to immediately resume to pre-pandemic levels in 2021-22, due to the global pandemic situation. However, staff's assumption is international student revenues will gradually return to pre-pandemic levels within the next 2 to 3 years.

Permit fees are based on the community use of board facilities. Although it is anticipated that permit revenues will gradually return to pre-pandemic levels as restrictions are lifted, the revenues in 2021-22 are projected to be lower than originally budgeted. There may still be unanticipated impacts to future operations depending on public health guidance and government direction.

Pandemic Impacts:

Effective March 21, 2022, the province has lifted masking and physical distancing in schools to allow students and staff to return to a more normal learning environment, while maintaining other protective measures. Additional staffing and non-staffing resources were allocated to address students' educational, mental health and safety needs in 2021-22. It is also important to note that the 2021-22 pandemic supports from the Ministry were lower as compared to the funding received in 2020-21. The Board's financial position includes the second half of the Ministry's COVID funding and projected board funded pandemic expenses. There is a risk that the final board funded costs may deviate from the projected figure presented, depending on any significant changes to system needs.

Provided in this report are several appendices that summarize the results of the operations for the second quarter:

Agenda Page 82

- Appendix A provides high-level financial information in the Public Sector Accounting Board (PSAB) format on changes to both revenue and expenses since the original budget was approved. In the second section of Appendix A, enrolment changes are highlighted based on the October 31, 2021 count. The last section of the appendix outlines the changes to Board staffing during the same timeframe.
- Appendix B provides a summary of revenues for the second quarter ending February 28, 2022. The first section of Appendix B provides information on the Grant for Student Needs, while the second section of the appendix provides information on other revenues of the Board, including revenue from international students. The actual results for the first six months and a comparison to the same period in the prior year are included in Appendix B.
- Appendix C provides the summary of expenses for the second quarter ending February 28, 2022, based on Ministry of Education classifications. The appendix includes the Board approved original budget and revised budget. The appendix outlines actual results of the second quarter's operations and a comparison to the same period in the prior year.
- Appendix D provides a current versus projected expenditure summary by department. Explanations of significant variances have been provided.
- Appendix E is the Ministry's 2022: B08 memo outlining the new Safe Indoor Air Top up funding announced on March 24, 2022.

Action Plan and Associated Timeline

Not applicable.

Resource Implications

Not applicable.

Communications Considerations

This report will be posted on the TDSB external website.

Board Policy and Procedure Reference(s)

Not applicable.

Appendices

- Appendix A: Dashboard Summary
- Appendix B: Detailed Revenue Summary
- Appendix C: Detailed Expense Summary by Category
- Appendix D: Departmental Summaries
- Appendix E: B08-Safe Indoor Air Top Up to Federal Safe Return to Class Fund

From

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**Dashboard Summary - Financial, Enrolment and Staffing Categories
2021-22 Interim Financial Report as of Feb 28th 2022**

Section A

Summary of Financial Results

(\$ millions)	Original Budget Estimate	Revised Estimate	Q2 Forecast	In-Year Change	
				\$	%
Revenue					
GSN allocation	3,015.8	2,964.2	2,968.2	4.0	0.1%
Less GSN allocation for capital	(26.0)	(25.0)	(25.0)	(0.0)	0.0%
Other revenue	426.6	458.2	463.5	5.3	1.2%
Total Revenue	3,416.3	3,397.4	3,406.7	9.3	0.3%
Expenses					
Instruction Expenses	2,661.5	2,634.5	2,648.1	13.6	0.5%
Other Operating Expenses	791.5	805.8	796.1	(9.6)	-1.2%
Total Expenses	3,453.1	3,440.2	3,444.2	4.0	0.1%
In year Surplus (Deficit)	(36.7)	(42.8)	(37.5)	5.3	
PSAB compliance adjustment	(22.3)	(22.3)	(22.3)	-	
PSAB compliance financial position	(59.0)	(65.1)	(59.8)	5.3	
Use of working funds	22.7	22.7	22.7	-	
Use of other unrestricted reserves	36.3	42.4	37.1	(5.3)	
Total usage of reserve	59.0	65.1	59.8	(5.3)	
Working Funds balance	-	-	-	-	

* (School Generated Funds amount is not included in the above figures)

Changes in Revenue (Please refer to Appendix B for details)

GSN allocation increase is due to Teacher Qualification & Experience grant changes as a result of updating teacher average salary grid.

Other Revenue forecasted to increase due to additional PPF (Priorities and Partnerships Funding) and other funding (Re-engagement and Reading Assessment Supports, additional NTIP funding, Destreaming Implementation Supports, Extended Day Program Safe Restart Funding, etc.), partly offset by a decrease in Permit revenue and Tuition Fees due to Covid-19 restrictions during 1st half of the year.

Changes in Expenses (Please refer to Appendix C for details)

Increase in Instructional Expenses mainly due to additional school-based staffing costs (Supply Staff, Early Childhood Educators, etc.).

Decrease in Other Operating Expenses mainly due to Covid-19 funded expenses for caretakers, transportation, utilities and HEPA filters, and other staffing needs.

Changes in Use of Reserves

Usage of reserves decreased by \$5.3M from what was previously reported in Q1.

(in \$ thousands)

Budget Assessment					
a		b	c = b - a		d = c/a
2021-22					
Original Budget Estimates	Revised Estimates	Forecast	Change		Material Variance Note
			\$ Increase (Decrease)	% Increase (Decrease)	
General Operation Grant					
Pupil Foundation	1,347,816	1,308,020	1,308,020		0.0%
School Foundation	178,589	174,724	174,724		0.0%
Special Education	344,540	338,986	338,986		0.0%
French as a Second Language	34,114	34,114	34,114		0.0%
English as a Second Language	86,888	86,888	86,888		0.0%
Learning Opportunity	157,323	157,091	157,091		0.0%
Continuing Education	27,470	27,523	27,523		0.0%
Teacher Q & E	292,840	281,938	285,938	4,000	1.4%
ECE Q & E	17,249	16,260	16,260		0.0%
Transportation	63,452	63,430	63,430		0.0%
Administration and Governance/Program Leadership	62,634	61,389	61,389		0.0%
School Operations	272,115	264,858	264,858		0.0%
Indigenous Education	5,241	5,219	5,219		0.0%
Mental Health and Well-Being/Safe School	10,305	10,151	10,151		0.0%
Supports for Student Funds	23,923	23,923	23,923		0.0%
Support for Covid-19 Outbreak					
Community Use of Schools	3,683	3,683	3,683		0.0%
New Teacher Induction Program	1,023	974	974		0.0%
Declining Enrolment	4,343	23,783	23,783		0.0%
Trustees' Association Fees	57	57	57		0.0%
Restraint Savings	(950)	(950)	(950)		0.0%
Regular Operating Grants	2,932,656	2,882,060	2,886,060	4,000	0.1%
Grants for other Purposes					
School Renewal Grant	47,572	46,612	46,612		0.0%
Capital Debt Interest Payments	15,037	15,037	15,037		0.0%
Permanent Financing of 55 School Board Trust	20,499	20,499	20,499		0.0%
	83,107	82,148	82,148		0.0%
Total Allocation	3,015,764	2,964,207	2,968,207	4,000	0.1%

Risk Assessment				
e	f	g	h	g = f - h
Actual Revenue 2021-22 As of Feb 28th		Actual Revenue 2020-21 As of Feb 28th		Year-to-year Increase (Decrease)
\$	% of Forecast Received	\$	% of Forecast Received	
578,167	44.2%	603,838	45.2%	-1.0%
77,231	44.2%	80,328	45.2%	-1.0%
149,838	44.2%	155,073	45.2%	-1.0%
15,079	44.2%	15,304	45.2%	-1.0%
38,406	44.2%	32,485	45.2%	-1.0%
69,437	44.2%	69,763	45.2%	-1.0%
12,165	44.2%	9,240	45.2%	-1.0%
126,389	44.2%	126,020	45.2%	-1.0%
7,187	44.2%	7,493	45.2%	-1.0%
28,037	44.2%	28,664	45.2%	-1.0%
27,135	44.2%	28,428	45.2%	-1.0%
117,072	44.2%	122,123	45.2%	-1.0%
2,307	44.2%	2,385	45.2%	-1.0%
4,487	44.2%	4,428	45.2%	-1.0%
10,574	44.2%	10,806	45.2%	-1.0%
		953	45.2%	-45.2%
1,628	44.2%	1,682	45.2%	-1.0%
430	44.2%	525	45.2%	-1.0%
10,513	44.2%	6,885	45.2%	-1.0%
25	44.3%	20	45.2%	-0.9%
(420)	44.3%	(429)	45.2%	-0.9%
1,275,687	44.2%	1,306,014	45.2%	-1.0%
20,603	44.2%	21,506	45.2%	-1.0%
6,647	44.2%	7,176	45.2%	-1.0%
9,061	44.2%	9,260	45.2%	-1.0%
36,311	44.2%	37,942	45.2%	-1.0%
1,311,998	44.2%	1,343,956	45.2%	-1.0%

(in \$ thousands)

Budget Assessment						
a		b	c = b - a		d = c/a	
2021-22						
Original Budget Estimates	Revised Estimates	Forecast	Change		Material Variance Note	
			\$ Increase (Decrease)	% Increase (Decrease)		
Priorities and Partnerships Fund/Other Grants	79,217	116,356	121,300	4,944	4.2%	2
Federal Grants	22,000	22,000	22,000		0.0%	
Rental Revenue	29,610	29,610	28,610	(1,000)	-3.4%	3
Tuition Fees	24,955	17,955	15,750	(2,205)	-12.3%	3
Continuing Education	3,777	3,777	3,488	(289)	-7.7%	
Staff on Loan	12,234	12,260	12,480	220	1.8%	
Miscellaneous Revenues	21,225	22,718	26,268	3,550	15.6%	4
Deferred Capital Contributions/Capital Revenue	233,545	233,545	233,648	104	0.0%	
	426,563	458,220	463,544	5,323	1.2%	
Total Funds	3,442,326	3,422,427	3,431,751	9,323	0.3%	
Less: deferred revenue for minor Tangible Capital Assets	(25,984)	(25,024)	(25,024)		0.0%	
Total Operational Revenue	3,416,343	3,397,403	3,406,727	9,323	0.3%	

Risk Assessment				
e	f	g	h	g = f - h
Actual Revenue 2021-22 As of Feb 28th		Actual Revenue 2020-21 As of Feb 28th		Year-to year Increase (Decrease)
\$	% of Forecast Received	\$	% of Forecast Received	
66,589	54.9%	67,587	35.1%	19.8%
9,385	42.7%	10,288	46.8%	-4.1%
12,144	42.4%	10,445	46.0%	-3.6%
10,514	66.8%	13,578	61.0%	5.8%
1,018	29.2%	816	32.0%	-2.8%
6,287	50.4%	5,841	44.1%	6.3%
11,336	43.2%	13,626	70.2%	-27.0%
115,892	49.6%	114,067	51.7%	-2.1%
233,165	50.3%	236,248	45.9%	4.4%
1,545,163	45.0%	1,580,204	45.3%	-0.3%
(4,465)	17.8%	(13,247)	55.6%	-37.8%
1,540,698	45.2%	1,566,957	45.2%	0.0%

Notes: Variances between Revised Estimates and the Original Budget was provided in the 1st quarter report presented on February 16, 2022. Below explains any further changes to projections since the Q1 report.

- 1 - Increase in Teacher Qualification & Experience grant due to updated teacher average salary grid.
- 2 - Increase in Priorities and Partnerships Fund/Other Grants due to additional funding received (Re-engagement and Reading Assessment Supports, additional NTIP funding, Destreaming Implementation Supports, etc.). Forecast does not yet include the recently announced Tutoring Support Program (\$10.4M) and includes only a portion of the Federal funding to support ventilation improvements (\$5.8M).
- 3 - Decrease in Rental Revenue and Tuition Fees were due to the ongoing pandemic situation.
- 4 - Increase in Miscellaneous Revenues mainly consists of Extended Day Program Safe Restart Funding of \$1.4M and donations to Urban Indigenous Education Centre of 0.6M.

