



Finance, Budget and Enrolment Committee Agenda

FBEC:006A

Wednesday, April 7, 2021

4:30 p.m.

Electronic Meeting

Trustee Members

Parthi Kandavel (Chair), Shelley Laskin, Zakir Patel, Robin Pilkey, David Smith,
Jennifer Story, Manna Wong

	Pages
1. Call to Order and Acknowledgement of Traditional Lands	
2. Approval of the Agenda	
3. Declarations of Possible Conflict of Interest	
4. Delegations	
To be presented	
5. Contract Awards	
5.1. Contract Awards, Facilities [4072]	1
5.2. Contract Awards, Operations [4071]	23
6. Major Capital Projects Status Update [4073]	37
7. Second Quarter Interim Financial Report, 2020-2021 [4074]	51
8. Proposed Strategic Drivers for the 2021-22 Budget [4075]	153
9. Vice-Principal Allocation 2021-2022 [4076]	161
10. Updated Proposed 2021-22 Budget Timelines [4077]	163
11. Adjournment	

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Contract Awards, Facilities

To: Finance, Budget and Enrolment Committee

Date: 7 April, 2021

Report No.: 04-21-4072

Strategic Directions

- Allocate Human and Financial Resources Strategically to Support Student Needs

Recommendation

It is recommended that:

1. the contract awards on Appendix A be received for information; and
2. the contract awards on Appendices B and C be approved.

Context

In accordance with the Board's Policy P.017 - Purchasing:

- The Director or designate may approve facility related contracts over \$50,000 and up to \$500,000 and report such contracts to Finance, Budget & Enrolment Committee;
- Finance, Budget & Enrolment Committee may approve facility related contracts in excess of \$500,000 and up to \$1,000,000; and
- The Board shall approve all facility related contracts over \$1,000,000. All contracts for Consulting Services in excess of \$50,000 must be approved by the Board;

The recommended suppliers and the term of each contract are shown in the attached appendices. Appendix A outlines contract awards provided for information; Appendix B outlines contracts requiring Finance, Budget & Enrolment Committee approval and Appendix C outlines contracts requiring Board approval. The amounts shown are based on the total value over the term of the contract unless indicated otherwise. Actual

amounts depend on the volume of products/services actually used during the term of the contract.

Contractors bidding on Board construction/maintenance projects must be pre-qualified. Consideration is given to bonding ability, financial stability, depth of experience, references, on-site safety record, and proof of union affiliation (applies to projects less than \$1.3M or additions less than 500 square feet). Issuing a market call to pre-qualify is periodically advertised in the Daily Commercial News and on electronic public bidding websites to facilitate broader public access.

When a Request for Tender is issued, the lowest cost bid is accepted where quality, functionality, safety, environmental and other requirements are met.

When a Request for Proposals is issued, a variety of evaluation criteria are used, including price. Each of those criteria is weighted based on relative importance to the Board. The bidder with the highest overall score is recommended for contract award.

Every effort is made to include input from the users in the development of specifications and the evaluation process.

Opportunities to bid on Tenders and Proposals are posted on the Bids & Tenders e-Tendering portal www.bidsandtenders.ca.

Copies of all bids received and detailed information regarding all recommended awards are available in the Purchasing Services department.

Special Note: Funding from the federal government, tied to the COVID-19 pandemic, has been made available to school boards for pre-approved capital infrastructure projects. This funding comes with extremely short and rigid timelines. According to the funding criteria, school boards are responsible for the cost of any projects that are not completed by the stated Ministry deadline. As a result, it is critical that projects get tendered and materials get ordered as quickly as possible to take full advantage of all funding available. The established emergency COVID purchasing process will be followed to expedite completion of all projects. As tenders/RFPs for projects and/or materials close, they will be reported to the Finance, Budget and Enrolment Committee for information.

Action Plan and Associated Timeline

Not applicable.

Resource Implications

Funding sources have been identified for each award listed in the attached appendices.

Communications Considerations

Not applicable.

Board Policy and Procedure Reference(s)

PO:17 - Purchasing

Appendices

- Appendix A: Contract Awards Provided for Information
- Appendix B: Contracts Requiring Finance, Budget & Enrolment Committee Approval
- Appendix C: Contracts Requiring Board Approval
- Appendix D: Summary of Select Facilities Contracts
- Appendix E: Briefing Note – George Syme CS Second Floor Renovation

From

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Chris Ferris, Senior Manager – Administrative Services at 416-395-8036 or chris.ferris@tdsb.on.ca

APPENDIX A

Facility Services Contracts Provided for Information Only (over \$50,000 and up to \$500,000)

#	User/Budget Holder School/Dept.	Products/Services Details	Ward	Recommended Supplier	Low Bid / Highest Score	Object-ions	No. of Bids Rec'd	Total Contract Amount	Projected Start/End Date of Contract	Customer Involvement	Funding Source
ROOFING											
1	Design and Renewal	CN21-212T Oakwood CI. Roof Replacement of roof areas: A, C1, C3, C4, G1. Roof assemblies are deteriorated and have exceeded their useful lifespan. Full roof replacement is required.	9	Dean Chandler Roofing Ltd	Yes	No	3	\$143,250	June 2021/ July 20, 2021	Design and Renewal	School Condition Improvement
2	Design and Renewal	PM21-221T Mary Shadd PS Roof Replacement B1, B4, E1. Roof assemblies are deteriorated and past their life expectancy.	22	Provincial Industrial Roofing & Sheet Metal Company Ltd	Yes	No	8	\$349,285	April 2021/ August 30, 2021	Design and Renewal	School Condition Improvement
3	Design and Renewal	JJ21-257T Courcelette PS Roof Replacement. Roof replacement assemblies of roof A, AB1, B and DF1 are deteriorated, and past their life expectancy. A full roof replacement is required.	18	Crawford Roofing Corporation	Yes	No	9	\$200,100	June 2021/ August 30, 2021	Design and Renewal	School Condition Improvement
MECHANICAL											
4	Design and Renewal	JJ21-223T Alexander Stirling PS Ventilation Upgrade. The gymnasium is ventilated by a very old indoor air handling system. The unit has far exceeded its life expectancy and the dampers are seized. All controls are pneumatic.	22	W. Mitchell & Son Mechanical Contractors Ltd	Yes	No	7	\$371,130	February 2021/ August 20, 2021	Design and Renewal	COVID Resilience Infrastructure Funding Stream
5	Design and Renewal	JM21-238T Gordon A Brown MS Install a new sump pit to control ground water leaking under the slab. New drains will also be constructed.	16	Masen Mechanical Inc.	Yes	No	4	\$106,000	April 2021/ May 2021	Design and Renewal	School Condition Improvement

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6	Design and Renewal	MP21-274T Grey Owl JPS Heating Plant Replacement. The boiler is well beyond its life expectancy and failing. The two circulation pumps are rusted and the expansion tanks (suspended) are leaking.	22	Sprint Mechanical Inc.	Yes	No	7	\$386,300	March 2021/ August 22, 2021	Design and Renewal	School Condition Improvement
7	Design and Renewal	VK21-231T Emily Carr PS Heating Plant Replacement. The boilers and vents are rusted and the expansion tanks are in poor condition and require replacement.	22	Gorbern Mechanical Contractors Ltd.	Yes	No	8	396,725	March 2021/ August 20, 2021	Design and Renewal	School Condition Improvement
8	Design and Renewal	JJ21-285T Emery CI Heating Plant Replacement. Existing hot water packaged boilers and pumps are in poor condition, corroded, and have exceeded their life expectancy. Replacement is required.	4	Active Mechanical	Yes	No	6	\$358,779	March 2021/ August 20, 2021	Design and Renewal	School Condition Improvement
9	Design and Renewal	VK21-297T SATEC @ WA Porter CI Make-Up Air Unit Replacement. SATEC's science wing had 3 gas fired Air Handling units. Two of them exceeded their life expectancy and needed replacement as they are not operational and are red tagged. The third one was removed completely off the roof.	18	Stellar Mechanical Inc.	Yes	No	5	\$179,000	June 2021/ August 30, 2021	Design and Renewal	School Condition Improvement
10	Design and Renewal	DK21-203T Elizabeth Simcoe JPS Heating Plant Replacement. The boilers have long exceeded their life expectancy and needs to be replaced. The boiler tubes are leaking and there is no redundancy. The pumps, chemical treatment equipment and expansion tank are rusted and in poor condition.	19	Active Mechanical	Yes	No	6	\$497,000	April 21,2021/ August 20, 2021	Facility Services	School Condition Improvement
STRUCTURAL / BRICK WORK											
11	Design and Renewal	PM21-214T Dovercourt PS Boiler Room Structural Restoration. Boiler room's structural steel and concrete components have been jeopardized due to water infiltration and require restoration.	9	Duron Ontario Ltd.	Yes	No	4	\$330,000	April 2021/ August 31, 2021	Design and Renewal	School Condition Improvement

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12	Design and Renewal	DK21-218T Percy Williams JPS. Skylight and Roof Replacement. The roof curb below the skylight is very low and does not allow the tie-in of roof membrane, causing roof leaks in the lobby. Roof curb will need to be raised, and skylight replaced to properly terminate the roof membranes and stop the leaks. Additionally, this service is a requirement to receive the 20-year manufacturer's warranty for the whole roof.	9	Baycrest General Contractors	Yes	No	4	\$213,260	February 2021/ August 31, 2021	Design and Renewal	School Condition Improvement
13	Design and Renewal	VK21-215Q Castlebar JS Chimney Upgrade. Chimney inspection report indicates many deficiencies that require chimney upgrade.	3	Greco Construction	Yes	No	4	\$72,666	April 2021/ June 30, 2021	Design and Renewal	School Condition Improvement
14	Design and Renewal	VK21-243T Parkdale CI Building Façade Restoration, Phase 3. Exterior wall restoration required to address numerous deficiencies such as spalled stone sill, cracked bricks, missing mortars, leaking windows and rusted steel columns. Life span of existing windows has been exceeded requiring replacement.	7	Duron Ontario Ltd.	Yes	No	4	\$465,000	April 2021/ July 31, 2021	Design and Renewal	School Condition Improvement
15	Design and Renewal	CN21-262T Stanley PS Brick Walls and Canopies Restoration. Exterior brick walls have localized areas with deteriorated and spalled bricks with open joints and canopy frame at Exit #1 is corroded. Restoration work is required.	4	Inter-All Ltd	Yes	No	4	\$125,877	March 2021/ August 31, 2021	Design and Renewal	School Condition Improvement
16	Design and Renewal	JM21-278T Charles G Fraser JPS The south facing fire escape stairs and structural steel cage framing are both heavily corroded and need to be refurbished. In addition,	9	Lisgar Construction Company	Yes	No	2	\$339,300	March 2021/ August 20, 2021	Design and Renewal	School Condition Improvement

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		restoration of the stone portico at the north elevation is required.									
WINDOWS											
17	Design and Renewal	JJ21-233T Mimico Adult Learning Centre Remedy Boiler Room. Prolonged water infiltration caused deterioration of the concrete slab. Electrical room is close to the area with deteriorated concrete.	3	Duron Ontario Ltd.	Yes	No	4	\$394,000	April 2021/ August 15, 2021	Design and Renewal	Renewal
ELECTRICAL											
18	Design and Renewal	DK21-211T North Bridlewood JPS Main Switch Board Replacement. Replace outdated existing main switchboard, which is over 35 years old, is beyond its useful lifecycle. Spare parts not available.	20	Alltech Electrical Systems Inc	Yes	No	5	\$114,000	February 2021/ July 30, 2021	Design and Renewal	School Condition Improvement
19	Design and Renewal	VK21-252T Frank Oke SS Fire Alarm Replacement. Existing fire alarm system is outdated and has surpassed its useful lifespan. Difficult to get replacement parts for the current system.	6	Kudlak-Baird (1984) Limited	Yes	No	5	\$194,775	March 2021/ August 30, 2021	Design and Renewal	School Condition Improvement
20	Design and Renewal	CN21-284Q John G. Althouse M.S. Emergency Repair of the TDSB owned High Voltage Power Transformer. The existing incoming high voltage hydro service transformer that is owned by TDSB and supplies power to the entire school, is old, obsolete and was showing signs of oil leakage.	2	Smith and Long Limited	N/A	N/A	Single Source	\$55,940	September 2020/ September 2020	Design and Renewal	School Condition Improvement
21	Design and Renewal	CN21-277T Sunnyview Junior & Senior PS Rooftop Unit Replacement The 2 Existing make-up air units have exceeded life expectancy and are due for replacement.	11	Dunsford Liscio	Yes	No	7	\$288,375	April 2021/ July 15, 2021	Design and Renewal	School Condition Improvement

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BARRIER FREE

22	Design and Renewal	JM21-229T Regal Rd JPS Barrier free upgrades are required to improve general accessibility throughout the corridor(s) and shared amenity areas.	9	Inter-All Ltd	Yes	No	4	\$253,000	July 2021/ August 1, 2021	Design and Renewal	School Condition Improvement
23	Design and Renewal	CN21-228T West Humber CI Barrier Free Upgrades. Provide Barrier free upgrades to improve general accessibility throughout corridor system and shared amenity areas – includes addition of 12 auto door operators and 17 hold-open devices. Convert part of existing Guest Change Room to Universal washroom.	1	Classic Construction Company (a division of 1093079 Ont. Ltd.)	Yes	No	4	\$399,900	April 2021/ August 30, 2021	Design and Renewal	School Condition Improvement
24	Design and Renewal	DK21-235T Albert Campbell CI Barrier Free Upgrades. School has been selected for Tier 1 Barrier Free upgrades. The scope of work includes upgrades to walkways to main entrance, Barrier Free parking and access to entrance, universal washroom, automatic door operators, millwork upgrades, and miscellaneous related upgrades.	21	Trinity Custom Masonry Limited	Yes	No	4	\$446,333	April 2020/ August 21, 2021	Design and Renewal	School Condition Improvement
25	Design and Renewal	JJ21-248T Driftwood PS Barrier Free Upgrade. Provide barrier free upgrades to improve general accessibility throughout corridor and shared amenity areas.	4	Classic Construction Company	Yes	No	4	\$459,900	March 2021/ August 20, 2021	Design and Renewal	School Condition Improvement
PARKING LOTS											
26	Design and Renewal	VK21-208T Brian PS Parking Lot Restoration. Existing asphalt in the parking lot is significantly deteriorated. Restoration of the	13	Pave-1 Construction Limited	Yes	No	8	\$183,945	April 2021/ August 30, 2021	Design and Renewal	School Condition Improvement