**Interim Financial Report of Operating Expense
For the Period Ending Feb 28, 2022**

(in \$ thousands)

OPERATING	Budget Assessment					Risk Assessment			
	a	b	c	d = c-b	e = d/b	f	g = f/c		
	2021-22					Actual Spending 2021-22		Prior Year	
	Original Budget Estimates	Revised Estimate	Forecast	\$ Increase (Decrease)	% Increase (Decrease)	Feb 28, 2022	% of Actual Spent	Note	Prior year actual to Feb 28, 2021
Classroom Instruction									
Classroom Teachers	1,649,028	1,605,590	1,606,007	416	0.03%	794,377	49.48%		824,451
Supply Staff	108,852	110,633	116,887	6,254	5.65%	57,858	52.30%		48,285
Teacher Assistants/Early Childhood Educator	194,078	191,626	200,062	8,436	4.40%	103,661	54.10%		101,524
Textbooks/Supplies	67,509	58,707	58,102	(605)	-1.03%	21,039	35.84%		19,495
Computers	27,202	29,977	33,134	3,158	10.53%	23,196	77.38%	1	25,340
Professionals/Paraprofessionals/Technicians	190,454	194,965	187,471	(7,494)	-3.84%	86,707	44.47%		87,516
Library/Guidance	67,493	67,434	63,879	(3,555)	-5.27%	32,451	48.12%		15,458
Staff Development	4,529	8,956	10,269	1,313	14.66%	2,851	31.83%	2	1,953
Department Heads	3,494	3,267	3,267	0	0.00%	1,634	50.00%		1,657
Total Classroom	2,312,638	2,271,156	2,279,077	7,922	0.35%	1,123,774	49.48%		1,125,678
Non-Classroom									
Principals and VPs	137,763	138,500	137,525	(975)	-0.70%	68,202	49.24%		69,979
School Office	79,886	82,860	87,818	4,957	5.98%	43,681	52.72%		43,115
Coordinator and Consultant	25,262	25,278	25,665	387	1.53%	11,699	46.28%		8,262
Continuing Education	99,527	109,618	111,554	1,936	1.77%	40,987	37.39%	3	40,908
Amortization	6,449	7,046	6,449	(598)	-8.48%	3,108	44.10%		2,656
Total Non-Classroom	348,886	363,303	369,010	5,707	1.57%	167,677	46.15%		164,921
Administration									
Trustees/Board Services	2,249	2,251	2,257	5	0.24%	1,150	51.10%		1,124
Director/Supervisory Officers	8,830	9,283	10,841	1,558	16.79%	5,052	54.42%		6,166
Board Administration	67,819	69,886	71,188	1,302	1.86%	38,500	55.09%		38,297
Amortization	1,609	1,011	1,609	598	59.13%	856	84.64%		491
Total Administration	80,506	82,430	85,894	3,463	4.20%	45,558	55.27%		46,078

**Interim Financial Report of Operating Expense
For the Period Ending Feb 28, 2022**

(in \$ thousands)

OPERATING	Budget Assessment					Risk Assessment			
	a	b	c	d = c-b	e = d/b	f	g = f/c		
	2021-22					Actual Spending 2021-22		Prior Year	
	Original Budget Estimates	Revised Estimate	Forecast	\$ Increase (Decrease)	% Increase (Decrease)	Feb 28, 2022	% of Actual Spent	Note	Prior year actual to Feb 28, 2021
Transportation									
Pupil Transportation	65,985	68,182	65,370	(2,811)	-4.12%	35,395	51.91%	4	35,037
Transportation - Provincial schools	280	258	280	22	8.51%	0	0.00%		0
Amortization	13	13	13	0	-0.01%	9	66.19%		10
Total Transportation	66,279	68,453	65,664	(2,789)	-4.07%	35,404	51.72%		35,047
School Operations and Maintenance									
School Operations and Maintenance	346,520	355,991	345,971	(10,020)	-2.81%	169,358	47.57%		164,578
School Renewal	31,497	31,497	31,601	104	0.33%	21,022	66.74%	5	27,626
Other Pupil Accommodation	14,925	15,332	15,332	0	0.00%	7,648	49.88%	6	9,467
Amortization	224,901	224,901	224,901	0	0.00%	109,591	48.73%		107,954
Total School Operations and Maintenance	617,843	627,721	617,804	(9,916)	-1.58%	307,620	49.01%		309,624
NON-OPERATING									
Other Non-Operating Expenses	26,901	27,151	26,771	(380)	-1.40%	5,690	20.96%	6	4,281
Amortization	0	0	0	0		23			23
Total Non-Operating	26,901	27,151	26,771	(380)	-1.40%	5,713	21.04%		4,304
TOTAL EXPENSE	3,453,054	3,440,215	3,444,221	4,006	0.12%	1,685,745	49.00%		1,685,653

Please note the Forecast column includes additional Federal/Provincial COVID-19 support funding. Funding is reflected across several categories above.

Explanations of 2021-22 Q2 year-to-date spend to Revised Estimate:

- 1 - Computer expenditures are higher in 1st half of the year due to timing of IT projects, license payments and school purchases.
- 2 - Staff development expenditures are lower in the 1st half of the year due to professional development scheduling, expected to pick up in the 2nd half of the year.
- 3 - Continuing Education expenditures are lower in the 1st half of the year as some of the programs operate in the summer.
- 4 - Transportation costs apply to a 10-month period.
- 5 - School Renewal expenditures fluctuate throughout the year depending on the timing of projects.
- 6 - Other Pupil Accommodation and Non-Operating expenses are based on the timing of interest payments on debt.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Director Office

Director's Office - Admin

Compensation Expenses	881,196	315,883	35.8%	858,951	97.5%	701,491	399,226	56.9%
Operational Expenses	208,555	113,145	54.3%	208,555	100.0%	191,147	90,309	47.2%
Department Total	1,089,751	429,028	39.4%	1,067,506	98.0%	892,638	489,536	54.8%

System Supt Leadership Development/Emp Engagement CI

Compensation Expenses				96,703				
Operational Expenses	7,750			7,750	100.0%			
Department Total	7,750			104,453	1347.8%			

New department as of March 2022.

Director Office Total	1,097,501	429,028	39.1%	1,171,959	106.8%	892,638	489,536	54.8%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Governance

Board Services - Senior Admin Services

Compensation Expenses	639,678	249,665	39.0%	523,908	81.9%	478,130	190,133	39.8%
Operational Expenses	142,100	57,308	40.3%	142,100	100.0%	122,819	57,153	46.5%
Department Total	781,778	306,972	39.3%	666,008	85.2%	600,949	247,286	41.1%

Compensation expenses projected to be lower due to vacancies.

Student Trustee

Compensation Expenses	7,647	4,111	53.8%	7,977	104.3%	6,371	2,745	43.1%
Operational Expenses	15,000	1,631	10.9%	15,000	100.0%	1,894	1,345	71.0%
Department Total	22,647	5,742	25.4%	22,977	101.5%	8,266	4,090	49.5%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Trustee Office

Compensation Expenses	1,247,187	602,285	48.3%	1,252,278	100.4%	1,210,917	570,502	47.1%
Internal Allocation & Recoveries						2		
Operational Expenses	981,405	542,390	55.3%	981,405	100.0%	833,513	552,748	66.3%
Revenue								
Department Total	2,228,592	1,144,676	51.4%	2,233,683	100.2%	2,044,432	1,123,250	54.9%
Governance Total	3,033,017	1,457,390	48.1%	2,922,668	96.4%	2,653,646	1,374,625	51.8%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Communications & Public Affairs

Communications Administration

Compensation Expenses	1,683,548	793,225	47.1%	1,652,215	98.1%	1,526,427	704,762	46.2%
Operational Expenses	89,266	56,023	62.8%	89,266	100.0%	350,449	182,707	52.1%
Department Total	1,772,814	849,248	47.9%	1,741,481	98.2%	1,876,876	887,469	47.3%

Communications Marketing & Design, Creative Services and Digital Media & Design

Compensation Expenses	1,596,511	657,544	41.2%	1,466,448	91.9%	1,426,796	665,974	46.7%
Operational Expenses	110,163	40,869	37.1%	110,163	100.0%	57,840	45,523	78.7%
Department Total	1,706,674	698,413	40.9%	1,576,611	92.4%	1,484,636	711,498	47.9%

Compensation expenses projected to be lower due to vacancy expected to be hired in June.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Communications Web Services

Compensation Expenses	666,204	300,112	45.0%	650,490	97.6%	579,791	254,364	43.9%
Operational Expenses	129,038	94,897	73.5%	129,038	100.0%	123,436	93,067	75.4%
Department Total	795,242	395,009	49.7%	779,528	98.0%	703,227	347,431	49.4%
Communications & Public Affairs Total	4,274,730	1,942,670	45.4%	4,097,620	95.9%	4,064,740	1,946,398	47.9%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Associate Director -Equity, Well-Being and School Improvement

Associate Director -Equity, Well-Being and School Improvement - Admin

Compensation Expenses	457,938	169,883	37.1%	313,641	68.5%	465,915	199,874	42.9%
Operational Expenses	65,910	14,210	21.6%	65,910	100.0%	56,631	53,766	94.9%
Revenue								
Department Total	523,848	184,093	35.1%	379,551	72.5%	522,545	253,640	48.5%

Compensation expenses projected to be lower due to timing of hiring permanent Associate Director and 0.5 Executive Assistant vacancy.

Outdoor Ed

Compensation Expenses	5,858,470	2,702,053	46.1%	5,712,817	97.5%	3,329,612	1,760,543	52.9%
Internal Allocation & Recoveries		902				555	309	55.6%
Operational Expenses	-33,580	146,232	-435.5%	-33,580	100.0%	412,212	399,857	97.0%
Revenue						-16,667		
Department Total	5,824,890	2,849,187	48.9%	5,679,237	97.5%	3,725,714	2,160,709	58.0%

Compensation expenses projected to be lower due to timing of filling vacancies. Less recovery of costs as there were no outdoor education visits during 1st half of school year.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Research and Development

Compensation Expenses	1,957,754	861,077	44.0%	1,943,866	99.3%	1,869,886	904,722	48.4%
Internal Allocation & Recoveries								
Operational Expenses	936,052	95,179	10.2%	936,052	100.0%	537,833	131,519	24.5%
Revenue		-230		-230		-213	-213	100.0%
Department Total	2,893,806	956,026	33.0%	2,879,688	99.5%	2,407,506	1,036,028	43.0%

Operational expense spend lower for Q2 year-to-date due to timing of Census.

Virtual Learning & Reengagement

Compensation Expenses	738,421	-64,696	-8.8%	39,977	5.4%	29,249		
Operational Expenses	120,875	12,272	10.2%	120,875	100.0%	1,925		
Department Total	859,296	-52,424	-6.1%	160,852	18.7%	31,174		

Compensation expenses projected to be lower as Virtual Learning & Re-engagement team funded by COVID funding.

Associate Director -Equity, Well-Being and School Improvement Total	10,101,840	3,936,882	39.0%	9,099,328	90.1%	6,686,938	3,450,377	51.6%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Equity, Anti-Racism, Anti-Oppression & Early Years

Centre for Excellence of Black Students

Compensation Expenses	2,147,590	630,517	29.4%	1,400,911	65.2%	372,571	139,587	37.5%
Operational Expenses	215,000	31,416	14.6%	215,000	100.0%	55,175	-785	-1.4%
Department Total	2,362,590	661,934	28.0%	1,615,911	68.4%	427,746	138,803	32.4%

Compensation expenses projected to be lower due to timing of filling positions to build program capacity.

Equity Program

Compensation Expenses	782,007	323,432	41.4%	720,860	92.2%	670,285	322,266	48.1%
Operational Expenses	243,083	47,600	19.6%	243,083	100.0%	59,547	16,275	27.3%
Revenue		-127,829		-128,177				
Department Total	1,025,090	243,203	23.7%	835,766	81.5%	729,833	338,540	46.4%

Donation of \$127K was received from Inuit Inc.

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2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Model Schools

Compensation Expenses	1,948,606	1,129,060	57.9%	2,042,226	104.8%	2,138,040	1,126,359	52.7%
Operational Expenses	3,328,012	533,633	16.0%	3,262,669	98.0%	2,843,916	444,401	15.6%
Revenue		-1,125		-1,125				
Department Total	5,276,618	1,661,569	31.5%	5,303,770	100.5%	4,981,956	1,570,760	31.5%
Equity, Anti-Racism, Anti-Oppression & Early Years Total	8,664,298	2,566,705	29.6%	7,755,447	89.5%	6,139,535	2,048,103	33.4%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Professional Support Services

Professional Support Services - Admin

Compensation Expenses	275,366	127,931	46.5%	276,545	100.4%	355,395	131,722	37.1%
Operational Expenses	193,259	116,429	60.2%	193,259	100.0%	119,565	5,703	4.8%
Department Total	468,625	244,360	52.1%	469,804	100.3%	474,960	137,425	28.9%

Professional Support Services - Autism

Compensation Expenses	901,345	397,751	44.1%	842,944	93.5%	659,911	370,610	56.2%
Operational Expenses	26,400	15,860	60.1%	26,400	100.0%	20,650	14,112	68.3%
Department Total	927,745	413,610	44.6%	869,344	93.7%	680,561	384,721	56.5%

Compensation expenses projected to be lower due to timing of filling different positions.

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2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Professional Support Services - Child and Youth Services

Compensation Expenses	1,326,146	509,233	38.4%	1,168,926	88.1%	1,036,973	497,873	48.0%
Operational Expenses	79,000	23,204	29.4%	79,000	100.0%	45,784	20,427	44.6%
Department Total	1,405,146	532,437	37.9%	1,247,926	88.8%	1,082,756	518,300	47.9%

Compensation expenses projected to be lower due to vacancies.

Professional Support Services - OT/PT

Compensation Expenses	3,956,963	1,829,153	46.2%	3,770,980	95.3%	3,554,440	1,696,665	47.7%
Internal Allocation & Recoveries		26		26		26	9	34.2%
Operational Expenses	135,136	77,652	57.5%	135,110	100.0%	133,421	68,976	51.7%
Department Total	4,092,099	1,906,831	46.6%	3,906,116	95.5%	3,687,887	1,765,650	47.9%

Compensation expenses projected to be lower due to vacancies.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Professional Support Services - Psychology

Compensation Expenses	17,004,861	7,756,308	45.6%	15,796,376	92.9%	15,664,127	7,518,649	48.0%
Internal Allocation & Recoveries		279		279		510	103	20.3%
Operational Expenses	840,450	573,073	68.2%	840,171	100.0%	813,652	371,582	45.7%
Department Total	17,845,311	8,329,661	46.7%	16,636,826	93.2%	16,478,289	7,890,335	47.9%

Compensation expenses projected to be lower due to vacancies.

Professional Support Services - Social Work and Attend.

Compensation Expenses	16,556,016	7,700,088	46.5%	16,080,585	97.1%	15,719,985	7,454,150	47.4%
Internal Allocation & Recoveries		76		76		29	10	32.9%
Operational Expenses	438,136	251,366	57.4%	438,060	100.0%	433,529	226,915	52.3%
Revenue								
Department Total	16,994,152	7,951,529	46.8%	16,518,721	97.2%	16,153,544	7,681,075	47.6%

Compensation expenses projected to be lower due to vacancies and timing of filling positions.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Professional Support Services - Speech/Lang Path.