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		parking lot asphalt and improvements to the traffic circulation for student pick-up/drop-off and buses, as well as improvements to the garbage bin location.									
27	Design and Renewal	JJ21-181T Victoria Park ES Parking Lot Restoration. Existing parking lot deteriorated beyond repair and requires replacement.	16	Primo Paving & Construction Ltd.	Yes	No	9	\$50,000	July 2021/ August 2021	Design and Renewal	School Condition Improvement
FIELD RESTORATION											
-	Nil Items	-	-	-	-	-	-	-	-	-	-
INTERIOR COMPONENTS / FASCIA / PAINTING											
28	Design and Renewal	MP21-210T Central Etobicoke HS Plaster Ceiling Replacement Various Locations. Replacement with new gypsum board ceilings are required for several rooms due to excessive deterioration.	2	Trinity Custom Masonry Limited	Yes	No	4	\$70,600	February 2021/ April 30, 2021	Design and Renewal	School Condition Improvement
29	Design and Renewal	JM21-220T Scarborough Centre for Alternative Studies The existing sliding glass doors/screen has reached the end of its life. Due to the absence of replacement parts for this system, any attempt at repairing the current system has been unsuccessful. Requires a full replacement with swinging doors that meet the Ontario Building Code.	18	Baycrest Project & Construction Management	Yes	No	4	\$59,900	February 2021/ July 31, 2021	Design and Renewal	School Condition Improvement
30	Design and Renewal	DK21-227T Islington JMS. Gym Floor Replacement. Gym floor has exceeded its useful lifespan.	3	Gym-Con Ltd	Yes	No	3	\$107,270	April 2021/ August 15, 2021	Design and Renewal	School Condition Improvement
31	Design and Renewal	MP21-234T Central Technical School Science Classroom Upgrades and Demolition. Upgrades and demolition of interior	3	Baycrest General Contractors	Yes	No	5	\$329,460	March 2021/ April 9, 2021	Design and Renewal	School Condition Improvement

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		architectural elements are required for to facilitate science classroom for September 2021.									
32	Design and Renewal	CN21-236T Highland Creek PS Upgrade Corridor Terrazzo. Areas of terrazzo on the first-floor corridor have lifted and deteriorated leaving zinc divider strips exposed. The affected terrazzo to be removed and replaced with rubber tile flooring.	22	Duguid Flooring Ltd.	Yes	No	3	\$107,957	February 2021/ August 20, 2021	Design and Renewal	School Condition Improvement
33	Design and Renewal	VK21-198Q Parkside ES Upgrade Basement Terrazzo. Existing terrazzo deteriorated creating tripping hazards.	16	Duron Ontario Inc.	Yes	No	3	\$51,000	July 2021/ August 2021	Design and Renewal	School Condition Improvement
34	Design and Renewal	DK21-261T Second Street JMS Gym Floor Replacement. Gym floor has exceeded its useful lifespan.	3	Gym-Con Limited	Yes	No	2	\$102,000	April 2021/ July 25, 2021	Design and Renewal	School Condition Improvement
35	Design and Renewal	JM21-263T Winston Churchill CI Boiler room has an ongoing problem with water infiltration. Hydraulic pressure on foundation walls causes water to run onto electrical panels and conduits; creating a safety hazard. Installation of new floor drains is required; rusted elements need to be repaired and new waterproofing on the interior face of the foundation walls applied.	17	Duron Ontario Ltd	Yes	No	4	\$375,000	March 2021/ August 21, 2021	Design and Renewal	School Condition Improvement
36	Design and Renewal	PM21-256Q St. Andrew's PS Gym Floor Replacement. Due to earlier water damage (approx. 50% delaminated parquet), bad repairs and fading game lines the wood parquet floor should be replaced with a poured polyurethane seamless floor. This should be scheduled for summer 2021.	17	Gym-Con Limited	Yes	No	2	\$97,000	March 2021/ July 31, 2021	Design and Renewal	School Condition Improvement
OTHER											
37	Design and Renewal	CN21-283T Brookhaven PS Emergency Flood & Repair Remediation - For this emergency,		Integricon Property Restoration &	N/A	N/A	Single Source	\$128,457	February 2021/ March 2021	Design and Renewal	Renewal

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		Integricon Property & Construction Group Inc. was contacted to provide services to contain damages, address any risks and quickly proceed with remediation and repairs, in order to allow the school to remain operational.		Construction Group Inc							
38	Design and Renewal	SX21-247S Professional Services for Siporex Roof Replacements at 6 sites (Claireville PS, Elia MS, Emery Adult Learning Centre, Pierre Laporte MS, Lillian PS, Lescon PS). Provide design, tendering and contract administration services for roofing and structural roof deck replacement.	N/A	Barry Bryan Associates	N/A	N/A	Single Source	\$113,800	February 9, 2021/ December 31, 2021	Design and Renewal	School Condition Improvement
39	Design and Renewal	DK21-178P Bickford Centre Supply and deliver High Thermal Performance Curtain wall complete with 46 infill sandwich panels. Replacement of existing old entranceway and window units with High Thermal Performance materials. TDSB trades to install.	10	Windspec Inc.	Yes	No	3	\$109,600	February 2021/ April 2021	Design and Renewal	School Condition Improvement
40	Design and Renewal	SX21-241P Secord ES Professional Services for Steam to Hot Water Conversion and Air Handlers Replacement.	16	Suri & Associates Ltd	Yes	No	5	\$71,725	March 2021/ May 17, 2021	Design and Renewal	School Condition Improvement
41	Design and Renewal	SX21-282S Central Technical School Freight elevator is not operational and requires upgrades to improve school facilities operations and accommodate Bloor CI move to Central Technical School for start of school year 2021-2022.	10	CEE Elevator (Construction)	N/A	N/A	Single Source	\$174,200	March 1 2021/ July 2021	Design and Renewal	School Condition Improvement
42	Design and Renewal	DK21-280P Ernest PS Supply of High Thermal Performance Curtainwall and Rainscreen Vent Operators. Replacement of	13	Cadwin Ltd.	Yes	No	2	\$110,500	March 2021/ June 2021	Design and Renewal	School Condition Improvement

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		existing old entranceway and curtainwall with High Thermal Performance materials. TDSB trades to install.									
43	Design and Renewal	VK21-125P Supply of Ceiling Tiles for Stock and Non Stock at Various TDSB Sites	n/a	Select Acoustic Supply	Yes	No	1	\$350,000	March 2, 2021/ February 28,2028	Design and Renewal	Operations and Renewal
44	Design and Renewal	SX21-326P Professional Services for Siporex Roof Replacements at 40 sites.	N/A	Engineering Link Inc	N/A	N/A	Single Source	\$75,900	November 20, 2020/ March 22 2021	Design and Renewal	School Condition Improvement
45	Capital Services	SX21-324P George Syme Community School – Second Floor Renovation Construction Management Services See Appendix “E”	6	Percon Construction Inc.	Yes	No	2	\$476,300	April 2021/ December 31, 2021	Capital Services	COVID Resilience Infrastructure Funding Stream

APPENDIX B

Facility Services Contracts Requiring Finance, Budget and Enrolment Committee Approval (over \$500,000 and up to \$1,000,000)

#	User/Budget Holder School/Dept.	Products/Services Details	Ward	Recommended Supplier	Low Bid / Highest Score	Objections	No. of Bids Rec'd	Total Contract Amount	Projected Start/End Date of Contract	Customer Involvement	Funding Source
ROOFING											
1	Design and Renewal	PM21-230T Charlottetown JPS Roof Replacement A, A3, A4, B, B1, C. Roof assemblies are deteriorated, past its life expectancy and require full roof replacement.	22	Provincial Industrial Roofing & Sheet Metal Company Ltd.	Yes	No	8	\$558,390	April 2021/ August 20, 2021	Design and Renewal	School Condition Improvement
2	Design and Renewal	CN21-149T Oakridge JPS Roof Replacement Roof assemblies on areas A, B1, C1, D1, D2, D3, D4, D5, D6, D7, D8, and E are deteriorated, and past their life expectancy.	18	Cordeiro Roofing Ltd.	Yes	No	9	\$939,500	June 2021/ Aug 30, 2021	Design and Renewal	School Condition Improvement
MECHANICAL											
3	Design and Renewal	VK21-222T DA Morrison MS Heating Plant Replacement. Existing Hot Water packaged boilers and Pumps are in poor condition, corroded, and have exceeded their life expectancy. Replacement is required.	16	Smith and Long Limited	Yes	No	6	\$526,790	April 2021/ August 23, 2021	Design and Renewal	School Condition Improvement
4	Design and Renewal	MP21-224T Thorncliffe Park PS Chiller Replacement. Existing chiller is	11	Active Mechanical	Yes	No	7	\$744,000	February 2021/ August 23, 2021	Design and Renewal	School Condition Improvement

		in poor condition. Chiller's internal components are not working and have exceeded its life expectancy.									
STRUCTURAL / BRICK WORK											
5	Design and Renewal	PM21-264T Cedarbrae CI Site Access Modification and Structural Upgrades. During the overpass restoration project, it was discovered that the condition of the concrete bridge was much worse than was anticipated. There were also fundamental design flaws including missing expansion joints, incorrect waterproofing details, etc. Following concrete strength and chlorine testing, it was recommended that the bridge be demolished. This will impose modifications on fire routes and retaining wall.	19	Trinity Custom Masonry Limited	Yes	No	5	\$845,333	April 2021/ December 23, 2021	Design and Renewal	School Condition Improvement
6	Design and Renewal	VK21-180T Wandering Spirit School Main Entrance Façade Repairs & Window Replacement. Façade and Windows deteriorated requiring repair and replacement.	15	Trinity Custom Masonry Limited	Yes	No	7	\$608,833	June 2021/ August 2021	Design and Renewal	School Condition Improvement
WINDOWS											
7	Design and Renewal	JM21-255T Window Replacement and Main Entrance Canopy Renewal at Kipling CI The existing windows in the cafeteria and the main entrance have exceeded their lifespan. Replacement of the deteriorated windows, doors and frames is needed. Repair of deteriorated canopy will be included in the scope.	2	Phoenix Restoration Inc.	Yes	No	3	\$654,000	March 2021/ August 31, 2021	Design and Renewal	School Condition Improvement
8	Design and Renewal	JJ21-199T Satec @ WA Porter CI Window Replacement. Majority of original windows are single glazed in metal frames and have been deteriorated beyond useful life. 5300sq	18	Trinity Custom Masonry Limited	Yes	No	5	\$947,333	June 2021/ August 30, 2021	Design and Renewal	School Condition Improvement

		ft of windows on north wing of school is proposed.									
9	Design and Renewal	JM21-204T CALC Original single glazed windows at east facade are deteriorated beyond useful life and require replacement.	15	Trinity Custom Masonry Limited	Yes	No	6	\$937,800	February 2021/ October 29, 2021	Design and Renewal	School Condition Improvement
ELECTRICAL											
-	Nil Items	-	-	-	-	-	-	-	-	-	-
BARRIER FREE											
-	Nil Items	-	-	-	-	-	-	-	-	-	-
PARKING LOTS											
-	Nil Items	-	-	-	-	-	-	-	-	-	-
FIELD RESTORATION											
-	Nil Items	-	-	-	-	-	-	-	-	-	-
INTERIOR COMPONENTS / FASCIA / PAINTING											
-	Nil Items	-	-	-	-	-	-	-	-	-	-
OTHER											
10	Design and Renewal and Operations	OECM 2019-335 Apparel and Related Products and Service Provision of Employee Uniforms for Unit E (Skilled Trades) Staff.	N/A	Mark's Work Warehouse	Yes	No	5	\$644,000	May 2021/ May 28, 2024	Design and Renewal Operations	School Operations Grant/ Renewal (Design and Renewal, Operations)

APPENDIX C

Facility Services Contracts Requiring Board Approval (contracts over \$1,000,000 and Consulting Services over \$50,000)

[illegible]

BARRIER FREE											
-	Nil Items	-	-	-	-	-	-	-	-	-	-
PARKING LOTS											
-	Nil Items	-	-	-	-	-	-	-	-	-	-
FIELD RESTORATION											
-	Nil Items	-	-	-	-	-	-	-	-	-	-
INTERIOR COMPONENTS / FASCIA / PAINTING											
4	Design and Renewal	JJ21-270T Lord Lansdowne JPS Replace Ceiling Tiles. Existing acoustic ceiling tiles have deteriorated and are falling. All existing acoustic ceiling tiles to be replaced along with new energy efficient LED light fixtures.	10	Interall Ltd.	Yes	No	5	\$1,037,200	May 2021/ August 31, 2021	Design and Renewal	School Condition Improvement
5	Design and Renewal	JM21-291T Central Technical School The renovation of the outdated 4 th floor chemistry classrooms are required to accommodate new Bloor CI students.	10	Baycrest Project & Construction Management	Yes	No	8	\$1,675,068	April 2021/ August 20, 2021	Design and Renewal	School Condition Improvement
OTHER											
6	Design and Renewal	VK21-268T Emery CI Building Automation System Upgrade. Existing BAS installed is from the mid-1990's and is in a poor state of repair and has exceeded it's life expectancy. Replacement is required.	4	ESC Automation Inc.	Yes	No	1	\$1,059,221	April 2021/ August 20, 2021	Design and Renewal	COVID Relief Infrastructure Stream

APPENDIX DSummary of Select Facilities Contracts(September 1, 2020 to Present)

	Project Classification	Total Number of Projects for this Report	Total Number of Projects 2019/20 to date	Total Expenditures for this Report	Total 2019/20 Contract Awards Reported to Date	Current Backlog
1	ROOFING	6	35	\$ 3,499,133	\$ 15,541,239	\$ 96,863,677
2	MECHANICAL	10	55	\$ 4,684,324	\$ 34,529,605	\$ 1,392,378,295
3	STRUCTURAL / BRICK WORK	8	26	\$ 3,000,269	\$ 8,091,909	\$ 185,811,586
4	WINDOWS	5	12	\$ 4,146,133	\$ 8,711,468	\$ 80,695,191
5	ELECTRICAL	4	13	\$ 653,090	\$ 2,179,074	\$ 529,102,976
6	BARRIER FREE	4	4	\$ 1,559,133	\$ 1,559,133	
7	PARKING LOTS	2	8	\$ 233,945	\$ 1,945,922	\$ 92,314,489
8	FIELD RESTORATION	0	6	-	\$ 2,622,200	\$ 271,123,483
9	INTERIOR COMPONENTS / FASCIA / PAINTING	11	15	\$ 4,012,455	\$ 5,415,470	\$ 906,561,010
10	OTHER (FDK, EL4, and Compliance)	8	18	\$ 1,843,403	\$ 3,470,347	

BRIEFING NOTE

Date 7 April 2021
To Finance, Budget & Enrolment Committee
From Maia Puccetti, Executive Officer, Facility Services, Sustainability and Planning
Subject **George Syme Community School – Second Floor Renovation**
Purpose The Board's Business Case submitted to the Ministry of Education (EDU) in September 2017, indicated a need to address the capacity at George Syme Community School. The EDU provided a capital priority grant of \$4,471,339.00 for the addition and renovation work.

To address the capacity issues at George Syme Community School, a second floor renovation is proposed to convert the open concept second floor into enclosed classrooms. The cost of this conversion is estimated at \$6.457M and will be funded by the COVID-19 Resilience Infrastructure Stream Funding. Based on the funding criteria, the construction must begin before September 30, 2021.

The second floor of George Syme CS is entirely open concept, meaning that there are no walls erected to separate all the instructional spaces. With the exception of the school's Full Day Kindergarten classrooms and two regular

classrooms, all of the instructional spaces that make up the capacity of the school are located on the second floor as part of this open concept configuration. This project will involve converting the open concept space into separate instructional spaces. As a result of the impact of the impending work on the schools open concept instructional spaces, this project will be performed in two-phases.

Part of the funding requirement includes restrictive deadlines (substantial completion of the project by December 31, 2021). In order to be able to meet such a tight turnaround, a Construction Management RFP was issued. The RFP closed on 29 March, 2021. Seven General Contractors just recently pre-qualified for a capital project at Terry Fox PS were invited to bid on the Construction Management RFP. Two (2) bids were received. Based on the evaluation criteria (which includes a consideration of fees, construction management experience and recourses) Percon Construction Inc was the successful bidder, with a bid price of \$476,300.00.

TDSB does not typically use a Construction Management approach for capital projects. However, this is an approach used by other Ontario school boards that is effective in getting major projects completed in tight timelines.

To ensure the best possible outcomes, Legal Services has been involved with the review and assembly of the RFP documents and all accompanying Canadian Construction Documents Committee (CCDC) documents used for Construction Management contracts. There will be very close oversight of all aspects of this project by TDSB Capital Services staff and all subsequent sub-trade tenders issued will close in TDSB Purchasing Services offices.

Following emergency COVID purchasing process, all these subsequent tenders with values exceeding \$50,000 will be reported for information to the next scheduled Finance, Budget and Enrolment Committee meeting following the close of the tenders.

Total Project Cost:

The total project costs for the school based on the tender are as follows:

Estimated Cost – Construction Cost	\$ 5,000,000.00
Estimated Cost – Construction	
Contingency	\$ 325,000.00
Estimated Cost – Moving	\$ 150,000.00
Estimated Cost – City fees/Permits	\$ 350,000.00
<u>Estimated Cost – Professional</u>	
<u>Fees</u>	<u>\$ 632,000.00</u>
Sub Total - Addition & Renovation	\$ 6,457,000.00

Resource Implications

The project will be funded from the approved COVID-19 Resilience Infrastructure Stream: Education Related (CVRIS-EDU) Projects.

<u>CVRIS-EDU:</u>	<u>\$6,457,000.00</u>
Total Available Funding:	\$6,457,000.00

Communications Considerations

The school and school community continue to be informed regarding construction timeline and site utilization. Construction and school operations will co-exist safely.

- Strategic Direction**
- Allocate human and financial resources strategically to support student needs.



Contract Awards, Operations

To: Finance, Budget and Enrolment Committee

Date: 7 April, 2021

Report No.: 04-21-4071

Strategic Directions

- Allocate Human and Financial Resources Strategically to Support Student Needs

Recommendation

It is recommended that:

1. the contract award on Appendix A be received for information; and
2. the contract awards on Appendices B and C be approved.

Context

In accordance with the Board's Policy P.017: Purchasing:

- The Director or designate may approve operations contracts over \$50,000 and up to \$175,000 and report such contracts to Finance, Budget and Enrolment Committee;
- Finance, Budget and Enrolment Committee may approve operations contracts in excess of \$175,000 and up to \$250,000; and
- The Board shall approve all operations contracts over \$250,000. All contracts for consulting services (as defined in the Broader Public Sector Procurement Directive) in excess of \$50,000 must be approved by the Board.

The recommended suppliers and the term of each contract are shown in the attached appendices. Appendix A outlines contract awards provided for information; Appendix B outlines contracts requiring Finance, Budget and Enrolment Committee approval, and

Appendix C outlines contracts requiring Board approval. The amounts shown are based on the estimated annual consumption unless indicated otherwise. Actual amounts depend on the volume of products/services actually used during the term of the contract.

Purchasing Services invited bids from a minimum of three firms except where sole/single source is indicated. Requirements expected to exceed \$100,000 were posted on the Bids & Tenders e-Tendering portal (www.bidsandtenders.ca), to advertise procurement opportunities in compliance with the Broader Public Sector Procurement Directive, applicable trades treaties (e.g. Canadian Free Trade Agreement, Comprehensive Economic and Trade Agreement, etc.) and Board policy and procedure.

When a Request for Tender is issued, the lowest cost bid is accepted where quality, functionality, safety, environmental and other requirements are met. When a Request for Proposals is issued, a variety of evaluation criteria are used, including price. Each of those criteria is weighted based on relative importance to the Board. The bidder with the highest overall score is recommended for contract award. Every effort is made to include input from end users in the development of specifications and the evaluation process. Copies of all bids received and detailed information regarding all recommended awards are available in the Purchasing Services department.

Action Plan and Associated Timeline

Not applicable.

Resource Implications

Funding sources have been identified for each award listed in the attached appendices.

Communications Considerations

Not applicable.

Board Policy and Procedure Reference(s)

PO:17 - Purchasing

Appendices

- Appendix A: Contract Awards Provided for Information
- Appendix B: Contracts Requiring Finance, Budget and Enrolment Committee Approval
- Appendix C: Contracts Requiring Board Approval
- Appendix D: Briefing Note – SAN Migration – Dell EMC Connectrix
- Appendix E: Briefing Note – Bell Canada Individual Business Line Service

Agenda Page 25

- Appendix F: Briefing Note – Safe Arrival Add-on for School Messenger
- Appendix G: Briefing Note – Printing Services – Production Equipment Lease Extension
- Appendix H: Briefing Note – Amended Internet Broadband Services Award

From

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APPENDIX A

Contract Awards Provided for Information (contracts over \$50,000 and up to \$175,000)

#	User/Budget Holder School/Department	Products/Services Details	Ward	Recommended Supplier	Low Bid/ Highest Score	Objections	# of Bids Rec'd	Estimated Annual Amount	Projected Start/End Date of Contract	Customer Involvement
1	IT Services	Networking Products & Related Services Provision of EMC Connectrix switches and software. OECM-2019-340-08 See Appendix "D"	N/A	Dell Canada	N/A	N/A	Sole Source	\$169,192 (one-time)	April 2021	IT Services

APPENDIX B

Contracts Requiring Finance, Budget and Enrolment Committee Approval
(contracts over \$175,000 and up to \$250,000)

#	User/Budget Holder School/Department	Products/Services Details	Ward	Recommended Supplier	Low Bid/ Highest Score	Objections	# of Bids Rec'd	Estimated Annual Amount	Projected Start/End Date of Contract	Customer Involvement
1	Logistics Services	<p>Purchase of Six Cargo Vans These new vehicles are part of the logistic fleet refresh plan to update/right size the Logistic Department's fleet. This revitalization ensures schools and departments service expectations can be met now and into the future.</p> <p>JM21-246P</p>	N/A	City Buick Chevrolet Cadillac GMC Limited	Yes	No	4	\$205,327 (one-time)	April 21, 2021	Logistics / Fleet Management

APPENDIX C

Contracts Requiring Board Approval (contracts over \$250,000 and Consulting Services over \$50,000)

#	User/Budget Holder School/Department	Products/Services Details	Ward	Recommended Supplier	Low Bid/ Highest Score	Objections	# of Bids Rec'd	Estimated Annual Amount	Projected Start/End Date of Contract	Customer Involvement
1	IT Services	Bell Canada Individual Business Line Service See Appendix "E"	N/A	Bell Canada	Na	NA	Sole Source	See Appendix E for Annual Cost Breakdown	April 2021 – March 2026	IT/Telecom
2	SIS - IT Services	Safe Arrival add-on Module of SchoolMessenger See Appendix "F"	N/A	Intrado Interactive Services Inc.	N/A	N/A	Single Source	\$146,400	September 2021/ August 2024	Purchasing Services Organizational Design & Information Mgmt
3	Distribution Centre	Adhesive Supplies Products to be provided as and when required to replenish inventory at the Distribution Centre. Product examples include Scotch tape, various types of glue, masking tape, clear packaging tape, etc. SS21-206P	N/A	School Specialty Baldwin School Supply Office Central	Yes	No	3	\$8,219 \$37,398 \$257,175	June 2021/ May 2025	Distribution Centre Purchasing Services
4	Printing Services	TDSB Printing Services production equipment lease extension and enhancements. See Appendix "G"	N/A	Ricoh Canada	N/A	N/A	N/A	\$116,322	April 2021/ March 2024	Printing Services/ Purchasing Services/ TSAA/ School Office staff
5	IT Services	REVISED AWARD INFORMATION Internet Broadband Services AS20-114P See Appendix "H"	N/A	Beanfield Technologies Bell Canada Rogers Communications	Yes	No	6	\$2,471,026 (Years 1-2) \$3,974,747 (Years 3-8)	May 1 2021/ September 2028	TDSB IT Services and Purchasing Services / YCDSB / TCDSB

BRIEFING NOTE

Date 7 April 2021

To Finance, Budget & Enrolment Committee

From Peter Singh, Executive Officer, Information Technology and Information Management

Subject **Storage Area Network Migration: Dell EMC Connectrix**

Purpose The IT Services department is migrating its Storage Area Network (SAN) solution to the Dell EMC Connectrix platform from Dell's legacy EMC Brocade platform. A SAN solution ensures data redundancy, high speed throughput and allows disk space to be dynamically allocated for various on-premise servers as required.

This purchase is for the EMC Connectrix switches and software, and is being bought under the existing Ontario Education Collaborative Marketplace (OECM) agreement for Networking Products and Related Services.

Strategic Direction • Allocate human and financial resources strategically to support student needs.

APPENDIX E

BRIEFING NOTE

Date 7 April 2021

To Finance, Budget & Enrolment Committee

From Peter Singh, Executive Officer, Information Technology and Information Management

Subject **Bell Canada – Individual Business Line Service**

Purpose In recent years TDSB has transitioned to Voice over Internet Protocol (VoIP) technology for voice communications, replacing a large portion of analogue services. Voice over Internet Protocol (VoIP) is a set of transmission technologies for delivery of voice communications over Internet Protocol data networks, replacing traditional analogue telephone service. In short, VoIP allows the Board to run telephone services on the same fiber optic, wide area network, that provides access to email and other networked applications.

Bell Canada Business telephone lines (also described as analogue telephone service) have been a standard service for Boards of Education for many decades. They still offer limited, but essential voice communications when VoIP services are not available due to network maintenance work or repair. These services are also used by TDSB's Outdoor Education Centres, where TDSB VoIP services are not available.

There will continue to be a need to maintain some analogue telephone lines for emergency services when network access is not available.

To facilitate the reduction in analogue telephone lines, Bell Canada has offered TDSB two separate contracts.

1. A five (5) year contract for analogue telephone lines that will be retained for continued service over the long term.
2. A three (3) year contract will be for analogue telephone lines that will be disconnected from schools and administration sites over the next three years. This contract has a slightly higher monthly cost per line than the five-year contract and as these lines are disconnected, termination charges will apply. A shorter contract term helps mitigate the early termination charges which would be higher with more time left on the contract. These lines will be replaced by Cisco Emergency

Responder (CER). CER is a feature of the VoIP system at TDSB that will ensure 911 calls are sent to the appropriate Public Emergency Response Service and can also notify TDSB security staff of an emergency call in progress, along with the caller's location within TDSB.

There are currently a total of 1264 analogue telephone lines at TDSB. The three-year contract includes 574 of these lines. After CER is rolled out, all 574 lines will be disconnected and the 5-year contract for 690 lines will continue.

Year	5 Yr. Contract Cost	3 Yr. Contract Cost*	CER	Net Annual Expenditure
2021-22	\$220,662	\$246,658	\$5,000	\$472,320
2022-23	\$220,662	\$144,810	\$3,000	\$368,472
2023-24	\$220,662	\$42,755	\$3,400	\$266,817
2024-25	\$220,662	N/A	\$3,960	\$224,622
2025-26	\$220,662	N/A	\$3,960	\$224,622

**includes service cancellation fees*

- Strategic Direction**
- Allocate human and financial resources strategically to support student needs.

BRIEFING NOTE

Date 7 April 2021

To Finance, Budget & Enrolment Committee

From Peter Singh, Executive Officer, Information Technology and Information Management

Subject **Safe Arrival Add-On for School Messenger**

Purpose SafeArrival is an optional add-on module that is part of our existing SchoolMessenger Communicate contract that was established via an RFP process in 2019. A limited version of SafeArrival has been deployed during this school year to assist TDSB with daily attendance communication tasks for Virtual Schools. The full version of the product will now be licensed for implementation across the system.

SafeArrival is a tool widely used by more than 45 school boards in Ontario. It leverages the infrastructure of SchoolMessenger Communicate to enable parents to report absences ahead of time via phone, web and app to TDSB schools. The system can then cross check attendance information taken in class and if needed can subsequently contact parents of absent students based on conditional logic (i.e. student was absent but not reported absent by the parent).

Due to the pandemic, the need was accelerated to provide a solution for parents to report absences with minimum involvement of school office staff especially from virtual schools. The schools are already using the toll-free number that is part of the safe arrival system.

The contract will commence on Sept. 1, 2021 and will run until Aug. 31, 2024. The approximate annual cost will be \$146,400.

Strategic Direction • Allocate human and financial resources strategically to support student needs.

BRIEFING NOTE

Date 7 April 2021

To Finance, Budget & Enrolment Committee

From Marisa Chiu, Executive Officer, Finance (Interim)

Subject **TDSB Printing Services – Production Equipment Lease Extension**

Purpose In November 2017 an new lease agreement for production equipment supporting the TDSB Printing Services department was approved leveraging an RFP issued by the Ontario Education Collaborative Marketplace (OECM). The term of the agreement was for five years (a three-year initial term with two additional one-year extension options). The Board is currently mid-way through the first extension year with another extension year available.