Compensation Expenses	10,286,907	4,775,611	46.4%	9,892,792	96.2%	9,997,193	4,804,801	48.1%
Internal Allocation & Recoveries		96		96		245	63	25.7%
Operational Expenses	417,032	272,533	65.4%	416,936	100.0%	417,452	270,545	64.8%
Revenue						-588		
Department Total	10,703,939	5,048,240	47.2%	10,309,824	96.3%	10,414,303	5,075,408	48.7%

Compensation expenses projected to be lower due to vacancies and timing of filling positions.

Professional Support Services Total	52,437,017	24,426,668	46.6%	49,958,561	95.3%	48,972,299	23,452,915	47.9%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

English, Literacy and NTIP

Beginning Teachers

Compensation Expenses		2,153		2,148		4,931	117	2.4%
Operational Expenses	1,295,232	146,085	11.3%	1,295,232	100.0%	776,951	717,420	92.3%
Revenue	-171,673	-154,506	90.0%	-171,673	100.0%	382,426		
Department Total	1,123,559	-6,268	-0.6%	1,125,707	100.2%	1,164,308	717,536	61.6%

English / Literacy

Compensation Expenses	193,977	96,491	49.7%	198,524	102.3%	195,120	94,746	48.6%
Operational Expenses	206,450	93,155	45.1%	206,450	100.0%	150,710	47,698	31.6%
Revenue		-9,030		-9,030				
Department Total	400,427	180,616	45.1%	395,944	98.9%	345,830	142,444	41.2%

English, Literacy and NTIP Total	1,523,986	174,348	11.4%	1,521,651	99.8%	1,510,137	859,980	56.9%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Early Years and Care Centres

Early Literacy and Intervention

Compensation Expenses	5,007,744	2,224,042	44.4%	4,637,339	92.6%	-6,903	0	0.0%
Operational Expenses	335,000	11,902	3.6%	335,000	100.0%	13,287	2,490	18.7%
Revenue								
Department Total	5,342,744	2,235,944	41.9%	4,972,339	93.1%	6,384	2,490	39.0%

Compensation expenses projected to be lower due to vacancies.

Early Years

Compensation Expenses	164,370	59,872	36.4%	125,139	76.1%	88,993	22,506	25.3%
Operational Expenses	102,975	28,295	27.5%	102,975	100.0%	47,066	2,744	5.8%
Revenue	-8,750			-8,750	100.0%			
Department Total	258,595	88,167	34.1%	219,364	84.8%	136,058	25,249	18.6%

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2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Early Years Child Care

Compensation Expenses	472,472	239,779	50.7%	480,480	101.7%	424,252	197,060	46.4%
Operational Expenses	86,493	1,472	1.7%	86,493	100.0%	7,890	3,565	45.2%
Department Total	558,965	241,252	43.2%	566,973	101.4%	432,143	200,625	46.4%

Early Years Leadership Strategy

Compensation Expenses	715,306	341,446	47.7%	716,196	100.1%	699,560	333,890	47.7%
Operational Expenses	23,569	8,585	36.4%	22,670	96.2%	15,273	7,158	46.9%
Revenue								
Department Total	738,875	350,031	47.4%	738,866	100.0%	714,833	341,048	47.7%

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2021-22					2020-21		
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Extended Day Program

Compensation Expenses	4,060,906	1,600,686	39.4%	4,052,418	99.8%	3,656,031	1,737,263	47.5%
Operational Expenses	958,536	391,450	40.8%	958,536	100.0%	190,956	112,802	59.1%
Revenue	-4,751,381	-1,481,315	31.2%	-4,751,381	100.0%	-1,818,735	-509,078	28.0%
Department Total	268,061	510,820	190.6%	259,573	96.8%	2,028,252	1,340,987	66.1%

Extended Day Program - Other Funding

Compensation Expenses		3,228		121,183				
Operational Expenses		63		1,012,079		3		
Revenue		-1,190,025		-1,393,065		-5,299,864	-3,797,478	71.7%
Department Total		-1,186,734		-259,803		-5,299,861	-3,797,478	71.7%

Additional COVID-19 Safe Restart Funding received to support the Extended Day Program.

Early Years and Care Centres Total	7,167,240	2,239,481	31.2%	6,497,312	90.7%	-1,982,190	-1,887,077	95.2%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Guidance and Wellness

Guidance

Compensation Expenses	516,057	71,781	13.9%	148,168	28.7%	189,998	79,559	41.9%
Operational Expenses	50,500	5,403	10.7%	50,500	100.0%	52,894	45,400	85.8%
Department Total	566,557	77,185	13.6%	198,668	35.1%	242,892	124,958	51.4%

Compensation expenses projected to be lower as home instruction was paused during COVID-19.

Health and Phys Ed

Compensation Expenses	1,214,071	481,392	39.7%	894,677	73.7%	519,947	291,840	56.1%
Operational Expenses	1,212,088	-28,531	-2.4%	400,000	33.0%	387,469	232,160	59.9%
Revenue						-40,518		
Department Total	2,426,159	452,861	18.7%	1,294,677	53.4%	866,899	524,000	60.4%

Expenses projected to be lower due to vacancies as a result of no swim instruction due to COVID-19. Actuals include a \$63K donation from Life Saving Society.

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<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Urban Priority High Schools

Compensation Expenses	2,442,668	987,345	40.4%	2,312,635	94.7%	2,112,498	980,420	46.4%
Operational Expenses	1,762,395	306,445	17.4%	1,892,359	107.4%	1,016,901	343,428	33.8%
Revenue	-669,040			-669,040	100.0%	406,624		
Department Total	3,536,023	1,293,789	36.6%	3,535,954	100.0%	3,536,023	1,323,848	37.4%

Compensation expenses projected to be lower due to vacancies.

Guidance and Wellness Total	6,528,739	1,823,835	27.9%	5,029,299	77.0%	4,645,814	1,972,806	42.5%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Public Engagement

Parent and Community Engagement Office & Community Services and Translation

Compensation Expenses	341,909	168,520	49.3%	350,125	102.4%	341,660	168,457	49.3%
Operational Expenses	682,277	151,568	22.2%	682,277	100.0%	682,220	75,492	11.1%
Revenue								
Department Total	1,024,186	320,089	31.3%	1,032,402	100.8%	1,023,879	243,949	23.8%

Public Engagement

Compensation Expenses	289,702	956	0.3%	18,355	6.3%	12,079	1,184	9.8%
Operational Expenses	10,000	2,290	22.9%	10,000	100.0%	10,526	8,390	79.7%
Revenue		-153		-152		-375	-290	77.3%
Department Total	299,702	3,094	1.0%	28,203	9.4%	22,231	9,285	41.8%

Compensation expenses projected to be lower due to vacancies.

Public Engagement Total	1,323,888	323,182	24.4%	1,060,605	80.1%	1,046,110	253,234	24.2%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

French and International Languages

French Programs, Classical and International Languages, Curriculum - West

Compensation Expenses	292,619	146,230	50.0%	289,604	99.0%	492,511	197,292	40.1%
Internal Allocation & Recoveries								
Operational Expenses	439,161	47,426	10.8%	334,596	76.2%	199,213	26,916	13.5%
Revenue								
Department Total	731,780	193,656	26.5%	624,200	85.3%	691,724	224,209	32.4%

Budget will be used in 2nd half of year to support and set up new French programs.

French and International Languages Total	731,780	193,656	26.5%	624,200	85.3%	691,724	224,209	32.4%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Learning Centre 2

Learning Centre 2 - Executive

Compensation Expenses	332,961	140,002	42.0%	288,764	86.7%	287,863	132,888	46.2%
Operational Expenses	71,170	11,975	16.8%	71,170	100.0%	70,502	59,670	84.6%
Department Total	404,131	151,978	37.6%	359,934	89.1%	358,365	192,557	53.7%

Learning Centre 2 - Learning Networks

Compensation Expenses	1,480,858	752,173	50.8%	1,698,293	114.7%	1,575,113	760,397	48.3%
Operational Expenses	355,200	74,321	20.9%	355,200	100.0%	247,936	95,003	38.3%
Revenue								
Department Total	1,836,058	826,495	45.0%	2,053,493	111.8%	1,823,049	855,400	46.9%

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2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Learning Centre 2 - Support

Compensation Expenses	3,219,202	1,592,115	49.5%	3,404,413	105.8%	215,039	108,979	50.7%
Operational Expenses	47,760	18,868	39.5%	47,760	100.0%	38,692	7,027	18.2%
Department Total	3,266,962	1,610,984	49.3%	3,452,173	105.7%	253,730	116,006	45.7%

Compensation expenses projected to be higher due to 2.0 Middle Years Student Success Counsellors not captured in original budget.

Learning Centre 2 Total	5,507,151	2,589,456	47.0%	5,865,600	106.5%	2,435,144	1,163,963	47.8%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Learning Centre 3

Learning Centre 3 - Executive

Compensation Expenses	332,961	144,661	43.4%	290,524	87.3%	273,748	120,113	43.9%
Operational Expenses	71,170	16,805	23.6%	71,170	100.0%	60,725	3,689	6.1%
Department Total	404,131	161,467	40.0%	361,694	89.5%	334,473	123,803	37.0%

Learning Centre 3 - Learning Networks

Compensation Expenses	1,671,967	776,017	46.4%	1,763,014	105.4%	2,095,480	1,057,464	50.5%
Operational Expenses	344,635	49,828	14.5%	344,635	100.0%	199,371	65,806	33.0%
Department Total	2,016,602	825,845	41.0%	2,107,649	104.5%	2,294,851	1,123,270	48.9%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Learning Centre 3 - Support

Compensation Expenses	3,905,955	1,672,262	42.8%	3,636,272	93.1%	125,247	66,047	52.7%
Operational Expenses	50,760	17,552	34.6%	50,760	100.0%	36,099	9,428	26.1%
Department Total	3,956,715	1,689,814	42.7%	3,687,032	93.2%	161,346	75,475	46.8%

Compensation expenses projected to be lower due to vacancies.

Learning Centre 3 Total	6,377,448	2,677,126	42.0%	6,156,375	96.5%	2,790,670	1,322,548	47.4%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Associate Director - Leadership, Learning and School Improvement

Associate Director - Leadership, Learning and School Improvement - Admin

Compensation Expenses				5		9,684	9,684	100.0%
Operational Expenses	290,505	21,135	7.3%	290,505	100.0%	81,405	35,312	43.4%
Department Total	290,505	21,135	7.3%	290,510	100.0%	91,089	44,996	49.4%

Experiential Learning

Compensation Expenses	119,626			63,826	53.4%	79,960	54,146	67.7%
Operational Expenses	942,836	100,562	10.7%	942,836	100.0%	1,067,365	187,010	17.5%
Revenue								
Department Total	1,062,462	100,562	9.5%	1,006,662	94.7%	1,147,326	241,156	21.0%

Compensation expenses projected to be lower due to 1.0 vacancy expected to be hired in Q3.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Professional Learning, Training and Leadership

Compensation Expenses	978,339	618,158	63.2%	993,982	101.6%	696,160	320,286	46.0%
Operational Expenses	1,864,801	658,674	35.3%	1,864,801	100.0%	552,105	97,251	17.6%
Department Total	2,843,140	1,276,832	44.9%	2,858,783	100.6%	1,248,265	417,537	33.4%

Specialist High Skills Major

Compensation Expenses	331,315	154,652	46.7%	202,755	61.2%	306,929	142,518	46.4%
Operational Expenses	2,641,918	813,149	30.8%	2,770,475	104.9%	1,919,714	756,821	39.4%
Revenue		-7				-1,080,360	-223,430	20.7%
Department Total	2,973,233	967,794	32.6%	2,973,230	100.0%	1,146,283	675,909	59.0%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Student Success

Compensation Expenses	3,149,319	1,255,535	39.9%	3,262,157	103.6%	2,874,592	1,255,955	43.7%
Operational Expenses	5,493,369	1,122,374	20.4%	5,380,493	97.9%	3,487,699	1,472,246	42.2%
Revenue						4,497,225		
Department Total	8,642,688	2,377,910	27.5%	8,642,650	100.0%	10,859,516	2,728,201	25.1%
Associate Director - Leadership, Learning and School Improvement Total	15,812,028	4,744,234	30.0%	15,771,835	99.7%	14,492,478	4,107,798	28.3%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Superintendent - Special Education and Inclusion

ABA Training - PPM140

Compensation Expenses		285		563		272		
Internal Allocation & Recoveries		11		11		54	33	61.7%
Operational Expenses	882,515	616,703	69.9%	881,934	99.9%	271,975	38,262	14.1%
Revenue	-200,000	-6,745	3.4%	-200,000	100.0%	424,828		
Department Total	682,515	610,254	89.4%	682,508	100.0%	697,128	38,295	5.5%

Behaviour Expertise Amount (BEA)

Compensation Expenses	1,852,207	869,946	47.0%	1,789,695	96.6%	1,526,943	735,099	48.1%
Operational Expenses	118,356	18,126	15.3%	180,861	152.8%	33,528	16,391	48.9%
Revenue						422,901		
Department Total	1,970,563	888,072	45.1%	1,970,556	100.0%	1,983,372	751,490	37.9%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Special Education - Admin

Compensation Expenses	788,033	398,783	50.6%	812,326	103.1%	812,448	396,214	48.8%
Operational Expenses	452,944	351,695	77.6%	452,944	100.0%	427,280	214,218	50.1%
Revenue						-200		
Department Total	1,240,977	750,478	60.5%	1,265,270	102.0%	1,239,528	610,432	49.2%

Special Education - After School Skills Development

Compensation Expenses		56,873		113,741		249,578	90,617	36.3%
Internal Allocation & Recoveries								
Operational Expenses	331,640	297	0.1%	217,894	65.7%	29,538	12,585	42.6%
Revenue						-279,117	-239,302	85.7%
Department Total	331,640	57,171	17.2%	331,635	100.0%	0	-136,100	0407563.0%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Special Education – ECPP