As part of the significant review and revitalization of the services provided by the printing department, negotiations have taken place to extend the production equipment lease for an additional two years beyond the one extension year still available on the original contract. Given the COVID-19 pandemic and it's impact on the system overall, the current equipment usage was down significantly over the past year, and has incurred very little wear and tear extending their effective lifespan. It is beneficial to extend the low use machines at a reduced cost rather than replace with new equipment. This extended term will allow for the following:

- reduction of the fleet by two production black and white copiers, with an option to return a third machine if deemed unnecessary;
- the addition of a wide format printer which will give the department the ability to print posters better meeting the needs of schools and departments (a segment that would have had to be sent to an external print shop up to now);
- the implementation of a “web to print” portal that will give schools/departments a web based print requisition process versus manual completion of requisition forms, emailing forms, re-entering information, etc. This portal will be a huge change in simplifying the process for customers to access the Printing Services department. It will eliminate workflow steps and increase efficiency through automation and workflow improvements. It will make for a much better customer experience and make it easier to submit print requests. It will provide an “Amazon-like” ordering experience;
- Significant reduction in overall costs with significant improvements to service.

Current	Extension
- 4 Black & White Production	- 2 Black & White Production

copiers - 3 Colour Production copiers - 3 Scanners	copiers - 3 colour Production copiers - 1 wide format printer - “web to print” portal - Ability to return 1 additional copier if not required;
\$20,511.56 / month	\$9,693.55 / month
\$246,138.72 / year	\$116,322 / year

- Strategic Direction**
- Allocate human and financial resources strategically to support student needs.

BRIEFING NOTE

Date 7 April 2021

To Finance, Budget & Enrolment Committee

From Peter Singh, Executive Officer, Information Technology and Information Management

Subject **Amended Internet Broadband Services Award**

Purpose Following an RFP process in collaboration with the TCDSB, in October 2020 Internet Broadband Services was awarded on report [10-20-3959](#) to Rogers Communications, Bell Canada and Beanfield Technologies.

After a proof of concept and extensive testing with the provider, it was determined that the cable solution was unable to meet the requirements of schools. As a result, both the TDSB and TCDSB decided to pursue an all fibre broadband solution, requiring the reallocation of sites to the fibre provider with the lowest combined construction cost/monthly cost.

The following table shows the reallocation of affected sites:

Provider	# of Sites	Total 8 Year Contract Price
Beanfield	329	\$14,100,208
Rogers	34	\$1,286,429
Bell	190	\$13,403,896
		\$28,790,534

A combination of pricing from Bell, Rogers and Beanfield will effectively provide coverage and service to all our schools with approximately 23.5% annualized savings starting in year 3.

The Ministry of Education is funding the Internet Broadband Contract for the initial two school years (2020-2021, 2021-2022). The TDSB will be responsible for funding the difference in years 1 and 2, and then the full cost in subsequent years. The allocated amount from the Ministry is \$2,475,006 over the first two years, and the TDSB will pay \$2,467,046 to cover the difference not covered by the Ministry funding over those two years. The chart below illustrates the Ministry and TDSB funded portions.

		Contract Cost	Funded by Ministry	Funded by TDSB
2021	Year 1	\$2,164,592	\$1,075,006	\$1,089,586
2022	Year 2	\$2,777,460	\$1,400,000	\$1,377,460
2023	Year 3	\$3,974,747	-	\$3,974,747
2024	Year 4	\$3,974,747	-	\$3,974,747
2025	Year 5	\$3,974,747	-	\$3,974,747
2026	Year 6	\$3,974,747	-	\$3,974,747
2027	Year 7	\$3,974,747	-	\$3,974,747
2028	Year 8	\$3,974,747	-	\$3,974,747
		\$28,790,534	\$2,475,006	\$26,315,528

The Ministry funding was intended to support the incremental costs of bridging between the existing network and the new network. The Ministry has committed to providing about half of TDSB's requested funding amount, to support the incremental costs during Year 1 and 2 of the project.

Prior to the broadband conversion, TDSB's annual cost for this service is approximately \$5.2M. Once fully transitioned to the new networks by the end of 2022, the annual costs will be significantly lower compared to pre-conversion. TDSB is expected to observe annual cost savings of over \$1.2M from Year 3 onwards.

The contracts are based on a 3-year initial term with five optional one-year extensions, with the majority of schools completing migration by March 2022.

- Strategic Direction**
- Allocate human and financial resources strategically to support student needs.
 - Transform Student Learning
 - Provide Equity of Access to Learning Opportunities for All Students



Major Capital Projects Status Updates

To: Finance, Budget and Enrolment Committee

Date: 7 April, 2021

Report No.: 04-21-4073

Strategic Directions

- Provide Equity of Access to Learning Opportunities for All Students
- Build Strong Relationships and Partnerships Within School Communities to Support Student Learning and Well-Being

Recommendation

It is recommended that:

- a) Utilization of Proceeds of Disposition be approved to offset capital overages unfunded by the Ministry of Education for 17 childcare additions;
- b) Ministry approval be sought to use POD to support building the 138 pupil place addition at Courcellette Public School, Ward 18;
- c) Utilization of Proceeds of Disposition in the amount of \$3.4M be approved, to offset the site easement costs unfunded by the Ministry of Education, associated with the rebuilding of Davisville Public School and Spectrum Alternative School, Ward 8.

Context

This report provides an update regarding the status of current Capital projects. Since the previous Capital Update report in November 2020, as detailed in Appendix A, two additional projects have received Approval to Proceed (ATP) to tender from the Ministry as noted below:

- Interior renovations, including childcare spaces at the former Sir Sandford Fleming Secondary School, to accommodate Baycrest Public School (Ward 8);
- The 276 pupil place addition and five-room childcare for Terry Fox Public School (Ward 20).

Background regarding uses of Proceeds of Disposition

This report also recommends utilization of Proceeds of Disposition (POD) for capital overages unfunded by the Ministry of Education.

POD is generated when school boards sell school facilities or properties that are declared surplus. POD must be used in accordance with requirements in the School Condition Improvement (SCI) policy. Boards are permitted to spend a minimum of 80% of POD to target key building components in schools and the remaining 20% for other identified school renewal needs. Boards do not require Ministry approval for using POD for these purposes.

New schools and major additions are funded through Capital Priorities, and funding is based on a per pupil place formula that determines both the size of the building or addition and the funding allocation for the project. Boards are expected to build within the project cost benchmark, although Boards may receive additional Capital Priorities funding for extraordinary costs associated with site preparation or condition, demolition of an existing building, City of Toronto Green Standards and in some cases, if the building's design is impacted by site constraints or any other issues - for example, if due to poor soils, deeper footings are required, this may be funded as an extraordinary cost difference to a "typical" footing.

Should a capital project exceed the funding that the EDU provides, boards may request the use of POD to offset capital overages. Pursuant to O.Reg 193/10, the Minister's exemption is required for Boards to use POD for purposes that fall outside the SCI policy expenditure requirements, such as capital overages as outlined below.

Use of POD for Childcare Projects

Childcare is an important service that addresses equity for many families who have children attending Toronto District School Board schools. Currently there are 17 childcares at the ATP stage, that will provide families with access to childcare as well as Before and After care programs within their neighbourhood.

These seventeen (17) childcare projects were submitted to the Ministry for funding in 2017. These projects are primarily three or five room childcare additions to existing schools. The City identified these projects, to serve areas of the City that have a shortage of subsidized childcare spaces, as shown in Appendix B. All projects include

outdoor play areas for the childcare program. Building permits are required but not Site Plan Approval.

Staff had concerns that the benchmark funding would not be sufficient to cover the costs associated with building a small “stand alone” addition in the City of Toronto. Working in collaboration with the City childcare staff and the project consultants, the designs and site requirements were simplified to reduce costs without lessening the project requirements or quality of the space. The value engineering work and revised cost estimates were shared with EDU staff as part of the Approval to Proceed submissions.

The EDU has recently indicated that an additional \$15.07M in capital funding will be provided to address extraordinary costs, to support the original \$35.23M approved for the 17 childcare projects. Additional funding is required to cover the unfunded capital costs for these childcare projects. The EDU has indicated that the Board should use POD to fund the outstanding capital amount associated with these 17 projects. The original estimated amount of POD for the 17 childcares was \$14.4M, however given the current market pressures, with increased materials and labour costs, this amount may be higher at time of tender.

If the board does not approve funding the difference using POD, Ministry staff indicated the funding will be allocated to other childcare projects across the province. Reimbursement of any costs incurred to date for the childcare projects would be reviewed on a case by case basis.

It is anticipated that future projects will also require the use of POD to offset capital overages unfunded by the Ministry. There are another 10 approved childcare projects in the design development stage that are pending submission to the Ministry for Approval to Proceed to tender. Appendix C provides a status update of all the approved childcare projects.

Proceeding with Relocation of the Addition at Courcellette PS

In 2017, the Ministry provided \$3.2M in Capital Priorities funding for renovations and an addition, for an additional 138 pupil places. During the design phase, the school community raised concerns regarding the location of the addition on the southwest side in terms of impact on the school yard given the small size of the site (2 acres).

On October 3, 2018, staff provided a report to the Finance, Budget and Enrolment Committee (FBEC:021A) providing a scope and estimated cost comparison to place the addition on the northeast side of the building. It is important to note that the 2018 report noted an estimated funding shortfall of \$1.2M for the original southwest location. The report also noted an estimated capital shortfall of \$2.9M. to build the addition on the northeast side of the building, the community’s preferred location. It is likely that this

funding shortfall has increased due to inflation, with higher material and labour costs, and at the time, only preliminary site studies were undertaken.

In 2019, a Capital Priorities request based on the preliminary site studies was submitted to the Ministry to fund the additional cost of the northeast addition. The capital request was not approved. As the original addition was funded at benchmark, Ministry staff have confirmed that additional funding request does not qualify under the Capital Priorities program however, the Board may submit a request to the Minister to utilize POD to fund the additional costs.

Ministry staff also noted that If the Board does not proceed with building the addition, the Ministry may rescind the original \$3.2M of Capital Priorities funding.

Use of POD for Site-related Costs for Davisville PS Replacement School

In February 2020, staff submitted a report to the Finance, Budget and Enrolment Committee (FBEC: 04-20-3872), identifying additional construction costs associated with the replacement Davisville PS and Spectrum Alternative Senior School building. The school is in construction and is expected to open in September 2021. \$5.04M in additional costs were incurred related to poor soils and addressing the existing assessment on the property, as noted below:

Item no.1 Concealed soil conditions:	\$ 1,614,600
<u>Item no. 2 Davisville access easement:</u>	<u>\$ 3,427,150</u>
Total requested additional funding is:	\$ 5,041,750

Staff subsequently submitted an “Approval to Proceed Amended Report” to request for additional “Extraordinary Cost Items” as per the EDU submission process. The Ministry has indicated that an additional \$1.6M in Capital Priorities funding will be approved (to address the poor soils) and has indicated that the Board should utilize POD to cover the access easement costs, in the amount of \$3.43M.

Action Plan and Associated Timeline

Upon approval of this report, staff will inform the Ministry that the Board is willing to utilize POD to cover the unfunded capital costs for the 17 childcare additions and seek Approval to Proceed. The anticipated timeline to issue the childcare projects for tender is late spring or summer 2021, subject to receiving the ATP and individual building permits.

Staff will submit a request to the Minister of Education regarding utilization of POD to fund the additional capital costs associated with relocation of the Courcelette addition.

Construction of the new Davisville PS and Spectrum Alternative Senior School, which includes a three-room childcare, is on track for completion this summer, 2021.

Resource Implications

An estimated \$21.4M of POD would be used to fund the capital overages for the 17 childcare projects, the Courcelette PS Addition and the Davisville PS and Spectrum Alternative Senior School access easement costs as described in this report.

Communications Considerations

This report will be placed on the Board's budget website. A communication update will be provided to the Trustees, Learning Network Superintendents and Principals for the schools associated with the childcares. Further updates will be provided as projects are issued for tender and prior to when construction starts. Subject to the Minister's response, a further communication plan will be developed to update the Courcelette PS school community.

Board Policy and Procedure Reference(s)

Not applicable.

Appendices

- Appendix A: Capital Project Status Updates
- Appendix B: Map indicating location of 17 Childcare Projects
- Appendix C: Status Update for Childcare Projects

From

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Note: *Projects not yet submitted for ATP

Appendix A: Capital Project Status Updates

April 2021

School & Project Description	Ward & Trustee	Pupil Places	Space Template	Ministry of Education Approval to Proceed		Status of Site Plan Approval		Target Completion Date	Update Comments April 2021
				25% Design & Costing Submission (Optional)	85% Design & Costing Submission	Submitted	Received		
Bloor-Brockton CI New Replacement	9 Alexander Brown	924 pp	Approved	14 May, 2019	Initial: 29 Nov. 2019 Latest: 21 July 2020 Duration Outstanding: +8 months	Initial: 2 March 2018	NOAC recv'd: 21 October 2020; City drafting SPA	August 2023 (28 months Construction)	Awaiting for EDU Approval to Proceed to tender
Davisville Jr. PS & Childcare (CC) New Replacement	8 Shelley Laskin	731 pp	Approved	-	Initial: 30 April 2018 EDU approval recv'd, 15 Feb. 2019 for replacement school Duration: +10 months	Initial: 1 May 2017	17 Sept. 2019	1 July, 2021	Replacement School Under Construction
Sir Sandford Fleming & (CC) 5 rms Renovations	8 Shelley Laskin	250 pp + (TCDSB) 250pp = 500 pp	Approved	18 Oct. 2019	Initial: 10 Jan. 2020 EDU approval recv'd, 05 Nov. 2020 Duration: 10 months	N/A	N/A	Fall 2021 (12 months Construction)	ATP received 5 November 2020. Construction Contract Awarded February 2021
Terry Fox PS & (CC) 5 rms Addition & Renovations	20 Manna Wong	631 pp (existing: 355 adding: 276)	Approved	-	Initial: 14 Feb. 2019 EDU approval recv'd, 10 Feb. 2021 Duration Outstanding: 24 months	Initial: 21 April 2017 Latest: 29 Oct. 2020	NOAC recv'd: 11 December 2020; City drafting SPA	August 2022 (16 months Construction)	ATP received 10 February 2021
Courcelette PS* Addition & Renovation	18 Parthi Kandavel	334 pp (existing: 196 adding: 138)	Original Addition Approved	Pending		Pending		TBD	\$3.2 M Capital Priorities funding received in 2016 for addition in southwest location. Business Case submitted in 2019 to relocate to the northeast corner not

School & Project Description	Ward & Trustee	Pupil Places	Space Template	Ministry of Education Approval to Proceed		Status of Site Plan Approval		Target Completion Date	Update Comments April 2021
				25% Design & Costing Submission (Optional)	85% Design & Costing Submission	Submitted	Received		
David Lewis PS* & Childcare (CC) 5 rms Addition & Renovation	20 Manna Wong	521 pp (existing: 337 adding: 184)	In Progress (Target Submittal April 2021)	TBD	TBD	TBD	TBD	TBD	Approved Business Case Capital Priorities funding received 5 November 2020 Pre Design stage school and childcare under funding
Dennis Avenue CS Demo	6 Chris Tonks	NA	NA	NA	Initial: 16 March 2021	NA	NA	NA	The estimated value is to be submitted to the EDU through an ATP request in February, while requesting the letter for the school to be demolished.
Dennis Avenue CS* & (CC) 5 rms New Replacement	6 Chris Tonks	358 pp	Under review	24 July, 2020	Preparing 85% for submission forecasting March, 2021	Initial: 20 Aug. 2019 Latest: 21 Aug. 2020	TBD	June 2023 (18 months Construction)	85% costing for EDU Approval to Proceed:
George Syme CS* & (CC) 5 rms Addition & Renovation	6 Chris Tonks	718 pp (existing: 626 adding: 92)	In Progress (Target Submittal April 2021)	24 July, 2020	Preparing 85% for submission Forecasting March, 2021	Initial: 12 Nov. 2019 Latest: 27 May 2020	TBD	April 2023 (24 months Construction)	85% costing for EDU Approval to Proceed; 2nd flr renovation must be completed prior to building addition
Hodgson Sr. PS* Addition & Renovation	11 Rachel Chernos	838 pp (existing: 654 adding: 184)	In Progress (Target Submittal April 2021)	TBD	TBD	TBD	TBD	TBD	EDU announced additional Capital Priority funding 27 July 2020. Preliminary design and consultation stage.
Hollywood PS* & (CC) 5 rms Addition & Renovation	12 Alexander Brown	476 pp (existing: 292 adding: 184)	In Progress (Target Submittal April 2021)	24 July, 2020	Preparing 85% for submission Forecasting March, 2021	Initial: 23 Oct. 2019 Latest: 27 May 2020	NOAC recv'd: 23 October 2020; City drafting SPA	December 2022 (18 months Construction)	85% costing for EDU Approval to Proceed
Kāpapāmahchakwēw - Wandering Spirit School* & (CC) 5 rms Addition & Renovation	15 Jennifer Story	396 pp (291 Ele. 105 Sec.) + Additional programs	In Progress (Target Submittal April 2021)	TBD	TBD	TBD	TBD	TBD	Currently in pre-design development; Awaiting confirmation of design prior to submitting Site Plan Approval

School & Project Description	Ward & Trustee	Pupil Places	Space Template	Ministry of Education Approval to Proceed		Status of Site Plan Approval		Target Completion Date	Update Comments April 2021
				25% Design & Costing Submission (Optional)	85% Design & Costing Submission	Submitted	Received		
McKee PS* Addition & Renovation	12 Alexander Brown	780 PP	In Progress (Target Submittal April 2021)	TBD	TBD	TBD	TBD	TBD	EDU announced additional Capital Priority funding 27 July 2020. Preliminary design options completed.
Davisville New Request: 5 Rm Addition	8 Shelley Laskin	1188pp	Not Approved in 2019	NA	NA	NA	NA	NA	Pending resubmission to EDU for Capital Priorities funding 2021
INSURANCE PROJECTS - School/Facility Reconstruction after Catastrophic Fire	Ward	Pupil Places	Space Template	Ministry of Education Approval to Proceed		Status of Site Plan Approval		Target Completion Date	Update Comments
				25% Design & Costing Submission	Target 85% Design & Costing Submission	Submitted	Received		
JONES AVE*	15 Jennifer Story	440 pp (Elementary) 220pp (Adult Learn)	TBD	-	Target submission: May/June 2021	TBD	TBD	Mar. 2022	Insurance Settlement in Negotiation
YORK MEMO CI*	6 Chris Tonks	1300 pp	TBD	-	Target submission: May/June 2021	TBD	TBD	Sept. 2024	Insurance Settlement in Negotiation

ATP-Childcare Projects Map Grouping

Each colour associates with a specific architect's group

15 MARCH 2021

Bortolotto Arch, Projects

- 1 Gracedale PS, 186 Gracedale Blvd, North York-LC2
- 2 Dorset Park, 28 Blaisdale Rd, Scarborough-LC3
- 3 Ellesmere-Statton PS, 739 Ellesmere Rd, Scarborough-LC3
- 4 Lord Roberts PS, 165 Lord Roberts Dr, Scarborough-LC3

Etude Arch, Projects

- 5 Kipling CI, 380 The Westway, Etobicoke-LC1
- 6 Alexander Stirling PS, 70 Fawcett Trail, Scarborough-LC3
- 7 Emily Carr PS, 90 John Tabor Trail, Scarborough-LC3
- 8 Grey Owl PS, 150 Wickson Tr, Scarborough-LC3
- 9 Malvern PS, 70 Mammoth Hall Trail, Scarborough,LC4
- 10 Birch Cliff PS, 1650 Kingston Rd, Scarborough-LC3

Gow Hasting Arch, Projects

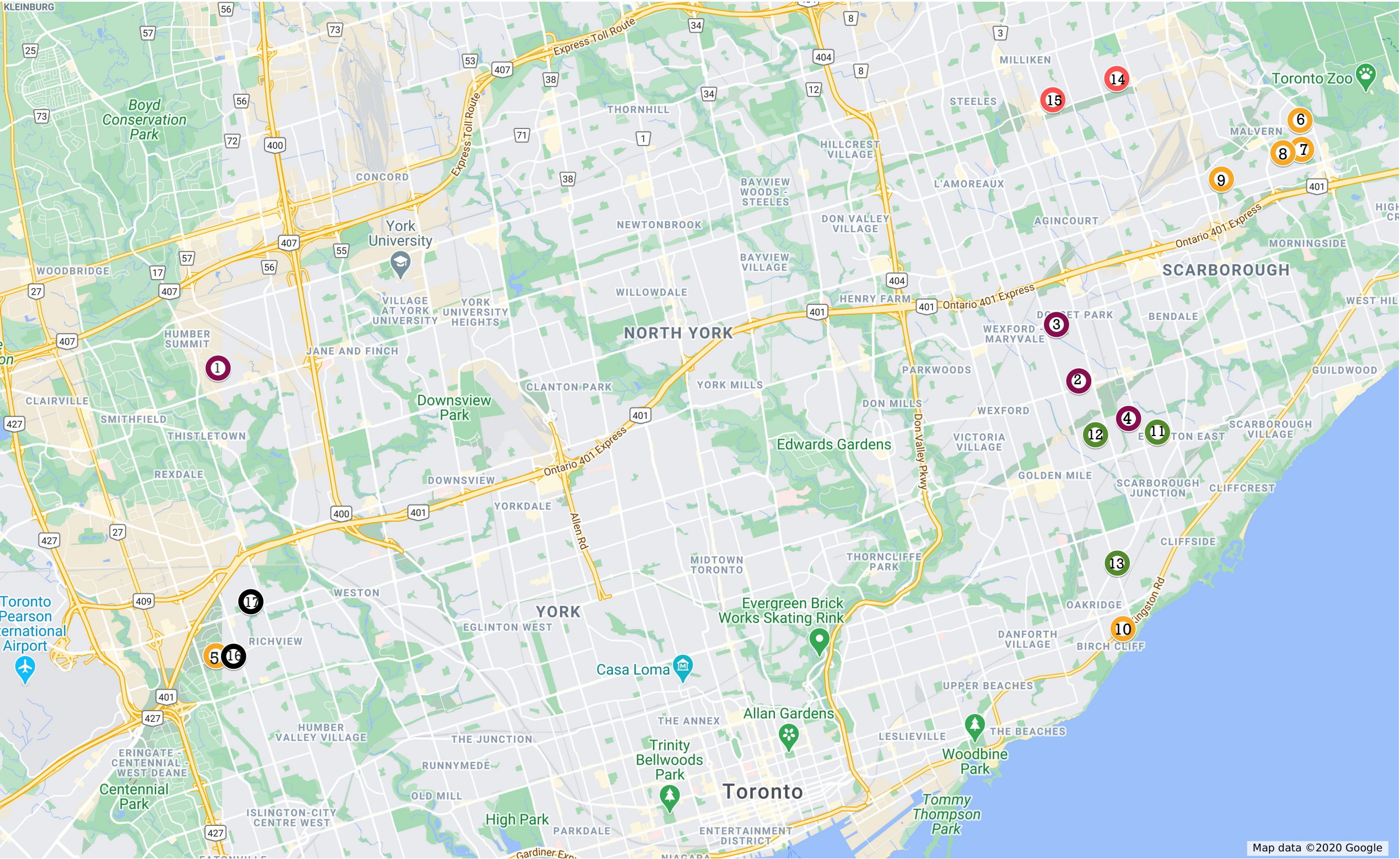
- 11 Glen Ravine PS, 11 Gadsby Dr, Scarborough-LC3
- 12 Ionview PS, Angelica, 90 Ionview Rd, Scarborough-LC3
- 13 J G Workman PS, 487 Birchmount Rd, Scarborough,LC3

Susan Friedrich Arch, Projects

- 14 Macklin PS, 136 Ingleton Blvd, Scarborough-LC3
- 15 Milliken PS, 130 Port Royal Trail, Scarborough-LC3

Weiss Arch, Projects

- 16 Dixon Grove JPS, 315 The Westway, Etobicoke- LC1
- 17 Kingsview Village PS, 1 York Rd, Etobicoke- LC1



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Appendix C - Status Update for Childcare Projects

April 2021

Projects Pending ATP - subject to EDU Approval of POD											
17 Childcare Projects Awaiting ATP (Upon approval of use of POD)	Ward	Pupil Places	25% Design & Costing Submission	EDU APT 85% Design & Costing Submission	SPA Submitted	SPA Received	Orginal Capital Priorities Grant	Target Completion Date	Update Comments	EDU Allocation Letter Date	EDU Approval to Proceed Initial
Birch Cliff PS (CC) 3 rms	18 Parthi Kandavel	49 pp	Not Required	Initial: 5 Feb. 2020 Latest: 13 April 2020 Duration Outstanding: +10months	N/A	N/A	\$1,542,760	Anticipate 15 months for construction & childcare licensing	Birch Cliff PS not "Designated," it is "Listed" in the City of Toronto Heritage Register	18Oct, 2017	05Feb, 2020
Macklin PS (CC) 3 rms	21 Yalini Rajakulasingam	49 pp	Not Required	Initial: 5 Feb. 2020 Latest: 13 April 2020 Duration Outstanding: +10months	N/A	N/A	\$1,542,760	as above	Site Plan Approval is not required	20Jan, 2017	05Feb, 2020
Milliken PS (CC) 3 rms	21 Yalini Rajakulasingam	49 pp	Not Required	Initial: 5 Feb. 2020 Latest: 13 April 2020 Duration Outstanding: +10 months	N/A	N/A	\$1,542,760	as above	Site Plan Approval is not required	20Jan, 2017	05Feb, 2020
Kipling CI (CC) 5 rms	2 Dan MacLean	88 pp	Not Required	Initial: 28 May 2019 Latest: 07 July 2020 Duration Outstanding: +8 months	N/A	N/A	\$1,285,635	as above	Site Plan Approval is not required	13March, 2018	28May, 2019
Malvern Jr. PS (CC) 5 rms	21 Yalini Rajakulasingam	88 pp	Not Required	Initial: 25 June 2020 Latest: 20 July 2020 Duration Outstanding: +8 months	N/A	N/A	\$2,571,270	as above	Site Plan Approval is not required	17Dec, 2017	25June, 2020
Alexander Stirling PS (CC) 5 rms	22 Anu Sriskandarajah	88 pp	Not Required	Initial: 25 June 2020 Latest: 20 July 2020 Duration Outstanding: +8 months	N/A	N/A	\$2,571,270	as above	Site Plan Approval is not required	17Dec, 2017	25June, 2020
Emily Carr PS (CC) 5 rms	22 Anu Sriskandarajah	88 pp	Not Required	Initial: 25 June 2020 Latest: 20 July 2020 Duration Outstanding: +8 months	N/A	N/A	\$2,571,270	as above	Site Plan Approval is not required	17Dec, 2017	25June, 2020
Grey Owl Jr PS (CC) 5 rms	22 Anu Sriskandarajah	88 pp	Not Required	Initial: 25 June 2020 Latest: 20 July 2020 Duration Outstanding: +8 months	N/A	N/A	\$2,571,270	as above	Site Plan Approval is not required	17Dec, 2017	25June, 2020
Ionview PS (CC) 5 rms	17 David Smith	88 pp	Not Required	Initial: 22 July 2020 Duration Outstanding: +8 months	N/A	N/A	\$2,571,270	as above	Site Plan Approval is not required	17Dec, 2017	22July, 2020

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J.G. Workman PS (CC) 5 rms	18 Parthi Kandavel	88 pp	Not Required	Initial: 22 July 2020 Duration Outstanding: +8 months	N/A	N/A	\$2,571,270	as above	Site Plan Approval is not required	17Dec, 2017	22July, 2020
Dixon Grove JMS (CC) 5 rms	2 Dan MacLean	88 pp	Not Required	Initial: 17 Sept. 2020 Duration Outstanding: +6 months	N/A	N/A	\$2,571,270	as above	Site Plan Approval is not required	17Dec, 2017	17Sep, 2020
Dorset Park PS (CC) 3 rms	17 David Smith	49 pp	Not Required	Initial: 17 Sept. 2020 Duration Outstanding: +6 months	N/A	N/A	\$1,542,762	as above	Site Plan Approval is not required	17Dec, 2017	17Sep, 2020
Ellesmere-Statton PS (CC) 5 rms	17 David Smith	88 pp	Not Required	Initial: 17 Sept. 2020 Duration Outstanding: +6 months	N/A	N/A	\$2,571,270	as above	Site Plan Approval is not required	17Dec, 2017	17Sep, 2020
Glen Ravine Jr PS (CC) 3 rms	17 David Smith	49 pp	Not Required	Initial: 17 Sept. 2020 Duration Outstanding: +6 months	N/A	N/A	\$1,542,762	as above	Site Plan Approval is not required	17Dec, 2017	17Sep, 2020
Kingsview Village JS (CC) 5 rms	1 Harpreet Gill	88 pp	Not Required	Initial: 17 Sept. 2020 Duration Outstanding: +6 months	N/A	N/A	\$2,571,270	as above	Site Plan Approval is not required	17Dec, 2017	17Sep, 2020
Gracedale PS (CC) 3 rms	4 Christopher Mammoliti	49 pp	Not Required	Initial: 20 Oct. 2020 Duration Outstanding: +5 months	N/A	N/A	\$1,542,762	as above	Site Plan Approval is not required	20Jan, 2017	20Oct, 2020
Lord Roberts Jr PS (CC) 3 rms	17 David Smith	49 pp	Not Required	Initial: 05 Oct. 2020 Duration Outstanding: +5 months	N/A	N/A	\$1,542,762	as above	Site Plan Approval is not required	17Dec, 2017	20Oct, 2020