Compensation Expenses	15,859,470	7,684,639	48.5%	15,854,126	100.0%	15,244,058	7,388,234	48.5%
Internal Allocation & Recoveries		19		19		31	31	100.0%
Operational Expenses	351,225	81,244	23.1%	357,218	101.7%	346,402	123,139	35.5%
Revenue		-720		-720		-235	-500	212.8%
Department Total	16,210,695	7,765,182	47.9%	16,210,643	100.0%	15,590,257	7,510,904	48.2%

Special Education - Programs

Compensation Expenses	17,917,538	8,463,649	47.2%	17,680,968	98.7%	17,527,778	8,493,791	48.5%
Internal Allocation & Recoveries		23		23		13	10	75.3%
Operational Expenses	355,635	205,169	57.7%	355,612	100.0%	409,925	197,040	48.1%
Revenue								
Department Total	18,273,173	8,668,840	47.4%	18,036,603	98.7%	17,937,716	8,690,841	48.5%

Compensation expenses projected to be lower due to timing of filling vacancies.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Special Education - SEA

Compensation Expenses	1,669,261	735,898	44.1%	1,578,815	94.6%	1,224,894	601,217	49.1%
Operational Expenses	9,174,745	2,312,958	25.2%	9,265,179	101.0%	13,477,581	4,418,154	32.8%
Revenue						-4,575,368		
Department Total	10,844,006	3,048,856	28.1%	10,843,994	100.0%	10,127,108	5,019,371	49.6%

Special Education - System Superintendent - Admin

Compensation Expenses	302,594	166,622	55.1%	323,375	106.9%	343,007	163,183	47.6%
Operational Expenses	146,986	82,332	56.0%	146,986	100.0%	119,581	41,420	34.6%
Revenue	-285,000			-285,000	100.0%	-255,395	-24,000	9.4%
Department Total	164,580	248,954	151.3%	185,361	112.6%	207,193	180,602	87.2%

Superintendent - Special Education and Inclusion Total	49,718,149	22,037,806	44.3%	49,526,570	99.6%	47,782,301	22,665,835	47.4%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Learning and Leadership

Arts - Program

Compensation Expenses	5,598,338	2,535,207	45.3%	5,427,384	96.9%	5,492,903	2,610,209	47.5%
Operational Expenses	535,078	94,601	17.7%	535,078	100.0%	222,630	59,558	26.8%
Revenue								
Department Total	6,133,416	2,629,808	42.9%	5,962,462	97.2%	5,715,534	2,669,766	46.7%

Compensation expenses projected to be lower due to timing of filling vacancies. Majority of spend occurs in 2nd half of the year.

Coop/Career and Business - Program

Compensation Expenses	730,190	329,236	45.1%	896,693	122.8%	609,217	369,215	60.6%
Internal Allocation & Recoveries		2						
Operational Expenses	56,300	7,066	12.6%	56,300	100.0%	12,541	9,342	74.5%
Department Total	786,490	336,304	42.8%	952,993	121.2%	621,758	378,557	60.9%

Compensation expenses projected to be higher due to hiring of additional Job Coaches for part of the school year.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

E-Learning Programs

Compensation Expenses	1,213,579	362,734	29.9%	1,210,262	99.7%	3,859,198	241,763	6.3%
Internal Allocation & Recoveries						3	3	100.0%
Operational Expenses	485,945	22,073	4.5%	485,945	100.0%	88,851	11,710	13.2%
Revenue		-4,000		-4,000		-28,600	-2,600	9.1%
Department Total	1,699,524	380,807	22.4%	1,692,207	99.6%	3,919,452	250,875	6.4%

ESL/ELD - Program

Compensation Expenses	5,725,693	2,774,979	48.5%	5,411,452	94.5%	4,719,781	2,303,251	48.8%
Operational Expenses	296,500	35,264	11.9%	296,500	100.0%	47,662	-634	-1.3%
Revenue								
Department Total	6,022,193	2,810,243	46.7%	5,707,952	94.8%	4,767,443	2,302,617	48.3%

Compensation expenses projected to be lower due to vacancies in Teaching staff.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Library Learning Commons & Global Education

Compensation Expenses	4,187,661	1,779,226	42.5%	3,777,902	90.2%	2,957,025	1,309,890	44.3%
Operational Expenses	1,239,016	1,009,219	81.5%	1,239,016	100.0%	1,354,250	745,853	55.1%
Revenue	-70,000	-1,524	2.2%	-70,000	100.0%	-1,432	-956	66.7%
Department Total	5,356,677	2,786,920	52.0%	4,946,918	92.4%	4,309,844	2,054,787	47.7%

Compensation expenses projected to be lower due to vacancies.

Math/Numeracy - Program

Compensation Expenses	250,954	125,331	49.9%	200,483	79.9%	3,833	229	6.0%
Operational Expenses	520,976	63,424	12.2%	520,976	100.0%	256,548	17,822	6.9%
Revenue		-20,800		-20,800		-75,400		
Department Total	771,930	167,955	21.8%	700,659	90.8%	184,981	18,051	9.8%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Robotics

Compensation Expenses

Operational Expenses 192,000 556 0.3% 192,000 100.0%

Department Total 192,000 556 0.3% 192,000 100.0%

Budget used to support schools for Robotics Competitions that have not taken place in Q1 & Q2; funds to be distributed in 2nd half of the year.

Science and Technology - Program

Compensation Expenses 282,108 135,003 47.9% 279,734 99.2% 149,314 74,327 49.8%

Operational Expenses 162,308 7,775 4.8% 162,308 100.0% 10,242 1,364 13.3%

Department Total 444,416 142,777 32.1% 442,042 99.5% 159,557 75,691 47.4%

Science Kits

Compensation Expenses 292,702 159,396 54.5% 345,015 117.9% 261,723 123,374 47.1%

Operational Expenses 352,242 210,821 59.9% 352,242 100.0% 253,281 222,984 88.0%

Department Total 644,944 370,217 57.4% 697,257 108.1% 515,004 346,357 67.3%

Compensation projected to be higher due to hiring of an additional Technician.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Social, World and Humanities - Program

Compensation Expenses						6	6	100.0%
Operational Expenses	108,075	5,038	4.7%	108,075	100.0%	25,423	4,961	19.5%
Department Total	108,075	5,038	4.7%	108,075	100.0%	25,430	4,968	19.5%
Learning and Leadership Total	22,159,665	9,630,626	43.5%	21,402,565	96.6%	20,219,001	8,101,669	40.1%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Learning Centre 1

Learning Centre 1 - Executive

Compensation Expenses	339,008	157,802	46.5%	334,309	98.6%	293,297	144,213	49.2%
Internal Allocation & Recoveries								
Operational Expenses	71,170	14,650	20.6%	71,170	100.0%	28,034	7,320	26.1%
Department Total	410,178	172,452	42.0%	405,479	98.9%	321,331	151,533	47.2%

Learning Centre 1 - Learning Networks

Compensation Expenses	1,516,886	973,308	64.2%	1,903,592	125.5%	1,979,990	928,132	46.9%
Internal Allocation & Recoveries		36		36		6		
Operational Expenses	367,450	58,221	15.8%	367,414	100.0%	203,558	61,745	30.3%
Department Total	1,884,336	1,031,564	54.7%	2,271,042	120.5%	2,183,555	989,877	45.3%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Learning Centre 1 - Support

Compensation Expenses	3,326,375	1,349,642	40.6%	3,058,089	91.9%	90,925	45,614	50.2%
Operational Expenses	48,260	16,924	35.1%	48,260	100.0%	12,580	8,068	64.1%
Revenue						-638	-638	100.0%
Department Total	3,374,635	1,366,567	40.5%	3,106,349	92.0%	102,868	53,043	51.6%

Compensation expenses projected to be lower due to vacancies.

Learning Centre 1 Total	5,669,149	2,570,583	45.3%	5,782,870	102.0%	2,607,753	1,194,453	45.8%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Learning Centre 4

Learning Centre 4 - Executive

Compensation Expenses	339,008	152,627	45.0%	331,973	97.9%	291,666	143,459	49.2%
Operational Expenses	71,170	30,495	42.8%	71,170	100.0%	27,218	2,506	9.2%
Department Total	410,178	183,122	44.6%	403,143	98.3%	318,884	145,965	45.8%

Learning Centre 4 - Learning Networks

Compensation Expenses	1,713,321	1,058,984	61.8%	1,952,002	113.9%	2,119,676	1,023,030	48.3%
Operational Expenses	353,149	109,239	30.9%	353,149	100.0%	254,533	87,350	34.3%
Department Total	2,066,470	1,168,223	56.5%	2,305,151	111.6%	2,374,208	1,110,380	46.8%

Compensation expenses projected to be higher due to cost of covering 3.0 Principals on leave.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Learning Centre 4 - Support

Compensation Expenses	3,692,352	1,368,229	37.1%	3,071,802	83.2%	179,125	91,126	50.9%
Operational Expenses	49,760	19,876	39.9%	49,760	100.0%	18,332	10,947	59.7%
Department Total	3,742,112	1,388,105	37.1%	3,121,562	83.4%	197,457	102,072	51.7%

Compensation expenses projected to be lower due to vacancies.

Student Senate

Operational Expenses	30,000			30,000	100.0%	2,168		
Department Total	30,000			30,000	100.0%	2,168		

No expenses incurred yet as student overnight camps have been temporary cancelled due to COVID-19.

Learning Centre 4 Total	6,248,760	2,739,450	43.8%	5,859,856	93.8%	2,892,717	1,358,418	47.0%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Employee Services

Employee Svs Exec Office - Admin

Compensation Expenses	1,531,112	687,894	44.9%	1,584,259	103.5%	1,483,236	689,820	46.5%
Operational Expenses	128,195	69,581	54.3%	128,195	100.0%	78,590	56,408	71.8%
Department Total	1,659,307	757,475	45.7%	1,712,454	103.2%	1,561,826	746,227	47.8%

ES - Elementary Teaching

Compensation Expenses	2,438,126	1,149,626	47.2%	2,352,046	96.5%	2,454,844	1,158,300	47.2%
Operational Expenses	412,988	225,168	54.5%	412,988	100.0%	330,205	124,071	37.6%
Department Total	2,851,114	1,374,794	48.2%	2,765,034	97.0%	2,785,049	1,282,371	46.0%

Compensation expenses projected to be lower due to vacancies.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

ES - LR Employee Assistance

Compensation Expenses	1,237,121	551,611	44.6%	1,073,537	86.8%	986,217	399,752	40.5%
Operational Expenses	827,976	388,714	46.9%	827,976	100.0%	755,213	368,489	48.8%
Department Total	2,065,097	940,325	45.5%	1,901,513	92.1%	1,741,430	768,241	44.1%

Compensation expenses projected to be lower due to vacancies.

ES - Secondary Teaching

Compensation Expenses	2,718,954	1,354,986	49.8%	2,683,576	98.7%	2,781,872	1,288,716	46.3%
Operational Expenses	214,798	80,759	37.6%	214,798	100.0%	84,232	40,476	48.1%
Revenue		-75		-75				
Department Total	2,933,752	1,435,671	48.9%	2,898,299	98.8%	2,866,103	1,329,192	46.4%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

ES - Support Staff

Compensation Expenses	6,022,020	2,698,604	44.8%	5,908,480	98.1%	5,641,783	2,593,391	46.0%
Operational Expenses	263,334	56,369	21.4%	263,334	100.0%	168,518	57,565	34.2%
Department Total	6,285,354	2,754,973	43.8%	6,171,814	98.2%	5,810,301	2,650,956	45.6%

Compensation expenses projected to be lower due to timing of filling vacancies.

ES Disability Case Mgmt

Compensation Expenses	1,897,557	834,485	44.0%	1,825,326	96.2%	1,858,012	845,160	45.5%
Operational Expenses	244,979	69,246	28.3%	244,979	100.0%	123,655	68,212	55.2%
Revenue						-50	-50	100.0%
Department Total	2,142,536	903,731	42.2%	2,070,305	96.6%	1,981,617	913,322	46.1%

Compensation expenses projected to be lower due to vacancy.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

ES Labour Relations Negotiations/Arbit

Compensation Expenses	1,141,750	698,580	61.2%	1,292,449	113.2%	535,856	612,335	114.3%
Operational Expenses	184,169	93,028	50.5%	184,169	100.0%	993,758	165,075	16.6%
Department Total	1,325,919	791,608	59.7%	1,476,618	111.4%	1,529,614	777,409	50.8%

Compensation expenses projected to be higher due to greivance/settlement payments.