SUB TOTAL \$35,226,393

Additional CPG Funding \$15,400,000

TOTAL \$50,626,393

Projects Pending ATP											
4 Childcare Projects Pending ATP	Ward	Pupil Places	Ministry of Education Approval to Proceed		Status of Site Plan Approval		Project Budget	Target Completion Date	Update Comments	EDU Allocation Letter Date	EDU Approval to Proceed Initial
			25% Design & Costing Submission	85% Design & Costing Submission	Submitted	Received	CPG Orginal EDU Letter				
Daystrom PS (CC) 5 rms	4 Christopher Mammoliti	88 pp	Not Required	Initial: 07Jan, 2021 Duration Outstanding: +2 months	N/A	N/A	\$2,571,270	as above	Site Plan Approval is not required	17Dec, 2017	07Jan, 2021
Elmbank JMA(Renovation) (CC) 5 rms	1 Harpreet Gill	88 pp	Not Required	Initial: 07Jan, 2021 Duration Outstanding: +2 months	N/A	N/A	\$1,285,635	as above	Site Plan Approval is not required	17Dec, 2017	07Jan, 2021
Valleyfield JS (CC) 5 rms	2 Dan MacLean	88 pp	Not Required	Initial: 07Jan, 2021 Duration Outstanding: +2 months	N/A	N/A	\$2,571,270	as above	Site Plan Approval is not required	17Dec, 2017	07Jan, 2021
Weston Memorial Jr PS (CC) 3 rms	6 Chris Tonks	49 pp	Not Required	Initial: 07Jan, 2021 Duration Outstanding: +2 months	N/A	N/A	\$1,542,762	as above	Site Plan Approval is not required	17Dec, 2017	07Jan, 2021

SUB TOTAL \$7,970,937

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Note: *Projects not yet submitted for ATP											
6 Childcare Projects in Design Development	Ward	Pupil Places	Ministry of Education Approval to Proceed		Status of Site Plan Approval		Project Budget	Target Completion Date	Update Comments	EDU Allocation Letter Date	EDU Approval to Proceed Initial
			25% Design & Costing Submission	85% Design & Costing Submission	Submitted	Received	CPG Orginal EDU Letter				
Bala Avenue PS* (CC) 3 rms	6 Chris Tonks	49 pp	-	Target submission: May/June 2021	TBD	TBD	\$1,542,760	Anticipate 15 months for construction & childcare licensing	Site Plan Approval may be required	20Jan, 2017	TBD
Chalkfarm PS* (CC) 3 rms	4 Christopher Mammoliti	49 pp	-	Target submission: May/June 2021	TBD	TBD	\$1,542,760	as above	Site Plan Approval may be required	20Jan, 2017	TBD
General Crerar PS* (CC) 5 rms	17 David Smith	88 pp	-	Target submission: February 2021	TBD	TBD	\$2,571,270	as above	Site Plan Approval may be required	17Dec, 2017	TBD
Military Trail PS* (CC) 5 rms	19 Zakir Patel	88 pp	-	Target submission: February 2021	TBD	TBD	\$2,571,270	as above	Site Plan Approval may be required	17Dec, 2017	TBD
Pelmo Park PS* (CC) 3 rms	6 Chris Tonks	49 pp	-	Target submission: May/June 2021	TBD	TBD	\$1,542,760	as above	Site Plan Approval may be required	20Jan, 2017	TBD
Willow Park Jr PS* (CC) 5 rms	19 Zakir Patel	88 pp	-	Target submission: Dec 2021	TBD	TBD	\$2,314,143	as above	Site Plan Approval may be required	17Dec, 2017	TBD
SUB TOTAL							\$12,084,963				

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Second Quarter Interim Financial Report, 2020-2021

To: Finance, Budget and Enrolment Committee

Date: 7 April, 2021

Report No.: 04-21-4074

Strategic Directions

- Provide Equity of Access to Learning Opportunities for All Students
- Allocate Human and Financial Resources Strategically to Support Student Needs

Recommendation

It is recommended that the Second Quarter Interim Financial Report, 2020-2021 be received.

Context

Enclosed is the second quarter report for the September 1, 2020 to February 28, 2021 period, outlining the financial position of the Board relative to the Revised Estimates report presented on January 20, 2021.

The attached information summarizes the projected financial position of the Board as of February 28, 2021. In the first quarter, the Board forecasted an in-year deficit of \$45.6M and a negative working funds balance of \$8.5M by the end of the 2020-21 school year.

Based on the updated projection, as outlined in the schedule below, there is a positive change to the in-year operating result, in the amount of \$18.2M. This change is mainly attributed to the utilization of additional Ministry funding, as well as savings generated from school closures.

The updated in-year deficit is \$27.5M and updated working funds balance is at \$9.7M. The items that contributed to the changes in the financial position are as follows:

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**2020-21 Projected Financial Position and
Working Fund Balance (as of Feb 28th, 2021)**

	In millions
20-21 Financial Position reported at January 20 FBEC meeting - Surplus/(Deficit)	\$(45.6)
Revenue changes	
GSN stabilization funding change due to Ministry update on formula	(0.8)
GSN reduction due to decline in Con Ed student enrolment (net of program cost savings)	(1.1)
Goods receipt invoice receipt clearing recovery lower than anticipated	(2.0)
Interest income less than budgeted due to lower interest rate	(1.4)
HST rebate less than anticipated	(1.7)
Extended Day Program additional safe restart funding net of EDP program deficit	1.2
Permit, lease, pool and childcare revenue lower than budget due to COVID restrictions	(5.1)
Total Revenue changes	(10.9)
Compensation Expenses changes	
Central department gapping and temp savings	4.3
Short term supply teacher cost savings	8.6
School based staff savings due to gapping (net of teacher's Q&E grant reductions)	7.1
Total Compensation Changes	20.0
Operational Expenses Changes	
Net transportation cost savings	1.5
Visa student revenue (net of expenses) lower than budget due to Covid	(0.5)
Utility savings due to school closures and remote learning	4.0
Savings from caretaking operating costs for supplies and utilization of COVID funding	3.0
Other miscellaneous department savings due to school closures	1.1
Total Operating Expense Changes	9.1
Changes to financial position	18.2
Updated 2020-21 Financial Position - Surplus/(Deficit)	\$(27.5)
Projected working funds balance per January 20, 2021 FBEC report	\$(8.5)
Changes in financial position	18.2
Updated projected working funds balance as at August 31, 2021	9.7

Risks to Projection

The following items are being tracked by staff and could have an impact on the operating results for the year:

- The enrolment count of students in October has been completed, while finalization of the March 31 count date for enrolment is not yet complete. Staff are closely monitoring enrolment, paying close attention to the Continuing Education student enrolment.

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- We assume that schools will be continually operating as per the current model, and all leases and permits will resume starting May 2021. If there are any future school closures or program cancellation or operational changes, there would be corresponding impact to the financial projections.
- The current projection does not capture any additional 2020-21 funding that may be announced after February 28, 2021.
- There is an in-year savings target of \$9.2M in the 1st quarter and 2nd quarter projections, which may not be fully achieved.

Provided in this report are several appendices that summarize the results of operations for the second quarter:

- Appendix A provides high level financial information in the Public Sector Accounting Board (PSAB) format, around changes to both revenue and expenses since the original budget was approved. In the second section of the appendix, enrolment changes are highlighted based on 31 October 2020 counts. The last section of the appendix outlines the changes to Board staffing during the same timeframe.
- Appendix B provides a summary of revenues for the second quarter ending 28 February 2021. The first section of this appendix provides information on the Grants for Student Needs (GSN), while the second section of the appendix provides information on the other revenues of the Board. The actual results for the first six months and a comparison to the same period in the prior year are included in the appendix.
- Appendix C provides the summary of expenses for the second quarter ending 28 February 2021, based on Ministry of Education classifications. The appendix includes the Board approved original budget and second quarter projection. The right side of the appendix provides actual results of the operations in the first six months and a comparison to the same period in the prior year.
- Appendix D provides a current versus projected expenditure summary by department. Explanations of significant variances have been provided.

Action Plan and Associated Timeline

Not applicable.

Resource Implications

Not applicable.

Communications Considerations

The report will be posted on the Board's budget website.

Board Policy and Procedure Reference(s)

Not applicable.

Appendices

- Appendix A: Dashboard Summary
- Appendix B: Detailed Revenue Summary
- Appendix C: Detailed Expenses Summary by Category
- Appendix D: Departmental Summaries

From

Craig Snider, Interim Associate Director, Operations and Service Excellence at 416-395-8469 or e-mail at craig.snider@tdsb.on.ca.

Marisa Chiu, Interim Executive Officer of Finance at 416-395-3563 or email at marisa.chiu@tdsb.on.ca.

Sabrina Wang, Comptroller of Budget and financial reporting at 416-395-3562 or email at Sabrina.wang@tdsb.on.ca.

Dashboard Summary - Financial, Enrolment and Staffing Categories

2020-21 Interim Financial Report as of Feb 28th 2021

Section A Summary of Financial Results					
(\$Millions)	Budget Estimate	Revised Estimate	Q2 Forecast	In-Year Change	
				\$	%
Revenue					
GSN allocation	3,032.2	2,988.9	2,975.1	(13.8)	-0.5%
Less GSN allocation for capital	(24.6)	(23.8)	(23.8)	-	0.0%
Other revenue	396.8	498.6	514.9	16.3	3.2%
Total Revenue	3,404.3	3,463.7	3,466.3	2.5	0.1%
Expenses					
Classroom Expenses	2,634.0	2,695.6	2,675.7	(19.9)	-0.7%
Other Operating Expenses	776.3	791.5	795.9	4.4	0.6%
Total Expenses	3,410.3	3,487.1	3,471.6	(15.4)	-0.4%
In year Surplus (Deficit)	(5.9)	(23.3)	(5.2)	18.2	
PSAB compliance adjustment	(23.8)	(23.7)	(23.7)	0.0	
PSAB compliance financial position	(29.7)	(47.0)	(28.8)	18.2	
Transfer from sinking fund reserve	1.4	1.4	1.4	-	
Transfer from benefit reserves		10.0	10.0	-	
Transfer from POD		10.3	10.3	-	
Transfer from working fund reserve	28.3	16.8	16.8	-	
Total usage of reserve	29.7	38.5	38.5	-	-
Working Funds balance	-	(8.5)	9.7	18.2	

* (School Generated Funds amount is not included in the above figures.)

Changes in Revenue (Please refer to Appendix B for details)

GSN allocation change is mainly a result of changes in the teacher's Q&E and decrease in Con Ed student enrolment.

Other Revenue increase in forecast due to additional Covid support PPF received, net of lease and permit revenue loss.

Changes in Expenses (Please refer to Appendix C for details)

Decrease in the classroom expenses is mainly due to savings in supply teacher costs and timing differences relating to the hiring of support staff.

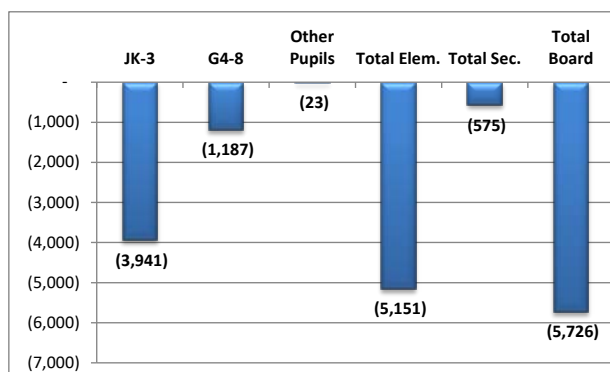
Increase in the other expenses was due to increased spending funded by additional PPF received.

Changes in Use of Reserves

Usage of reserves remains the same as previous reported in Q1. The \$10.3M POD exemption was approved by the ministry in Feb 2021.

Section B Summary of Enrolment				
ADE	Budget Estimate	Forecast Revised Estimate	In year Change	
			#	%
Elementary				
JK-3	88,308	84,367	(3,941)	-4.7%
G4-8	86,061	84,874	(1,187)	-1.4%
Other Pupils	239	216	(23)	-10.6%
Total Elementary	174,608	169,457	(5,151)	-3.0%
Secondary < 21				
Pupils of the Board	69,380	68,792	(588)	-0.9%
Other Pupils	1,110	1,123	13	1.2%
Total Secondary	70,490	69,915	(575)	-0.8%
Total	245,098	239,372	(5,726)	-2.4%

Changes in Enrolment:



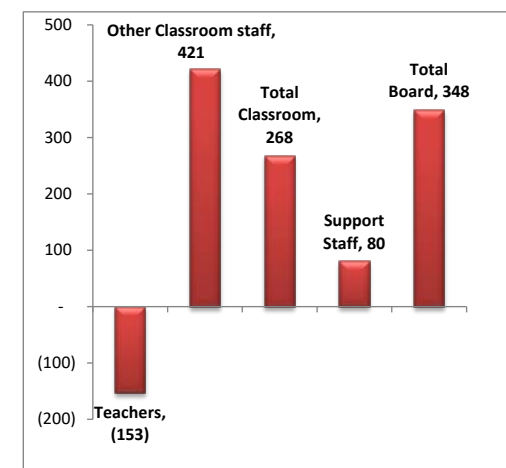
Note regarding changes in enrolment:

Oct 31st actual enrolment is lower than initial projection due to COVID-19.

Section C Summary of Staffing				
FTE	Budget Estimate	Forecast Revised Estimate	In-Year change	
			#	%
Classroom				
Instructional Teachers	15,270	15,117	(153)	-1.0%
Other School based staff	11,800	12,221	421	3.4%
Total School based staff	27,070	27,338	268	1.0%
Support Staff	4,063	4,143	80	1.9%
Total Staff	31,133	31,481	348	1.1%

Note: Actual as of count date of October 31st.

Changes in Staffing:



Note regarding change in staffing:

Change in FTE was mainly the result of enrolment reduction and additional funding received (Covid, EWPF and SIP).

Budget Assessment					
a		b		c = b - a	d = c/a
2020-21					
Original Budget Estimates	Revised Estimates	Forecast	Change		Material Variance Note
			\$ Increase (Decrease)	% Increase (Decrease)	
1,370,680	1,336,765	1,336,765		0.0%	
180,891	177,829	177,829		0.0%	
348,799	343,297	343,297		0.0%	
34,352	33,879	33,879		0.0%	
86,070	71,915	71,915		0.0%	
154,579	154,441	154,441		0.0%	
27,042	27,055	20,455	(6,600)	-24.4%	1
280,857	286,080	278,980	(7,100)	-2.5%	2
16,747	16,588	16,588		0.0%	
63,515	63,455	63,455		0.0%	
63,957	62,933	62,933		0.0%	
276,397	270,353	270,353		0.0%	
5,297	5,279	5,279		0.0%	
9,923	9,802	9,802		0.0%	
23,923	23,923	23,923		0.0%	
	2,109	2,109		0.0%	
3,724	3,724	3,724		0.0%	
1,520	1,163	1,163		0.0%	
	15,243	15,243		0.0%	
43	43	43		0.0%	
(950)	(950)	(950)		0.0%	
2,947,367	2,904,926	2,891,226	(13,700)	-0.5%	
48,407	47,610	47,610		0.0%	
15,885	15,885	15,885		0.0%	
20,499	20,499	20,499		0.0%	
84,791	83,994	83,994		0.0%	
3,032,158	2,988,920	2,975,220	(13,700)	-0.5%	1/2
55,186	165,672	192,304	26,631	16.1%	3
22,000	22,000	22,000		0.0%	
29,800	27,800	22,687	(5,113)	-18.4%	4
23,850	23,050	22,265	(785)	-3.4%	4
3,777	3,777	2,552	(1,225)	-32.4%	4
13,231	13,248	13,248		0.0%	
28,784	22,802	19,421	(3,382)	-14.8%	4
220,171	220,171	220,421	250	0.1%	
396,799	498,520	514,897	16,377	3.3%	
3,428,958	3,487,440	3,490,117	61,160	1.8%	
(24,625)	(23,828)	(23,828)		0.0%	
3,404,332	3,463,612	3,466,289	61,160	1.8%	

Risk Assessment					
e	f	g	h	g = f - h	
Actual Revenue 2020-21 As of Feb 28th		Actual Revenue 2019-20 As of Feb 28th		Year-to year Increase (Decrease)	
\$	% of Forecast Received	\$	% of Forecast Received		
603,838	45.2%	561,986	43.8%	1.4%	
80,328	45.2%	78,320	43.8%	1.4%	
155,073	45.2%	150,215	43.8%	1.4%	
15,304	45.2%	14,750	43.8%	1.4%	
32,485	45.2%	37,122	43.8%	1.4%	
69,763	45.2%	66,304	43.8%	1.4%	
9,240	45.2%	11,205	43.8%	1.4%	
126,020	45.2%	150,972	43.8%	1.4%	
7,493	45.2%	7,680	43.8%	1.4%	
28,664	45.2%	27,754	43.8%	1.4%	
28,428	45.2%	27,080	43.8%	1.4%	
122,123	45.2%	118,766	43.8%	1.4%	
2,385	45.2%	2,277	43.8%	1.4%	
4,428	45.2%	3,551	43.8%	1.4%	
10,806	45.2%			45.2%	
953	45.2%			45.2%	
1,682	45.2%	1,647	43.8%	1.4%	
525	45.1%	495	43.8%	1.3%	
6,885	45.2%	24	43.8%	1.4%	
20	45.0%	19	43.8%	1.2%	
(429)	45.2%	(416)	43.8%	1.4%	
1,306,014	45.2%	1,259,751	43.8%	1.4%	
21,506	45.2%	20,672	43.8%	1.4%	
7,176	45.2%	7,310	43.8%	1.4%	
9,260	45.2%	8,975	43.8%	1.4%	
37,942	45.2%	36,957	43.8%	1.4%	
1,343,956	45.2%	1,296,708	43.8%	1.4%	
67,587	35.1%	22,358	41.2%	-6.1%	
10,288	46.8%	10,462	47.6%	-0.8%	
10,445	46.0%	16,638	58.5%	-12.5%	
13,578	61.0%	19,494	62.0%	-1.0%	
816	32.0%	2,988	81.2%	-49.2%	
5,841	44.1%	6,617	52.2%	-8.1%	
13,626	70.2%	13,308	46.0%	24.2%	
114,067	51.7%	112,638	53.2%	-1.5%	
236,248	45.9%	204,503	49.8%	-3.9%	
1,580,204	45.3%	1,500,941	44.5%	0.8%	
(13,247)	55.6%	(5,520)	23.7%	31.9%	
1,566,957	45.2%	1,495,421	44.7%	0.5%	

Notes: Variances between Revised Estimates and the Original Budget was provided in the 1st quarter report presented on Jan 20, 2021. Below explains any further changes to projections since the Q1 report.

1 - Decrease in Continuing Education Grant due to enrolment change.

2 - Decrease in Teacher Qualification & Experience grant due to updated teacher average salary grid.

3 - Increase in Priorities and Partnerships Fund/Other Grants due to additional funding received.

4 - Decreases in Rental Revenue, Tuition Fees, Continuing Education Fees and Miscellaneous Revenues (Interest Income and HST Rebates) were due to the ongoing pandemic situation.

**Toronto District School Board
Interim Financial Report of Operating Expense
For the Period Ending February 28, 2021**

(in \$ Thousands)

	Budget Assessment					Risk Assessment			
	a	b	c	d= c-b	e= d/b	f	g = f/c		
	2020-21					Actual Spending 2020-21			
OPERATING	Budget	Revised Estimate	Forecast	\$ Increase (Decrease) *Note *	% Increase (Decrease)	Feb 28, 2021	% of Actual Spent	Significant Variance Note	Prior year actual to Feb 29, 2020
Classroom Instruction									
Classroom Teachers	1,610,469	1,645,014	1,651,910	6,896	0.42%	824,451	49.91%		771,595
Supply Staff	113,741	138,005	125,217	(12,788)	-9.27%	48,285	38.56%	1	67,166
Teacher assistants/Early Childhood Educators	198,929	203,619	202,451	(1,168)	-0.57%	101,524	50.15%		97,689
Textbooks/Supplies	65,409	68,434	60,531	(7,903)	-11.55%	19,495	32.21%	2	24,623
Computers	36,775	48,929	64,017	15,088	30.84%	25,340	39.58%	3	19,627
Professionals/Paraprofessionals/Technicians	183,342	188,244	179,465	(8,780)	-4.66%	87,516	48.76%		87,962
Library/Guidance	62,920	30,962	30,917	(45)	-0.15%	15,458	50.00%		31,585
Staff Development	11,839	10,180	10,109	(70)	-0.69%	1,953	19.32%	4	2,694
Department Heads	3,375	3,313	3,313	0	0.00%	1,657	50.00%		1,631
Total Classroom	2,286,799	2,336,701	2,327,930	(8,770)	-0.38%	1,125,678	48.36%		1,104,573
Non-Classroom									
Principals and VPs	137,023	143,275	141,376	(1,899)	-1.33%	69,979	49.50%		67,124
School Office	81,090	90,841	87,691	(3,149)	-3.47%	43,115	49.17%		41,889
Coordinator and Consultant	21,890	17,425	20,058	2,633	15.11%	8,262	41.19%		10,670
Continuing Education	100,685	100,870	93,680	(7,190)	-7.13%	40,908	43.67%		45,638
Amortization	6,510	6,510	4,993	(1,517)	-23.30%	2,656	53.20%		2,379
Total Non-Classroom	347,198	358,920	347,799	(11,121)	-3.20%	164,921	47.42%		167,699
Administration									
Trustees / Board services	2,172	2,237	2,203	(34)	-1.53%	1,124	51.04%		1,080
Director / Supervisory Officers	8,805	9,883	10,800	917	9.28%	6,166	57.09%	5	4,866
Board Administration	70,261	71,428	72,878	1,450	2.03%	38,297	52.55%		38,606
Amortization	765	765	765		0.00%	491	64.12%		1,192
Total Administration	82,003	84,313	86,646	2,333	2.85%	46,078	53.18%		45,744
Transportation									
Pupil Transportation	64,164	66,779	64,988	(1,792)	-2.68%	35,037	53.91%	6	38,728
Transportation - Provincial Schools	280	280	280	0	0.00%	0			0
Amortization	21	21	21	0	0.00%	10	50.00%		14
Total Transportation	64,465	67,080	65,289	(1,792)	-2.78%	35,047	53.68%		38,742
School Operations and Maintenance									
School Operations and Maintenance	343,136	352,947	356,538	3,591	1.02%	164,578	46.16%		154,290
School Renewal	31,428	31,428	31,428	0	0.00%	27,626	87.90%	7	21,445
Other Pupil Accommodation	15,756	16,102	15,630	(472)	-2.93%	9,467	60.57%	8	13,043
Amortization	212,302	212,302	212,256	(46)	-0.02%	107,954	50.86%		103,678
Total School Operations and Maintenance	602,622	612,778	615,852	3,073	0.51%	309,624	50.28%		292,455
NON-OPERATING									
Other Non-Operating Expenses	27,177	27,356	28,075	719	2.63%	4,281	15.25%	8	2,671
Amortization	0	0	46	46		23	50.00%		23
Total Non-Operating	27,177	27,356	28,121	765	2.81%	4,304	15.31%		2,694
TOTAL EXPENSE	3,410,263	3,487,149	3,471,637	(15,512)	-0.45%	1,685,653	48.55%		1,651,909

Explanations of significant actuals variances: (Please note the Forecast column includes additional Federal/Provincial Covid support funding. Funding is reflected across several categories above)

- 1 - Short term supply cost is low compared to the budget due to school closures.
- 2 - Textbooks and supplies spending is lower due to program delivery under virtual school model.
- 3 - Higher computer expenditures due to additional COVID funding to support student remote learning
- 4 - Staff development cost decrease compared to prior year and forecast due to timing differences of the professional development schedules.
- 5 - Director and Supervisory Officers cost is higher in the first 2 quarters compared to forecast and last year, due to increase in vacation payouts tied to staff retirements and resignations.
- 6 - Transportation cost only occur through a 10-month period. Reduced spending this year due to reduction in costs from delayed startup and savings from bell time changes, compared to prior year.
- 7 - School Renewal costs fluctuate throughout the year, depending on the timing of the projects
- 8 - Other Pupil Accommodation and Non-Operating spending variances are due to the timing of interest charges on debt.

2020-21 Interim Financial Report Q2 (Sept-Feb)

Appendix D

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Director Office

Director's Office - Admin

Compensation Expenses	668,773	399,226	59.7%	690,451	103.2%	729,916	337,015	46.2%
Operational Expenses	208,555	90,309	43.3%	208,555	100.0%	208,836	130,685	62.6%
Department Total	877,328	489,536	55.8%	899,006	102.5%	938,752	467,700	49.8%

Compensation is higher than the budget due to vacation payout.

Director Office Total	877,328	489,536	55.8%	899,006	102.5%	938,752	467,700	49.8%
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2020-21 Interim Financial Report Q2 (Sept-Feb)

Appendix D

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Communications & Public Affairs

Communications Administration

Compensation Expenses	1,567,002	704,762	45.0%	1,720,461	109.8%	1,640,654	760,054	46.3%
Operational Expenses	209,266	182,707	87.3%	209,266	100.0%	257,682	22,491	8.7%
Department Total	1,776,268	887,469	50.0%	1,929,727	108.6%	1,898,335	782,545	41.2%

Compensation is higher than budget due to staff changes.

Communications Marketing & Design, Creative Services and Digital Media & Design

Compensation Expenses	1,479,313	665,974	45.0%	1,536,998	103.9%	1,242,365	577,307	46.5%
Operational Expenses	110,163	45,523	41.3%	110,163	100.0%	90,836	75,977	83.6%
Department Total	1,589,476	711,498	44.8%	1,647,161	103.6%	1,333,201	653,284	49.0%

2020-21 Interim Financial Report Q2 (Sept-Feb)

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2020-21

2019-20

<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>
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Communications Web Services

Compensation Expenses	551,999	254,364	46.1%	547,969	99.3%	537,094	251,657	46.9%
Operational Expenses	129,038	93,067	72.1%	129,038	100.0%	155,616	142,552	91.6%
Department Total	681,037	347,431	51.0%	677,007	99.4%	692,710	394,208	56.9%
Communications & Public Affairs Total	4,046,781	1,946,398	48.1%	4,253,895	105.1%	3,924,246	1,830,037	46.6%

2020-21 Interim Financial Report Q2 (Sept-Feb)

Appendix D

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Associate Director -Equity, Well-Being and School Improvement

Associate Director -Equity, Well-Being and School Improvement - Admin

Compensation Expenses	453,499	199,874	44.1%	488,588	107.7%	500,332	268,007	53.6%
Operational Expenses	115,910	53,766	46.4%	115,910	100.0%	40,299	22,548	56.0%
Revenue								
Department Total	569,409	253,640	44.5%	604,498	106.2%	540,631	290,555	53.7%

Compensation is higher than the budget due to vacation payout.

French - Program

Compensation Expenses	452,580	197,288	43.6%	423,294	93.5%	295,647	147,713	50.0%
Internal Allocation & Recoveries								
Operational Expenses	294,199	25,017	8.5%	292,478	99.4%	174,039	14,087	8.1%
Revenue								
Department Total	746,779	222,305	29.8%	715,772	95.8%	469,686	161,800	34.4%

2020-21 Interim Financial Report Q2 (Sept-Feb)

Appendix D

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Research and Development

Compensation Expenses	1,971,386	904,722	45.9%	1,896,264	96.2%	2,233,424	1,119,021	50.1%
Internal Allocation & Recoveries						82		
Operational Expenses	636,052	131,519	20.7%	636,052	100.0%	539,051	68,721	12.7%
Revenue		-213				-227		
Department Total	2,607,438	1,036,028	39.7%	2,532,316	97.1%	2,772,330	1,187,741	42.8%
Associate Director -Equity, Well-Being and School Improvement Total	3,923,626	1,511,973	38.5%	3,852,586	98.2%	3,782,647	1,640,097	43.4%

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Equity, Anti-Racism, Anti-Oppression & Early Years

Equity Program

Compensation Expenses	775,331	322,266	41.6%	639,687	82.5%	727,029	351,203	48.3%
Operational Expenses	153,083	16,275	10.6%	153,083	100.0%	42,272	21,599	51.1%
Revenue								
Department Total	928,414	338,540	36.5%	792,770	85.4%	769,302	372,802	48.5%

Compensation is lower than the budget due to timing of hiring vacant positions.

Model Schools

Compensation Expenses	1,916,821	1,126,359	58.8%	1,909,062	99.6%	2,102,871	1,186,864	56.4%
Operational Expenses	3,396,671	444,401	13.1%	3,396,330	100.0%	2,900,423	907,844	31.3%
Revenue								
Department Total	5,313,492	1,570,760	29.6%	5,305,392	99.8%	5,003,294	2,094,709	41.9%

Equity, Anti-Racism, Anti-Oppression & Early Years Total	6,241,906	1,909,300	30.6%	6,098,162	97.7%	5,772,596	2,467,510	42.7%
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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Professional Support Services

Professional Support Services - Admin

Compensation Expenses	1,693,121	629,595	37.2%	1,480,582	87.4%	1,143,301	573,092	50.1%
Operational Expenses	515,650	26,130	5.1%	515,650	100.0%	149,769	46,492	31.0%
Revenue								
Department Total	2,208,771	655,725	29.7%	1,996,232	90.4%	1,293,070	619,585	47.9%

Compensation is lower than the budget due to timing of hiring of positions funded by additional grant.