Employee Services Total	19,263,079	8,958,577	46.5%	18,996,037	98.6%	18,275,941	8,467,718	46.3%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Executive Superintendent - Human Rights and Indigenous Education

Executive Superintendent, Human Rights and Indigenous Education

Compensation Expenses	332,656	166,949	50.2%	344,783	103.6%	337,612	165,410	49.0%
Operational Expenses	252,725	42,920	17.0%	252,725	100.0%	91,341	51,561	56.4%
Department Total	585,381	209,869	35.9%	597,508	102.1%	428,953	216,970	50.6%

Accessibility for Ontarians with Disabilities

Compensation Expenses	138,147	143,446	103.8%	218,443	158.1%	429,996	173,206	40.3%
Internal Allocation & Recoveries								
Operational Expenses	273,000	261,214	95.7%	273,000	100.0%	26,373	24,814	94.1%
Department Total	411,147	404,660	98.4%	491,443	119.5%	456,369	198,020	43.4%

Compensation expenses projected to be higher due to backfilling of staff on leave.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Canadian International School System

Operational Expenses	20,000	148,800	744.0%	148,800	744.0%	80,100	80,100	100.0%
Revenue	-307,940	-259,800	84.4%	-307,940	100.0%	-562,950		
Department Total	-287,940	-111,000	38.5%	-159,140	55.3%	-482,850	80,100	-16.6%

Caring and Safe Schools

Compensation Expenses	12,907,290	5,157,440	40.0%	11,259,133	87.2%	11,358,344	5,535,265	48.7%
Internal Allocation & Recoveries		2		2				
Operational Expenses	429,043	131,656	30.7%	429,043	100.0%	301,209	138,988	46.1%
Revenue								
Department Total	13,336,333	5,289,098	39.7%	11,688,178	87.6%	11,659,553	5,674,253	48.7%

Compensation expenses projected to be lower due to vacancies and 9.0 Education Assistants are being funded by COVID-19 funding and reclassified to the COVID funding cost center.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Employee Equity

Compensation Expenses	229,338	106,098	46.3%	228,150	99.5%	223,775	105,856	47.3%
Operational Expenses	27,891	1,072	3.8%	27,891	100.0%	2,097	995	47.4%
Department Total	257,229	107,170	41.7%	256,041	99.5%	225,872	106,851	47.3%

Human Rights

Compensation Expenses	1,189,660	398,986	33.5%	1,166,084	98.0%	802,335	397,982	49.6%
Operational Expenses	128,849	22,938	17.8%	128,849	100.0%	196,706	29,704	15.1%
Department Total	1,318,509	421,925	32.0%	1,294,933	98.2%	999,041	427,686	42.8%

Compensation expenses projected to be lower due to timing of filling vacancies.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

International Student Services

Compensation Expenses	1,116,420	533,364	47.8%	1,135,339	101.7%	1,186,802	562,502	47.4%
Operational Expenses	2,792,400	738,835	26.5%	1,918,978	68.7%	1,647,587	1,005,125	61.0%
Revenue	-19,524,500	-11,369,426	58.2%	-17,237,468	88.3%	-22,432,225	-14,014,444	62.5%
Department Total	-15,615,680	-10,097,227	64.7%	-14,183,151	90.8%	-19,597,836	-12,446,817	63.5%

Department is expecting less tuition revenue due to international students cancelling their plan to study aboard during COVID-19, with corresponding less operating expenses resulting in overall decrease of \$1.4M.

Executive Superintendent - Human Rights and Indigenous Education Total	4,979	-3,775,505	-75828.6%	-14,188	-285.0%	-6,310,898	-5,742,937	91.0%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Indigenous Education

First Nations, Métis and Inuit Studies

Compensation Expenses		29,981		59,902		44,747	24,242	54.2%
Operational Expenses	780,102	229,097	29.4%	780,102	100.0%	921,493	289,294	31.4%
Revenue								
Department Total	780,102	259,077	33.2%	840,004	107.7%	966,240	313,536	32.4%

Compensation expenses projected to be higher due to addition of a part-time centrally assigned Principal to assist with managing Indigenous Program.

System Superintendent - Indigenous Education

Compensation Expenses	278,747	130,522	46.8%	272,995	97.9%	84,808		
Operational Expenses	14,200	9,497	66.9%	14,200	100.0%	3,195		
Department Total	292,947	140,020	47.8%	287,195	98.0%	88,003		

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Urban Indigenous Education Centre

Compensation Expenses	4,514,841	1,481,302	32.8%	3,501,873	77.6%	1,588,779	802,337	50.5%
Operational Expenses	1,562,263	616,722	39.5%	1,716,488	109.9%	1,126,258	439,969	39.1%
Revenue	-513,416	-646,641	125.9%	-667,641	130.0%	952,330	-396,922	-41.7%
Department Total	5,563,688	1,451,382	26.1%	4,550,720	81.8%	3,667,367	845,384	23.1%

Compensation expenses projected to be lower due to vacancies. Challenges in hiring qualified indigenous language teachers and other staffing.

Indigenous Education Total	6,636,737	1,850,479	27.9%	5,677,919	85.6%	4,721,610	1,158,920	24.5%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Superintendent - Con Ed, Alt, Adult, Partnership, Summer Programs

Educational Partnership Development

Compensation Expenses	370,771	165,643	44.7%	364,137	98.2%	351,654	165,860	47.2%
Operational Expenses	7,000	1,180	16.9%	7,000	100.0%	824	610	74.0%
Department Total	377,771	166,823	44.2%	371,137	98.2%	352,478	166,470	47.2%

International Delegations and Heritage and History Months

Compensation Expenses	153,360	64,657	42.2%	146,648	95.6%	136,989	64,490	47.1%
Operational Expenses	49,415	15,729	31.8%	49,415	100.0%	24,751	-313	-1.3%
Revenue		-14,353		-14,353		-7,915	-2,715	34.3%
Department Total	202,775	66,033	32.6%	181,710	89.6%	153,825	61,461	40.0%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Superintendent - Con Ed, Alt, Adult, Partnership, Summer Programs - Admin

Compensation Expenses	302,594	149,001	49.2%	309,844	102.4%	296,538	138,551	46.7%
Operational Expenses	51,018	30,727	60.2%	51,018	100.0%	50,285	7,952	15.8%
Department Total	353,612	179,727	50.8%	360,862	102.1%	346,824	146,503	42.2%
Superintendent - Con Ed, Alt, Adult, Partnership, Summer Programs Total	934,158	412,584	44.2%	913,709	97.8%	853,127	374,434	43.9%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Continuing Education

Con Ed - Adult Credit Day Schools

Compensation Expenses	15,693,691	7,857,675	50.1%	15,699,149	100.0%	15,766,145	8,073,939	51.2%
Internal Allocation & Recoveries		106		-106		20	20	100.0%
Operational Expenses	1,130,314	289,719	25.6%	1,130,314	100.0%	354,375	147,430	41.6%
Revenue	-200,000	-57,012	28.5%	-200,000	100.0%	-60,305	-46,800	77.6%
Department Total	16,624,005	8,090,489	48.7%	16,629,357	100.0%	16,060,234	8,174,588	50.9%

Con Ed - Community - General Interest & Seniors Daytime

Compensation Expenses	2,221,809	498,100	22.4%	1,898,580	85.5%	830,096	651,550	78.5%
Internal Allocation & Recoveries	324,620	4	0.0%	324,620	100.0%	194,622	231	0.1%
Operational Expenses	761,817	50,467	6.6%	761,817	100.0%	699,490	379,142	54.2%
Revenue	-2,724,116	-937,456	34.4%	-2,435,067	89.4%	-834,900	-725,463	86.9%
Department Total	584,130	-388,886	-66.6%	549,950	94.1%	889,308	305,460	34.3%

Compensation expenses projected to be lower due to vacancies and less instructor time with less programming due to COVID-19.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Con Ed - Community - Summer Music Camp

Compensation Expenses	72,357		72,320	99.9%
Internal Allocation & Recoveries	3,676		3,676	100.0%
Operational Expenses	57,701		57,701	100.0%
Revenue	-133,700		-133,700	100.0%
Department Total	34		-3	-8.8%

Program occurs in the fourth quarter for summer camp.

Con Ed - Credit (Night and Summer School)

Compensation Expenses	6,717,788	759,006	11.3%	6,717,768	100.0%	4,718,384	603,573	12.8%
Internal Allocation & Recoveries								
Operational Expenses	237,697	12,426	5.2%	237,697	100.0%	42,352	29,288	69.2%
Revenue	-335,250	-19,200	5.7%	-335,250	100.0%	-63,000		
Department Total	6,620,235	752,232	11.4%	6,620,215	100.0%	4,697,736	632,861	13.5%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Con Ed - Elem International Languages and African Heritage

Compensation Expenses	7,019,989	2,816,825	40.1%	7,019,960	100.0%	6,482,860	2,907,753	44.9%
Internal Allocation & Recoveries	535,537			535,537	100.0%			
Operational Expenses	595,045	24,539	4.1%	595,045	100.0%	52,744	29,140	55.2%
Revenue	-415,000	-2,122	0.5%	-415,000	100.0%	-220		
Department Total	7,735,571	2,839,243	36.7%	7,735,542	100.0%	6,535,384	2,936,893	44.9%

Con Ed - Literacy/Math - Elementary

Compensation Expenses	1,233,084	69,693	5.7%	1,233,067	100.0%	1,200,021	118,508	9.9%
Operational Expenses	192,930	1,489	0.8%	192,930	100.0%	5,081	2,803	55.2%
Department Total	1,426,014	71,182	5.0%	1,425,997	100.0%	1,205,103	121,311	10.1%

Majority of expenses occur in fourth quarter for summer school.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Con Ed - Literacy/Math - Secondary

Compensation Expenses	375,371	114,719	30.6%	375,352	100.0%	220,966	22,665	10.3%
Internal Allocation & Recoveries	920			920	100.0%			
Operational Expenses	130,242	1,540	1.2%	130,242	100.0%	3,536	1,853	52.4%
Department Total	506,533	116,259	23.0%	506,514	100.0%	224,502	24,518	10.9%

Con Ed - Non-Credit Adult ESL

Compensation Expenses	12,262,391	5,124,947	41.8%	11,336,837	92.5%	10,476,815	5,212,916	49.8%
Internal Allocation & Recoveries	1,071,989	279,276	26.1%	1,071,989	100.0%	791,969	305,996	38.6%
Operational Expenses	1,562,706	663,480	42.5%	1,562,706	100.0%	2,046,604	437,605	21.4%
Revenue	-13,971,564	-5,639,300	40.4%	-13,971,564	100.0%	-13,336,505	-6,093,075	45.7%
Department Total	925,522	428,403	46.3%	-32	0.0%	-21,117	-136,558	646.7%

Less instructor time with less programming due to COVID-19.

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Con Ed - OFIP Tutoring

Compensation Expenses	846,772	265	0.0%	846,536	100.0%	980,128	-679	-0.1%
Operational Expenses	120,668			120,668	100.0%	7,899	-49	-0.6%
Department Total	967,440	265	0.0%	967,204	100.0%	988,027	-729	-0.1%

Majority of expenses occur in fourth quarter for summer school.

Continuing Education - Admin

Compensation Expenses	1,096,578	489,294	44.6%	1,097,878	100.1%	1,002,096	512,371	51.1%
Internal Allocation & Recoveries	4,848			4,848	100.0%			
Operational Expenses	82,175	-11,079	-13.5%	82,175	100.0%	-50,027	31,102	-62.2%
Revenue	-360,000	-102,971	28.6%	-360,000	100.0%	-70,378	-37,985	54.0%
Department Total	823,601	375,245	45.6%	824,901	100.2%	881,691	505,488	57.3%

Continuing Education Total	36,213,085	12,284,431	33.9%	35,259,645	97.4%	31,460,868	12,563,833	39.9%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Associate Director - Business Operations and Service Excellence

Associate Director, Operations and Service Excellence - Admin

Compensation Expenses	974,485	429,801	44.1%	883,998	90.7%	679,709	355,819	52.3%
Operational Expenses	131,020	18,959	14.5%	131,020	100.0%	40,661	26,802	65.9%
Revenue								
Department Total	1,105,505	448,760	40.6%	1,015,018	91.8%	720,370	382,621	53.1%

Compensation expenses projected to be lower due to vacancy.

Internal Audit

Compensation Expenses	564,193	254,841	45.2%	559,053	99.1%	534,291	249,186	46.6%
Operational Expenses	14,158	5,352	37.8%	14,158	100.0%	14,526	5,673	39.1%
Revenue								
Department Total	578,351	260,192	45.0%	573,211	99.1%	548,818	254,859	46.4%

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2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Museum and Archives

Compensation Expenses	274,579	128,283	46.7%	266,099	96.9%	269,522	124,566	46.2%
Operational Expenses	115,265	12,019	10.4%	115,265	100.0%	5,779	1,747	30.2%
Revenue						-500	-500	100.0%
Department Total	389,844	140,302	36.0%	381,364	97.8%	274,801	125,813	45.8%

Policy Services

Compensation Expenses	510,341	234,489	45.9%	510,526	100.0%	492,869	228,822	46.4%
Operational Expenses	8,000	41	0.5%	8,000	100.0%	81	41	50.0%
Department Total	518,341	234,529	45.2%	518,526	100.0%	492,950	228,862	46.4%

Associate Director - Business Operations and Service Excellence Total	2,592,041	1,083,784	41.8%	2,488,119	96.0%	2,036,939	992,155	48.7%
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2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Executive Officer - Finance

Executive Officer, Finance - Admin

Compensation Expenses	364,695	154,616	42.4%	349,192	95.7%	363,284	172,057	47.4%
Operational Expenses	7,500	6,494	86.6%	7,500	100.0%	11,756	4,260	36.2%
Department Total	372,195	161,109	43.3%	356,692	95.8%	375,040	176,318	47.0%
Executive Officer - Finance Total	372,195	161,109	43.3%	356,692	95.8%	375,040	176,318	47.0%

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2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Business Services

Administrative Services

Compensation Expenses	286,220	133,472	46.6%	285,613	99.8%	283,041	134,601	47.6%
Operational Expenses	207,734	5,067	2.4%	118,751	57.2%	7,488	3,994	53.3%
Department Total	493,954	138,539	28.0%	404,364	81.9%	290,529	138,595	47.7%

Budget, Revenue and Financial Planning

Compensation Expenses	1,745,324	744,683	42.7%	1,683,415	96.5%	1,400,662	605,177	43.2%
Operational Expenses	587,766	70,033	11.9%	287,766	49.0%	193,810	213,740	110.3%
Revenue		-16,863		-50,000		-31,930		
Department Total	2,333,090	797,853	34.2%	1,921,181	82.3%	1,562,543	818,917	52.4%

Projected savings mainly due to delay in budget software implementation.

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Business Development

Compensation Expenses	491,386	208,979	42.5%	463,742	94.4%	485,044	228,280	47.1%
Operational Expenses	97,367	251,475	258.3%	292,637	300.6%	214,809	83,073	38.7%
Revenue	-350,000	-460,470	131.6%	-545,270	155.8%	-540,162	-303,282	56.1%
Department Total	238,753	-15	0.0%	211,109	88.4%	159,691	8,070	5.1%

Compensation expenses projected to be slightly lower due to timing of hiring replacement of Business Development Co-ordinator. Additional projected revenue and expenses offset one another.

Distribution Centre

Compensation Expenses	1,666,188	724,799	43.5%	1,494,046	89.7%	1,561,294	698,044	44.7%
Internal Allocation & Recoveries	-9,600,000	-3,487,775	36.3%	-9,600,000	100.0%	-11,102,694	-7,538,756	67.9%
Operational Expenses	8,617,800	3,155,188	36.6%	8,547,800	99.2%	10,098,183	6,932,147	68.6%
Revenue	-350,000	-239,893	68.5%	-350,000	100.0%	-361,336	-192,187	53.2%
Department Total	333,988	152,319	45.6%	91,846	27.5%	195,446	-100,752	-51.5%

Compensation expenses projected to be lower due to retirements and timing of hiring replacements.

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Duplicating Centres

Compensation Expenses	491,392	224,238	45.6%	456,856	93.0%	472,532	221,039	46.8%
Internal Allocation & Recoveries	-860,000	-175,722	20.4%	-860,000	100.0%	-312,374	-158,542	50.8%
Operational Expenses	742,000	149,644	20.2%	703,143	94.8%	339,700	215,746	63.5%
Department Total	373,392	198,161	53.1%	299,999	80.3%	499,859	278,242	55.7%

Finance Administration

Compensation Expenses	2,666,147	1,056,946	39.6%	2,381,107	89.3%	2,120,447	1,007,017	47.5%
Internal Allocation & Recoveries		92		92				
Operational Expenses	441,452	194,692	44.1%	441,452	100.0%	429,255	237,573	55.3%
Revenue	-625,000	-514,664	82.3%	-710,000	113.6%	-1,072,790	-421,945	39.3%
Department Total	2,482,599	737,066	29.7%	2,112,651	85.1%	1,476,912	822,645	55.7%

Compensation expenses projected to be lower due to vacancies.

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Insurance and Enterprise Risk Management

Compensation Expenses	618,190	286,689	46.4%	618,326	100.0%	464,952	181,147	39.0%
Operational Expenses	17,433,873	7,159,791	41.1%	14,771,515	84.7%	14,859,885	5,025,044	33.8%
Revenue		-300		-300		-3,759		
Department Total	18,052,063	7,446,180	41.2%	15,389,541	85.3%	15,321,078	5,206,191	34.0%

Operational expenses projected to be lower due to insurance costs lower than budgeted.

Mailroom, Courier and Logistic Services

Compensation Expenses	3,102,287	1,426,391	46.0%	3,021,588	97.4%	2,815,093	1,312,973	46.6%
Internal Allocation & Recoveries	-425,500	-253,329	59.5%	-425,500	100.0%	-413,182	-224,414	54.3%
Operational Expenses	915,393	-229,779	-25.1%	526,028	57.5%	689,647	413,428	59.9%
Revenue	-90,000					-45,739	-29,648	64.8%
Department Total	3,502,180	943,283	26.9%	3,122,116	89.1%	3,045,819	1,472,339	48.3%

COVID related operational expenses in department have been reclassified to COVID-19 expenses.

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2021-22					2020-21		
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Nutrition Services

Compensation Expenses	2,703,709	986,482	36.5%	1,871,455	69.2%	1,770,304	860,164	48.6%
Internal Allocation & Recoveries		1,400				9,460	4,592	48.5%
Operational Expenses	1,466,713	1,093,671	74.6%	1,466,713	100.0%	1,113,050	739,228	66.4%
Revenue	-3,285,457	-1,606,484	48.9%	-3,285,457	100.0%	-1,570,433	-587,108	37.4%
Department Total	884,965	475,069	53.7%	52,711	6.0%	1,322,381	1,016,876	76.9%

Projected savings mainly due to café closure as a result of COVID-19.

Purchasing

Compensation Expenses	2,153,162	995,028	46.2%	2,133,616	99.1%	1,918,315	873,275	45.5%
Operational Expenses	46,900	14,975	31.9%	46,900	100.0%	42,114	46,567	110.6%
Revenue								
Department Total	2,200,062	1,010,002	45.9%	2,180,516	99.1%	1,960,429	919,842	46.9%

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School Support Services

Compensation Expenses	1,424,763	566,325	39.7%	1,303,244	91.5%	1,312,725	619,700	47.2%
Operational Expenses	370,000	287,739	77.8%	370,000	100.0%	371,543	287,194	77.3%
Department Total	1,794,763	854,064	47.6%	1,673,244	93.2%	1,684,269	906,894	53.8%

Compensation expenses projected to be lower due to vacancies.

Student Nutrition

Compensation Expenses	619,908	204,645	33.0%	501,793	80.9%	531,081	255,634	48.1%
Operational Expenses	573,000	280,026	48.9%	573,000	100.0%	493,640	2,645	0.5%
Department Total	1,192,908	484,671	40.6%	1,074,793	90.1%	1,024,721	258,278	25.2%

Compensation expenses projected to be lower due to vacancies.

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Transportation Office

Compensation Expenses	2,508,027	935,115	37.3%	2,197,082	87.6%	1,988,580	908,187	45.7%
Internal Allocation & Recoveries		8,682				29,177	13,834	47.4%
Operational Expenses	61,825,052	31,723,831	51.3%	59,333,031	96.0%	53,924,088	33,972,925	63.0%
Revenue	-400,000	-320,000	80.0%	-320,000	80.0%	-4,849	-4,849	100.0%
Department Total	63,933,079	32,347,629	50.6%	61,210,113	95.7%	55,936,997	34,890,097	62.4%

Projected savings in compensation due to vacancies and lower operational expenses due to less students using bussing and public transit.

Business Services Total	97,815,796	45,584,822	46.6%	89,744,184	91.7%	84,480,673	46,636,235	55.2%
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2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Compensation Services

Benefit and Pension Services

Compensation Expenses	3,146,900	1,300,411	41.3%	2,761,951	87.8%	2,647,633	1,179,088	44.5%
Operational Expenses	658,934	106,613	16.2%	401,319	60.9%	144,736	89,220	61.6%
Department Total	3,805,834	1,407,024	37.0%	3,163,270	83.1%	2,792,369	1,268,307	45.4%

Compensation expenses projected to be lower due to vacancies.

Payroll Services

Compensation Expenses	3,018,441	1,233,807	40.9%	2,591,284	85.8%	2,503,533	1,154,754	46.1%
Operational Expenses	188,209	49,242	26.2%	188,209	100.0%	159,264	88,159	55.4%
Department Total	3,206,650	1,283,049	40.0%	2,779,493	86.7%	2,662,797	1,242,913	46.7%

Compensation expenses projected to be lower due to vacancies and retirement, and timing of hiring replacements.

Compensation Services Total	7,012,484	2,690,073	38.4%	5,942,763	84.7%	5,455,166	2,511,220	46.0%
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Toronto Lands Corporation

TLC								
Compensation Expenses	3,268,763	1,328,999	40.7%	2,784,878	85.2%	2,904,401	1,328,999	45.8%
Operational Expenses	2,443,120	3,701,141	151.5%	2,466,459	101.0%	1,846,425	2,940,171	159.2%
Revenue	-1,250,000	-3,713,496	297.1%	-1,250,000	100.0%	-1,886,994	-1,815,997	96.2%
Department Total	4,461,883	1,316,644	29.5%	4,001,337	89.7%	2,863,833	2,453,173	85.7%
Toronto Lands Corporation Total	4,461,883	1,316,644	29.5%	4,001,337	89.7%	2,863,833	2,453,173	85.7%

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Executive Officer - Facility Services and Planning

Executive Officer - Facility Services and Planning - Admin

Compensation Expenses	358,375	172,640	48.2%	361,911	101.0%	408,008	216,563	53.1%
Operational Expenses	15,013	41,619	277.2%	45,000	299.7%	64,928	25,141	38.7%
Department Total	373,388	214,259	57.4%	406,911	109.0%	472,936	241,704	51.1%
Executive Officer - Facility Services and Planning Total	373,388	214,259	57.4%	406,911	109.0%	472,936	241,704	51.1%

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Facility Services, Plant Operations

Caretaking

Compensation Expenses	163,700,175	76,060,714	46.5%	160,261,114	97.9%	157,823,592	74,879,202	47.4%
Internal Allocation & Recoveries	-1,244,744	-279,276	22.4%	-1,244,744	100.0%	-1,016,360	-335,996	33.1%
Operational Expenses	95,357,641	46,717,000	49.0%	93,157,641	97.7%	78,595,629	41,629,709	53.0%
Revenue	-20,800,000	-10,435,084	50.2%	-20,800,000	100.0%	-18,949,121	-10,182,139	53.7%
Department Total	237,013,072	112,063,354	47.3%	231,374,011	97.6%	216,453,740	105,990,776	49.0%

COVID related caretaking costs have been reclassified to be funded by COVID-19 funding.

Central Support Administration

Compensation Expenses	6,454,645	2,717,813	42.1%	6,015,898	93.2%	6,452,767	3,093,084	47.9%
Internal Allocation & Recoveries	-257,001	93,533	-36.4%	-247,013	96.1%	285,562	165,210	57.9%
Operational Expenses	4,318,448	1,640,638	38.0%	4,321,734	100.1%	2,070,094	1,463,300	70.7%
Revenue		-72,514		-140,000		-207,196	-127,996	61.8%
Department Total	10,516,092	4,379,470	41.6%	9,950,619	94.6%	8,601,226	4,593,598	53.4%

Compensation expenses projected to be lower due to timing of filling vacancies.

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Construction Trades

Compensation Expenses	16,392,633	8,119,040	49.5%	16,392,627	100.0%	16,276,881	7,529,703	46.3%
Internal Allocation & Recoveries	-45,310,165	-15,169,463	33.5%	-45,310,165	100.0%	-33,036,550	-15,883,631	48.1%
Operational Expenses	28,917,532	9,274,694	32.1%	28,917,532	100.0%	23,698,639	10,897,665	46.0%
Revenue		-1,248				-69,421	-51,784	74.6%
Department Total	0	2,223,023	0.0%	-6	0.0%	6,869,549	2,491,953	36.3%

Department supports renewal and capital projects; projection to be in line with budget as the capitalization incurs.

In House Construction Admin

Compensation Expenses	1,782,450	789,177	44.3%	1,786,542	100.2%	1,616,955	786,824	48.7%
Internal Allocation & Recoveries	-1,942,250	-828,379	42.7%	-1,946,344	100.2%	-1,729,029	-818,460	47.3%
Operational Expenses	159,800	39,202	24.5%	159,800	100.0%	104,919	31,636	30.2%
Department Total	0	0	0.0%	-2	0.0%	-7,155	0	0.0%

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Issues Officer

Compensation Expenses	2,927,525	1,138,802	38.9%	2,610,026	89.2%	2,732,158	1,277,693	46.8%
Internal Allocation & Recoveries	-1,006,317	-446,517	44.4%	-1,070,616	106.4%	-1,150,252	-549,306	47.8%
Operational Expenses	29,155	12,710	43.6%	31,003	106.3%	25,019	10,013	40.0%
Department Total	1,950,363	704,995	36.1%	1,570,413	80.5%	1,606,926	738,400	46.0%

Compensation expenses projected to be lower due to timing of filling vacancies.

Maintenance Admin

Compensation Expenses	2,026,400	889,726	43.9%	1,944,210	95.9%	1,936,060	874,422	45.2%
Operational Expenses		44,423		60,000		178,159	87,958	49.4%
Revenue		-2,342		-2,342		-4,613		
Department Total	2,026,400	931,806	46.0%	2,001,868	98.8%	2,109,606	962,380	45.6%

Compensation expenses projected to be lower due to timing of filling vacancies.

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Maintenance Trades

Compensation Expenses	48,031,372	19,984,407	41.6%	44,350,275	92.3%	41,625,214	19,234,205	46.2%
Internal Allocation & Recoveries	-28,560,012	-9,523,966	33.3%	-25,502,969	89.3%	-21,134,219	-10,867,428	51.4%
Operational Expenses	20,656,064	11,085,346	53.7%	19,881,765	96.3%	22,523,446	10,647,056	47.3%
Revenue		-1,341		-1,342		-107,934	-68,912	63.8%
Department Total	40,127,424	21,544,446	53.7%	38,727,729	96.5%	42,906,508	18,944,920	44.2%

Compensation expenses projected to be lower due to vacancies.

Permit Department

Compensation Expenses	1,355,683	544,494	40.2%	1,250,571	92.2%	1,308,416	612,955	46.8%
Internal Allocation & Recoveries	-1,033,610			-1,033,610	100.0%	-4,400		
Operational Expenses	281,380	863	0.3%	281,380	100.0%	-4,206	45,671	-1085.9%
Revenue	-10,200,000	-2,217,216	21.7%	-9,200,000	90.2%	-2,330,997	-812,253	34.8%
Department Total	-9,596,547	-1,671,859	17.4%	-8,701,659	90.7%	-1,031,187	-153,627	14.9%

Revenue is projected to be lower as community use of school permits were canceled in the first half of the year. Projection is for the remainder of the year, which is expected to pick up.

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Regional Plant Operations - Admin

Compensation Expenses	6,904,825	2,946,635	42.7%	6,502,607	94.2%	5,917,211	2,939,331	49.7%
Internal Allocation & Recoveries		3				5	3	49.4%
Operational Expenses	577,845	165,508	28.6%	577,845	100.0%	289,328	133,705	46.2%
Revenue								
Department Total	7,482,670	3,112,146	41.6%	7,080,452	94.6%	6,206,544	3,073,039	49.5%

Compensation expenses projected to be lower due to timing of filling vacancies.

Facility Services, Plant Operations Total	289,519,474	143,287,381	49.5%	282,003,425	97.4%	283,715,757	136,641,439	48.2%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Facility Services, Occupational Health & Safety

Occupational Health and Safety

Compensation Expenses	3,297,916	1,729,363	52.4%	3,491,124	105.9%	3,546,573	1,727,933	48.7%
Operational Expenses	854,253	365,429	42.8%	854,253	100.0%	395,245	208,111	52.7%
Department Total	4,152,169	2,094,793	50.5%	4,345,377	104.7%	3,941,819	1,936,043	49.1%

Compensation expenses projected to be higher due to additional Health & Safety Officers.

Facility Services, Occupational Health & Safety Total	4,152,169	2,094,793	50.5%	4,345,377	104.7%	3,941,819	1,936,043	49.1%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Facility Services, Strategy and Planning

Strategy and Planning

Compensation Expenses	3,713,398	1,471,663	39.6%	3,220,713	86.7%	3,248,452	1,526,042	47.0%
Operational Expenses	667,809	53,317	8.0%	667,809	100.0%	225,265	44,006	19.5%
Department Total	4,381,207	1,524,980	34.8%	3,888,522	88.8%	3,473,717	1,570,047	45.2%

Compensation expenses projected to be lower due to vacancies.

Facility Services, Strategy and Planning Total	4,381,207	1,524,980	34.8%	3,888,522	88.8%	3,473,717	1,570,047	45.2%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Capital, Design & Renewal

Building Design and Renewal

Compensation Expenses	11,052,346	3,983,636	36.0%	8,651,946	78.3%	9,461,568	4,519,241	47.8%
Internal Allocation & Recoveries	-11,979,511	-2,333,957	19.5%	-9,579,135	80.0%	-8,364,206	-2,715,565	32.5%
Operational Expenses	927,165	195,137	21.0%	927,165	100.0%	436,117	215,381	49.4%
Department Total	0	1,844,817	0.0%	-24	0.0%	1,533,479	2,019,057	131.7%

Department supports renewal and capital projects; projection to be in line with budget as the capitalization incurs.

Capital Services and Data Systems

Compensation Expenses	3,284,300	1,271,485	38.7%	3,011,684	91.7%	2,757,113	1,264,160	45.9%
Internal Allocation & Recoveries	-3,360,952	-663,329	19.7%	-3,192,145	95.0%	-2,538,796	-854,548	33.7%
Operational Expenses	742,776	279,343	37.6%	742,776	100.0%	802,075	352,123	43.9%
Revenue		-13,000		-7,400		-2,600		
Department Total	666,124	874,499	131.3%	554,915	83.3%	1,017,792	761,735	74.8%

Compensation expenses projected to lower due to vacancies and timing of hiring.

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Renewal Projects (Non-capitalizable)

Compensation Expenses		186,294		759,165		309,016	314,569	101.8%
Internal Allocation & Recoveries	29,900,000	14,874,087	49.7%	30,008,816	100.4%	31,622,958	15,934,508	50.4%
Operational Expenses	1,527,562	1,423,864	93.2%	1,202,195	78.7%	3,722,525	753,576	20.2%
Revenue		-310,495		-96,738		-495,844	-200,382	40.4%
Department Total	31,427,562	16,173,752	51.5%	31,873,438	101.4%	35,158,655	16,802,271	47.8%

Cost in this group represents non-capitalizable renewal project cost and funded by renewal grants.

Capital, Design & Renewal Total	32,093,686	18,893,068	58.9%	32,428,329	101.0%	37,709,926	19,583,063	51.9%
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2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Sustainability

Sustainability

Compensation Expenses	3,312,160	1,517,269	45.8%	3,324,186	100.4%	2,487,744	940,596	37.8%
Internal Allocation & Recoveries	-1,299,036	-580,164	44.7%	-1,245,044	95.8%	-1,004,646	-350,902	34.9%
Operational Expenses	548,868	136,646	24.9%	526,564	95.9%	291,421	84,929	29.1%
Revenue		-50,000		-50,000				
Department Total	2,561,992	1,023,751	40.0%	2,555,706	99.8%	1,774,519	674,624	38.0%
Sustainability Total	2,561,992	1,023,751	40.0%	2,555,706	99.8%	1,774,519	674,624	38.0%

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Legal

Legal

Compensation Expenses	1,961,298	870,146	44.4%	1,906,474	97.2%	1,638,333	699,442	42.7%
Operational Expenses	3,456,001	1,111,940	32.2%	3,456,001	100.0%	3,120,212	1,557,585	49.9%
Revenue		-3,545		-3,545		-35		
Department Total	5,417,299	1,978,541	36.5%	5,358,930	98.9%	4,758,510	2,257,027	47.4%
Legal Total	5,417,299	1,978,541	36.5%	5,358,930	98.9%	4,758,510	2,257,027	47.4%

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Information Technology Services

Application Management and Business Op

Compensation Expenses	5,328,188	2,148,694	40.3%	4,946,725	92.8%	4,937,270	2,383,489	48.3%
Operational Expenses	4,853,011	4,407,344	90.8%	4,853,011	100.0%	4,094,770	3,956,317	96.6%
Department Total	10,181,199	6,556,037	64.4%	9,799,736	96.3%	9,032,040	6,339,806	70.2%

Compensation expenses projected to be lower due to timing of filling vacancies.

Business Analytics

Compensation Expenses	2,014,085	859,420	42.7%	1,945,178	96.6%	1,856,649	897,879	48.4%
Operational Expenses	345,955	238,060	68.8%	345,955	100.0%	245,806	320,522	130.4%
Department Total	2,360,040	1,097,480	46.5%	2,291,133	97.1%	2,102,455	1,218,401	58.0%

Compensation expenses projected to be lower due to timing of filling vacancies.

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Central Transcript Office

Compensation Expenses	831,062	388,078	46.7%	828,654	99.7%	805,504	387,329	48.1%
Operational Expenses	236,094	95,237	40.3%	236,094	100.0%	80,351	35,395	44.1%
Revenue	-420,000	-190,517	45.4%	-420,000	100.0%	-482,194	-252,102	52.3%
Department Total	647,156	292,798	45.2%	644,748	99.6%	403,661	170,622	42.3%

Central Transcript Office Project

Compensation Expenses	126,822	48,575	38.3%	98,358	77.6%	126,119	59,721	47.4%
Operational Expenses	260,000	260,158	100.1%	260,157	100.1%	260,000	251,332	96.7%
Department Total	386,822	308,733	79.8%	358,515	92.7%	386,119	311,052	80.6%

Compensation expenses projected to be lower due to vacancy in January that will be filled in April.

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Information Management

Compensation Expenses	393,187	183,715	46.7%	393,298	100.0%	388,172	183,268	47.2%
Operational Expenses	115,812	90,155	77.8%	115,812	100.0%	17,738	14,666	82.7%
Department Total	508,999	273,870	53.8%	509,110	100.0%	405,911	197,935	48.8%

IT Admin Office

Compensation Expenses	358,557	179,664	50.1%	371,160	103.5%	364,576	178,199	48.9%
Operational Expenses	264,715	63,045	23.8%	264,715	100.0%	220,867	193,649	87.7%
Revenue								
Department Total	623,272	242,709	38.9%	635,875	102.0%	585,443	371,848	63.5%

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IT Client Relations Management

Compensation Expenses	10,664,977	4,312,781	40.4%	9,764,996	91.6%	9,651,967	4,507,783	46.7%
Internal Allocation & Recoveries								
Operational Expenses	1,062,356	804,507	75.7%	1,062,356	100.0%	668,765	248,849	37.2%
Department Total	11,727,333	5,117,288	43.6%	10,827,352	92.3%	10,320,732	4,756,631	46.1%

Compensation expenses projected to be lower due to vacancies and timing of filling positions.

IT Corporate Project Administration

Compensation Expenses		430,053		816,887		626,303	56,202	9.0%
Operational Expenses	15,393,113	3,367,788	21.9%	14,576,219	94.7%	9,422,005	4,812,438	51.1%
Revenue		-51,190		-51,190		-3,330,754	-3,324,279	99.8%
Department Total	15,393,113	3,746,651	24.3%	15,341,916	99.7%	6,717,554	1,544,362	23.0%

Compensation expenses are covered by the operational expenses for PowerSchool.

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IT Operations

Compensation Expenses	4,342,884	1,940,841	44.7%	4,276,173	98.5%	4,226,407	1,977,917	46.8%
Operational Expenses	3,043,154	1,167,086	38.4%	3,043,154	100.0%	3,911,619	1,110,724	28.4%
Revenue								
Department Total	7,386,038	3,107,927	42.1%	7,319,327	99.1%	8,138,026	3,088,641	38.0%

Compensation expenses projected to be lower due to timing of filling vacancy.

IT Security Operations

Compensation Expenses	870,439	407,624	46.8%	932,346	107.1%	943,390	484,186	51.3%
Internal Allocation & Recoveries		2				4		
Operational Expenses	934,346	323,247	34.6%	934,346	100.0%	285,383	221,870	77.7%
Revenue								
Department Total	1,804,785	730,873	40.5%	1,866,692	103.4%	1,228,777	706,057	57.5%

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IT Telecom/Network

Compensation Expenses	2,337,052	1,086,828	46.5%	2,291,155	98.0%	2,343,194	1,117,116	47.7%
Internal Allocation & Recoveries		7						
Operational Expenses	10,960,782	2,498,964	22.8%	10,960,782	100.0%	5,985,772	2,757,223	46.1%
Revenue								
Department Total	13,297,834	3,585,799	27.0%	13,251,937	99.7%	8,328,966	3,874,339	46.5%

Compensation expenses projected to be lower due to timing of filling vacancy.

SAP Operation

Compensation Expenses	6,890,993	2,676,769	38.8%	6,328,117	91.8%	6,029,438	2,880,510	47.8%
Operational Expenses	4,214,862	3,228,611	76.6%	4,214,862	100.0%	3,667,820	4,028,194	109.8%
Department Total	11,105,855	5,905,381	53.2%	10,542,979	94.9%	9,697,258	6,908,704	71.2%

Compensation expenses projected to be lower due to timing of filling vacancies.

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School Information Systems

Compensation Expenses	2,384,861	1,040,281	43.6%	2,289,745	96.0%	2,141,939	1,028,946	48.0%
Operational Expenses	855,716	817,883	95.6%	855,716	100.0%	862,942	822,877	95.4%
Department Total	3,240,577	1,858,163	57.3%	3,145,461	97.1%	3,004,881	1,851,823	61.6%

Compensation expenses projected to be lower due to timing of filling vacancies.

Information Technology Services Total	78,663,023	32,823,709	41.7%	76,534,781	97.3%	60,351,822	31,340,221	51.9%
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<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

School-Based Costs

School

Compensation Expenses	2,151,344,438	1,082,839,332	50.3%	2,167,319,120	100.7%	2,206,835,755	1,092,087,442	49.5%
Internal Allocation & Recoveries		7,956		7,956		9,174	4,947	53.9%
Operational Expenses	73,721,205	26,248,331	35.6%	72,723,498	98.6%	45,774,684	19,567,411	42.7%
Revenue	-38,771,964	-1,008,892	2.6%	-38,771,964	100.0%	-5,901,561	-1,038,176	17.6%
Department Total	2,186,293,679	1,108,086,727	50.7%	2,201,278,610	100.7%	2,246,718,053	1,110,621,624	49.4%

Department expense includes all school based staffing cost and school budgets. We anticipate higher compensation expenses due to use of more school base staffing due to COVID-19.

School-Based Costs Total	2,186,293,679	1,108,086,727	50.7%	2,201,278,610	100.7%	2,246,718,053	1,110,621,624	49.4%
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2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

System Wide Allocation

Bloorview

Compensation Expenses	3,491,970	1,636,011	46.9%	3,491,970	100.0%	3,403,609	1,601,853	47.1%
Operational Expenses		1,657		3,314		2,993	1,943	64.9%
Revenue	-3,316,058	-1,669,325	50.3%	-3,316,058	100.0%	-3,356,865	-1,633,161	48.7%
Department Total	175,912	-31,657	-18.0%	179,226	101.9%	49,736	-29,365	-59.0%

Central Processing - General

Compensation Expenses	23,867,185	9,848,405	41.3%	35,026,911	146.8%	22,387,569	12,947,439	57.8%
Internal Allocation & Recoveries		5		3		45	45	100.0%
Operational Expenses	30,441,364	9,229,542	30.3%	30,234,789	99.3%	44,887,739	9,673,246	21.5%
Revenue	-2,985,836,566	-1,329,299,326	44.5%	-2,990,046,284	100.1%	-3,058,563,807	-1,363,230,324	44.6%
TCA and Depreciation	-8,173,310	-7,195,261	88.0%	-8,173,506	100.0%	-24,631,970	-8,064,231	32.7%
Department Total	-2,939,701,327	-1,317,416,635	44.8%	-2,932,958,087	99.8%	-3,015,920,424	-1,348,673,826	44.7%

Contains GSN, Taxes, Debt, secondments to external agencies and other miscellaneous items not cyclical in nature. The compensation change is from gapping/temp which is offset by savings in departments.

System Wide Allocation Total	-2,939,525,415	-1,317,448,292	44.8%	-2,932,778,861	99.8%	-3,015,870,687	-1,348,703,191	44.7%
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Ministry Funded Initiatives

Ministry Funded Initiatives

Compensation Expenses	10,079,266	3,673,090	36.4%	10,079,238	100.0%	9,747,289	3,748,329	38.5%
Internal Allocation & Recoveries		21		21		10	1	9.3%
Operational Expenses	15,227,531	2,589,392	17.0%	15,227,510	100.0%	7,245,645	1,836,959	25.4%
Revenue	-25,112,754	-12,492,117	49.7%	-26,652,754	106.1%	-16,767,386	-7,567,849	45.1%
Department Total	194,043	-6,229,615	-3210.4%	-1,345,985	-693.7%	225,558	-1,982,560	-879.0%
Ministry Funded Initiatives Total	194,043	-6,229,615	-3210.4%	-1,345,985	-693.7%	225,558	-1,982,560	-879.0%

2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

COVID-19 Funding

COVID-19 Funding Allocation

Compensation Expenses	410,254	246,155	60.0%	410,254	100.0%	416,946	126,630	30.4%
Operational Expenses	1,641,648			1,641,648	100.0%	1,692,411	1,692,411	100.0%
Department Total	2,051,902	246,155	12.0%	2,051,902	100.0%	2,109,357	1,819,041	86.2%

The expense budget represents GSN COVID funding for Student Mental Health and Technology.

COVID-19 Priorities and Partnership Funding

Compensation Expenses	29,395,925	13,634,342	46.4%	33,780,029	114.9%	39,949,840	17,546,298	43.9%
Internal Allocation & Recoveries		5,134		590		429,510	408,610	95.1%
Operational Expenses	13,778,064	6,250,120	45.4%	13,841,174	100.5%	46,749,413	16,700,609	35.7%
Revenue	-46,621,810	-24,642,975	52.9%	-46,621,810	100.0%	-83,298,974	-29,062,451	34.9%
Department Total	-3,447,821	-4,753,379	137.9%	999,983	-29.0%	3,829,788	5,593,066	146.0%

Departmental COVID-19 expenses were reclassified to be under this funding, with projected savings reflected in department summaries.

COVID-19 Funding Total	-1,395,919	-4,507,224	322.9%	3,051,885	-218.6%	5,939,145	7,412,107	124.8%
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2021-22 Interim Financial Report Q2 (Sept-Feb)

2021-22					2020-21		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Agency

Contracted Services Projects

Compensation Expenses	24,138,000	11,037,967	45.7%	24,138,000	100.0%	22,294,382	10,985,984	49.3%
Internal Allocation & Recoveries		61		61		1		
Operational Expenses	13,919,000	6,006,304	43.2%	13,918,939	100.0%	11,741,915	6,278,838	53.5%
Revenue	-41,657,000	-17,788,935	42.7%	-41,657,000	100.0%	-38,074,692	-19,485,777	51.2%
Department Total	-3,600,000	-744,603	20.7%	-3,600,000	100.0%	-4,038,393	-2,220,955	55.0%

Variance is due to timing of contracts.

Agency Total	-3,600,000	-744,603	20.7%	-3,600,000	100.0%	-4,038,393	-2,220,955	55.0%
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Ministry of Education**Ministère de l'Éducation**

Capital and Business Support Division

Division du soutien aux immobilisations et aux affaires

315 Front Street West
15th Floor
Toronto ON M7A 0B8

315, rue Front Ouest
15^e étage
Toronto (Ontario) M7A 0B8

2022: B08

Date: March 24, 2022

Memorandum to: Directors of Education
Senior Business Officials

From: Didem Proulx
Assistant Deputy Minister of Education
Capital and Business Support Division

Subject: **Safe Indoor Air Top Up to Federal Safe Return to Class Fund**

We would like to recognize the extensive work that has been undertaken by all school boards to optimize and improve ventilation and filtration in schools.

This memo provides guidance on the allocation of **\$36.2M** in new funding through the federal government's **Safe Indoor Air Top-Up** to the **Safe Return to Class Fund** to support school ventilation during the 2021-22 school year.

Eligible expenses must be incurred between **September 1, 2021 and August 31, 2022**.

Associated transfer payment agreements are being provided to your school board today through the Transfer Payment Ontario (TPON) system. Please note that these agreements must be approved by each board by **Wednesday, March 30, 2022** to enable full execution by March 31, 2022.

Eligible expenses recognize the diverse ventilation needs in schools across the province:

- Retrofits, repairs, upgrades and installation of HVAC infrastructure – prioritizing school spaces without mechanical ventilation
- Maintenance and recommissioning of HVAC systems
- Purchase and installation of mechanical ventilation filters
- Purchase of standalone high-efficiency particulate air (HEPA) filter units and filters

These funds are available effective immediately and we are requesting school boards to expedite the use of these funds. Please see Appendix A for your board allocations.

Given the multiple sources of provincial and federal funding available for ventilation-related purposes, a reminder that school boards must ensure that the funds are not used to cover any cost that is being funded through other funding sources.

Thanking you in advance for your help as we roll out this new initiative and we look forward to continuing to work with your school board.

Sincerely,

Original signed by:

Didem Proulx
Assistant Deputy Minister
Capital and Business Support Division

c: Executive Director, Association des conseils scolaires des écoles publiques de l'Ontario (ACÉPO)
Executive Director, Association franco-ontarienne des conseils scolaires catholiques (AFOCSC)
Executive Director, Ontario Catholic School Trustees' Association (OCSTA)
Executive Director, Ontario Public School Boards' Association (OPSBA)
Executive Director, Council of Ontario Directors of Education (CODE)
Executive Director and Secretary-Treasurer, Association des enseignantes et des enseignants franco-ontariens (AEFO)
General Secretary, Ontario English Catholic Teachers' Association (OECTA)
General Secretary, Elementary Teachers' Federation of Ontario (ETFO)
General Secretary, Ontario Secondary School Teachers' Federation (OSSTF)
Chair, Ontario Council of Educational Workers (OCEW)
Chair, Education Workers' Alliance of Ontario (EWAO)
Co-ordinator, Canadian Union of Public Employees – Ontario (CUPE-ON)
Executive Director, Association des directions et directions adjointes des écoles franco-ontariennes (ADFO)
Executive Director, Catholic Principals' Council of Ontario (CPCO)
Executive Director, Ontario Principals' Council (OPC)

Appendix A: Safe Indoor Air Top-Up to the Safe Return to Class Fund Allocations

School board allocations take into consideration the age of the facilities and the type of ventilation in place as identified by each school board.

#	School Board	Allocations
1	DSB Ontario North East	\$ 268,398
2	Algoma DSB	\$ 323,016
3	Rainbow DSB	\$ 510,593
4	Near North DSB	\$ 411,489
5.1	Keewatin-Patricia DSB	\$ 107,495
5.2	Rainy River DSB	\$ 85,994
6.1	Lakehead DSB	\$ 164,466
6.2	Superior-Greenstone DSB	\$ 89,867
7	Bluewater DSB	\$ 266,574
8	Avon Maitland DSB	\$ 237,936
9	Greater Essex County DSB	\$ 604,347
10	Lambton Kent DSB	\$ 747,340
11	Thames Valley DSB	\$ 1,209,330
12	Toronto DSB	\$ 5,823,125
13	Durham DSB	\$ 899,094
14	Kawartha Pine Ridge DSB	\$ 832,483
15	Trillium Lakelands DSB	\$ 509,333
16	York Region DSB	\$ 1,276,193
17	Simcoe County DSB	\$ 499,402
18	Upper Grand DSB	\$ 492,669
19	Peel DSB	\$ 1,892,163
20	Halton DSB	\$ 842,069
21	Hamilton-Wentworth DSB	\$ 793,548
22	DSB of Niagara	\$ 810,095
23	Grand Erie DSB	\$ 827,338
24	Waterloo Region DSB	\$ 1,034,771
25	Ottawa-Carleton DSB	\$ 968,614
26	Upper Canada DSB	\$ 541,141
27	Limestone DSB	\$ 722,400
28	Renfrew County DSB	\$ 187,020
29	Hastings and Prince Edward DSB	\$ 288,292
30	Northeastern Catholic DSB	\$ 178,635
30	Nipissing-Parry Sound Catholic DSB	\$ 159,333
31	Huron-Superior Catholic DSB	\$ 150,144
32	Sudbury Catholic DSB	\$ 100,504
33	Northwest Catholic DSB	\$ 23,810
33	Kenora Catholic DSB	\$ 23,241
34	Thunder Bay Catholic DSB	\$ 108,950

#	School Board	Allocations
34	Superior North Catholic DSB	\$ 47,476
35	Bruce-Grey Catholic DSB	\$ 68,689
36	Huron Perth Catholic DSB	\$ 114,830
37	Windsor-Essex Catholic DSB	\$ 390,603
38	London District Catholic School Board	\$ 318,080
39	St. Clair Catholic DSB	\$ 166,436
40	Toronto Catholic DSB	\$ 2,043,519
41	Peterborough V N C Catholic DSB	\$ 212,374
42	York Catholic DSB	\$ 542,858
43	Dufferin-Peel Catholic DSB	\$ 743,208
44	Simcoe Muskoka Catholic DSB	\$ 255,485
45	Durham Catholic DSB	\$ 321,391
46	Halton Catholic DSB	\$ 265,281
47	Hamilton-Wentworth Catholic DSB	\$ 410,195
48	Wellington Catholic DSB	\$ 110,092
49	Waterloo Catholic DSB	\$ 276,127
50	Niagara Catholic DSB	\$ 301,302
51	Brant Haldimand Norfolk Catholic DSB	\$ 223,183
52	Catholic DSB of Eastern Ontario	\$ 229,413
53	Ottawa Catholic DSB	\$ 723,003
54	Renfrew County Catholic DSB	\$ 238,781
55	Algonquin and Lakeshore Catholic DSB	\$ 355,897
56	CSD du Nord-Est de l'Ontario	\$ 46,696
57	CSD du Grand Nord de l'Ontario	\$ 114,511
58	CS Viamonde	\$ 431,210
59	CÉP de l'Est de l'Ontario	\$ 272,722
60	CSD catholique des Grandes Rivières	\$ 336,249
60	CSD catholique Franco-Nord	\$ 119,045
61	CSD catholique du Nouvel-Ontario	\$ 358,433
62	CSD catholique des Aurores boréales	\$ 38,863
63	CS catholique Providence	\$ 131,534
64	CS catholique MonAvenir	\$ 404,356
65	CSD catholique de l'Est ontarien	\$ 302,440
66	CSD catholique du Centre-Est de l'Ontario	\$ 295,506
	Consortium Centre Jules-Léger	\$ 5,000



Our Mission

To enable all students to reach high levels of achievement and well-being and to acquire the knowledge, skills and values they need to become responsible, contributing members of a democratic and sustainable society.

We Value

- Each and every student's interests, strengths, passions, identities and needs
- A strong public education system
- A partnership of students, staff, family and community
- Shared leadership that builds trust, supports effective practices and enhances high expectations
- The diversity of our students, staff and our community
- The commitment and skills of our staff
- Equity, innovation, accountability and accessibility
- Learning and working spaces that are inclusive, caring, safe, respectful and environmentally sustainable

Our Goals

Transform Student Learning

We will have high expectations for all students and provide positive, supportive learning environments. On a foundation of literacy and math, students will deal with issues such as environmental sustainability, poverty and social justice to develop compassion, empathy and problem solving skills. Students will develop an understanding of technology and the ability to build healthy relationships.

Create a Culture for Student and Staff Well-Being

We will build positive school cultures and workplaces where mental health and well-being is a priority for all staff and students. Teachers will be provided with professional learning opportunities and the tools necessary to effectively support students, schools and communities.

Provide Equity of Access to Learning Opportunities for All Students

We will ensure that all schools offer a wide range of programming that reflects the voices, choices, abilities, identities and experiences of students. We will continually review policies, procedures and practices to ensure that they promote equity, inclusion and human rights practices and enhance learning opportunities for all students.

Allocate Human and Financial Resources Strategically to Support Student Needs

We will allocate resources, renew schools, improve services and remove barriers and biases to support student achievement and accommodate the different needs of students, staff and the community.

Build Strong Relationships and Partnerships Within School Communities to Support Student Learning and Well-Being

We will strengthen relationships and continue to build partnerships among students, staff, families and communities that support student needs and improve learning and well-being. We will continue to create an environment where every voice is welcomed and has influence.

Acknowledgement of Traditional Lands

We acknowledge we are hosted on the lands of the Mississaugas of the Anishinaabe (A NISH NA BEE), the Haudenosaunee (HOE DENA SHOW NEE) Confederacy and the Wendat. We also recognize the enduring presence of all First Nations, Métis and Inuit peoples.

Reconnaissance des terres traditionnelles

Nous reconnaissons que nous sommes accueillis sur les terres des Mississaugas des Anichinabés (A NISH NA BAY), de la Confédération Haudenosaunee (HOE DENA SHOW NEE) et du Wendat. Nous voulons également reconnaître la pérennité de la présence des Premières Nations, des Métis et des Inuit."

Committee Mandate

- (i) To consider and make recommendations to the Board on finance matters, including procurement and contract awards, referred to it for consideration.
- (ii) To review the impact of enrolment and policy change on the Board's budget, including reviewing the impact of enrolment trends, and marketing strategies to bolster enrolment in declining areas of the city; and
- (iii) To consider strategies to balance the capital and operating budget over a multi-year period, and to make recommendations to the Board to balance the annual capital and operating budget.

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Funding Information Requirement

At the special meeting held on March 7, 2007, the Board decided that to be in order any trustee motion or staff recommendation that would require the Board to expend funds for a new initiative include the following information: the projected cost of implementing the proposal; the recommended source of the required funds, including any required amendments to the Board's approved budget; an analysis of the financial implications prepared by staff; and a framework to explain the expected benefit and outcome as a result of the expenditure.

[1]Closing of certain committee meetings

(2) A meeting of a committee of a board, including a committee of the whole board, may be closed to the public when the subject-matter under consideration involves,

- (a) the security of the property of the board;
- (b) the disclosure of intimate, personal or financial information in respect of a member of the board or committee, an employee or prospective employee of the board or a pupil or his or her parent or guardian;
- (c) the acquisition or disposal of a school site;
- (d) decisions in respect of negotiations with employees of the board; or
- (e) litigation affecting the board. R.S.O. 1990, c. E.2, s. 207 (2).

(2.1) Closing of meetings re certain investigations – A meeting of a board or a committee of a board, including a committee of the whole board shall be closed to the public when the subject-matter under considerations involves an ongoing investigation under the Ombudsman Act respecting the board