Professional Support Services - Autism

Compensation Expenses	894,107	370,610	41.5%	844,017	94.4%	790,629	419,366	53.0%
Operational Expenses	26,400	14,112	53.5%	26,400	100.0%	24,588	16,214	65.9%
Department Total	920,507	384,721	41.8%	870,417	94.6%	815,217	435,580	53.4%

Compensation is lower than budget due to timing of hiring vacant positions.

2020-21 Interim Financial Report Q2 (Sept-Feb)

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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Professional Support Services - OT/PT

Compensation Expenses	3,883,761	1,696,665	43.7%	3,604,250	92.8%	3,471,101	1,746,398	50.3%
Internal Allocation & Recoveries								
Operational Expenses	135,136	68,985	51.0%	135,145	100.0%	115,142	63,913	55.5%
Department Total	4,018,897	1,765,650	43.9%	3,739,395	93.0%	3,586,242	1,810,310	50.5%

Compensation is lower than the budget due to timing of hiring of positions funded by additional grant.

Professional Support Services - Psychology

Compensation Expenses	16,935,681	7,518,649	44.4%	15,939,810	94.1%	15,363,707	7,709,959	50.2%
Internal Allocation & Recoveries		103		103		246	171	69.7%
Operational Expenses	694,771	371,582	53.5%	694,771	100.0%	691,284	443,068	64.1%
Department Total	17,630,452	7,890,335	44.8%	16,634,684	94.4%	16,055,237	8,153,199	50.8%

Compensation is lower than the budget due to timing of hiring of positions funded by additional grant.

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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Professional Support Services - Social Work and Attend.

Compensation Expenses	16,728,275	7,454,150	44.6%	15,846,252	94.7%	15,128,932	7,380,539	48.8%
Internal Allocation & Recoveries		10		10		47	46	98.1%
Operational Expenses	438,136	226,915	51.8%	438,136	100.0%	435,357	224,949	51.7%
Revenue						-1,649,989	-1,154,993	70.0%
Department Total	17,166,411	7,681,075	44.7%	16,284,398	94.9%	13,914,346	6,450,541	46.4%

Compensation is lower than the budget due to timing of hiring of positions funded by additional grant.

Professional Support Services - Speech/Lang Path.

Compensation Expenses	9,983,137	4,804,801	48.1%	9,831,288	98.5%	9,359,329	4,654,037	49.7%
Internal Allocation & Recoveries		63		63		140	76	54.4%
Operational Expenses	397,982	270,545	68.0%	397,982	100.0%	355,463	200,037	56.3%
Revenue						-3,000	-3,500	116.7%
Department Total	10,381,119	5,075,408	48.9%	10,229,333	98.5%	9,711,932	4,850,650	49.9%

Professional Support Services Total	52,326,157	23,452,915	44.8%	49,754,459	95.1%	45,376,044	22,319,864	49.2%
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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

English, Literacy and NTIP

Beginning Teachers

Compensation Expenses		117		117		8,855		
Operational Expenses	1,163,084	717,420	61.7%	1,162,967	100.0%	319,050	48,136	15.1%
Revenue						802,745		
Department Total	1,163,084	717,536	61.7%	1,163,084	100.0%	1,130,650	48,136	4.3%

English / Literacy

Compensation Expenses	184,480	94,746	51.4%	191,474	103.8%	171,743	77,726	45.3%
Operational Expenses	206,450	47,698	23.1%	206,450	100.0%	147,366	1,934	1.3%
Department Total	390,930	142,444	36.4%	397,924	101.8%	319,109	79,660	25.0%

English, Literacy and NTIP Total	1,554,014	859,980	55.3%	1,561,008	100.5%	1,449,759	127,796	8.8%
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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Early Years and Care Centres

Early Literacy and Intervention

Compensation Expenses						3,695,955	1,582,065	42.8%
Operational Expenses	335,000	2,490	0.7%	335,000	100.0%	83,430	29,048	34.8%
Revenue								
Department Total	335,000	2,490	0.7%	335,000	100.0%	3,779,385	1,611,113	42.6%

42.0 coaches in this department were all redeployed to schools in 20-21. Operational expense is expected to be fully spent by the end of year to support targeted schools including virtual schools.

Early Years

Compensation Expenses	130,412	22,506	17.3%	90,312	69.3%	90,631	59,775	66.0%
Operational Expenses	124,725	2,744	2.2%	124,725	100.0%	101,650	40,864	40.2%
Revenue								
Department Total	255,137	25,249	9.9%	215,037	84.3%	192,281	100,639	52.3%

Compensation is lower than the budget due to 50% of Centrally Assigned Principal cost shared with Virtual School.

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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Early Years Child Care

Compensation Expenses	455,292	197,060	43.3%	438,845	96.4%	390,621	174,373	44.6%
Operational Expenses	86,493	3,565	4.1%	86,493	100.0%	6,772	3,664	54.1%
Revenue								
Department Total	541,785	200,625	37.0%	525,338	97.0%	397,394	178,037	44.8%

Early Years Leadership Strategy

Compensation Expenses	697,525	333,890	47.9%	699,609	100.3%	715,799	327,324	45.7%
Operational Expenses	41,989	7,158	17.0%	39,905	95.0%	25,178	8,742	34.7%
Revenue								
Department Total	739,514	341,048	46.1%	739,514	100.0%	740,976	336,065	45.4%

Department is expected to fully spend its overall budget by end of the year.

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Extended Day Program

Compensation Expenses	4,124,517	1,737,263	42.1%	4,137,382	100.3%	3,709,396	2,044,984	55.1%
Operational Expenses	686,996	112,802	16.4%	619,825	90.2%	437,198	323,388	74.0%
Revenue	-3,199,793	-509,078	15.9%	-2,728,936	85.3%	-3,280,827	-2,643,711	80.6%
Department Total	1,611,720	1,340,987	83.2%	2,028,271	125.8%	865,767	-275,339	-31.8%

EDP program runs at higher deficit due to school closure but will be fully covered by Safe Restart Funding from the City.

Extended Day Program - Other Funding

Revenue	-2,758,003	-3,797,478	137.7%	-4,376,738	158.7%
Department Total	-2,758,003	-3,797,478	137.7%	-4,376,738	158.7%

Additional funding announced by the City for Safe Restart the EDP program.

Early Years and Care Centres Total	725,153	-1,887,077	-260.2%	-533,578	-73.6%	5,975,802	1,950,515	32.6%
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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Guidance and Wellness

Health and Phys Ed

Compensation Expenses	1,168,027	291,840	25.0%	621,724	53.2%	868,024	447,580	51.6%
Operational Expenses	558,381	233,036	41.7%	453,381	81.2%	624,827	451,425	72.2%
Revenue						24,074		
Department Total	1,726,408	524,876	30.4%	1,075,105	62.3%	1,516,925	899,005	59.3%

Compensation is lower than the budget due to timing of hiring vacant positions. Department is not expected to spend the operating budget as in-person programs are not running during COVID.

Urban Priority High Schools

Compensation Expenses	2,394,570	980,420	40.9%	2,456,384	102.6%	1,906,565	897,641	47.1%
Operational Expenses	2,046,705	343,428	16.8%	1,984,891	97.0%	724,206	403,547	55.7%
Revenue	-905,252			-905,252	100.0%	905,252		
Department Total	3,536,023	1,323,848	37.4%	3,536,023	100.0%	3,536,023	1,301,188	36.8%

Grant is expected to be fully spent by end of the year.

Guidance and Wellness Total	5,262,431	1,848,723	35.1%	4,611,128	87.6%	5,052,948	2,200,193	43.5%
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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Public Engagement

Community Services and Translation

Compensation Expenses	337,662	168,457	49.9%	345,988	102.5%	337,234	166,630	49.4%
Operational Expenses	900,388	75,492	8.4%	900,388	100.0%	607,392	318,125	52.4%
Revenue						-3,853	-3,853	100.0%
Department Total	1,238,050	243,949	19.7%	1,246,376	100.7%	940,773	480,902	51.1%

Public Engagement

Compensation Expenses	334,296	1,184	0.4%			271,320	253,502	93.4%
Operational Expenses	10,000	8,390	83.9%	10,000	100.0%	29,647	17,072	57.6%
Revenue		-290				-75	-55	73.3%
Department Total	344,296	9,285	2.7%	10,000	2.9%	300,892	270,519	89.9%

Compensation is lower than the budget due to vacant positions that are not to be filled in 20-21. Actual Expenses in Quarter 2 is to be realigned in Quarter 3.

Public Engagement Total	1,582,346	253,234	16.0%	1,256,376	79.4%	1,241,666	751,421	60.5%
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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Centre for Excellence of Black Students

Centre for Excellence of Black Students

Compensation Expenses	2,076,589	139,587	6.7%	1,218,571	58.7%
Operational Expenses	215,000	-785	-0.4%	65,341	30.4%
Department Total	2,291,589	138,803	6.1%	1,283,912	56.0%

Compensation is lower than budget due to department is not fully staffed in 20-21 school year.

Centre for Excellence of Black Students Total	2,291,589	138,803	6.1%	1,283,912	56.0%
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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Learning Centre 2

Learning Centre 2 - Executive

Compensation Expenses	273,616	132,888	48.6%	280,021	102.3%	205,987	115,419	56.0%
Operational Expenses	71,170	59,670	83.8%	71,170	100.0%	66,638	19,030	28.6%
Department Total	344,786	192,557	55.8%	351,191	101.9%	272,624	134,449	49.3%

Learning Centre 2 - Learning Networks

Compensation Expenses	1,528,967	760,397	49.7%	1,487,805	97.3%	1,691,311	859,302	50.8%
Operational Expenses	344,366	95,003	27.6%	355,200	103.1%	212,547	121,673	57.2%
Department Total	1,873,333	855,400	45.7%	1,843,005	98.4%	1,903,858	980,975	51.5%

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Learning Centre 2 - Support

Compensation Expenses	368,651	108,979	29.6%	223,595	60.7%	2,835,749	1,375,679	48.5%
Operational Expenses	49,010	7,027	14.3%	49,010	100.0%	44,388	19,771	44.5%
Department Total	417,661	116,006	27.8%	272,605	65.3%	2,880,137	1,395,450	48.5%

Compensation is lower than the budget due to vacant Centrally Assigned Principal position.

Learning Centre 2 Total	2,635,780	1,163,963	44.2%	2,466,801	93.6%	5,056,620	2,510,874	49.7%
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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Learning Centre 3

Learning Centre 3 - Executive

Compensation Expenses	273,616	120,113	43.9%	264,572	96.7%	310,046	221,495	71.4%
Operational Expenses	71,170	3,689	5.2%	71,170	100.0%	58,216	10,265	17.6%
Revenue								
Department Total	344,786	123,803	35.9%	335,742	97.4%	368,261	231,760	62.9%

Learning Centre 3 - Learning Networks

Compensation Expenses	1,738,216	1,057,464	60.8%	1,945,415	111.9%	2,018,436	951,793	47.2%
Operational Expenses	352,440	65,806	18.7%	355,200	100.8%	198,400	66,055	33.3%
Department Total	2,090,656	1,123,270	53.7%	2,300,615	110.0%	2,216,837	1,017,848	45.9%

Compensation is higher than the budget due to vacation payout .

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Learning Centre 3 - Support

Compensation Expenses	340,549	66,047	19.4%	167,602	49.2%	3,480,769	1,787,557	51.4%
Operational Expenses	49,010	9,428	19.2%	49,010	100.0%	46,637	20,057	43.0%
Department Total	389,559	75,475	19.4%	216,612	55.6%	3,527,406	1,807,614	51.2%

Compensation is lower than the budget due to Centrally Assigned Principal redeployed to Virtual School.

Learning Centre 3 Total	2,825,001	1,322,548	46.8%	2,852,969	101.0%	6,112,504	3,057,222	50.0%
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Virtual School

Virtual School - Learning Network

Compensation Expenses

Operational Expenses	177,600	2,680	1.5%	177,600	100.0%
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Department Total	177,600	2,680	1.5%	177,600	100.0%
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Virtual School Total	177,600	2,680	1.5%	177,600	100.0%
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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Associate Director - Leadership, Learning and School Improvement

Associate Director - Leadership, Learning and School Improvement - Admin

Compensation Expenses						15,840		0.0%
Operational Expenses	366,942	2,106	0.6%	9,101	2.5%	7,641	12,856	168.3%
Department Total	366,942	2,106	0.6%	9,101	2.5%	23,481	12,856	54.8%

Staff cost is funded by Student Success and department is not expected to fully spend its allocation.

Experiential Learning

Compensation Expenses	115,024	54,146	47.1%	115,024	100.0%	109,751	53,656	48.9%
Operational Expenses	952,769	187,010	19.6%	952,769	100.0%	859,501	136,048	15.8%
Revenue						-973,069	-748,817	77.0%
Department Total	1,067,793	241,156	22.6%	1,067,793	100.0%	-3,818	-559,113	14645.9%

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<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>
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Professional Learning, Training and Leadership

Compensation Expenses	865,498	308,038	35.6%	789,452	91.2%	751,961	386,095	51.3%
Operational Expenses	2,322,032	97,008	4.2%	2,322,032	100.0%	137,635	31,718	23.0%
Department Total	3,187,530	405,046	12.7%	3,111,484	97.6%	889,596	417,813	47.0%

Compensation is lower than the budget is due to the vacant positions.

Specialist High Skills Major

Compensation Expenses	321,300	142,518	44.4%	314,808	98.0%	197,235	69,045	35.0%
Operational Expenses	2,430,280	756,821	31.1%	2,436,772	100.3%	1,868,578	671,700	35.9%
Revenue	-1,605,455	-223,430	13.9%	-1,605,455	100.0%	-919,689	-1,080,819	117.5%
Department Total	1,146,125	675,909	59.0%	1,146,125	100.0%	1,146,125	-340,074	-29.7%

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Student Success

Compensation Expenses	3,098,978	1,255,955	40.5%	2,655,847	85.7%	2,233,058	1,077,878	48.3%
Operational Expenses	5,299,389	1,472,246	27.8%	5,742,520	108.4%	3,105,689	1,193,068	38.4%
Revenue								
Department Total	8,398,367	2,728,201	32.5%	8,398,367	100.0%	5,338,747	2,270,946	42.5%

System Superintendent, Leadership and Learning

Compensation Expenses		9,682				7,128		
Operational Expenses	295,713	33,209	11.2%	295,713	100.0%	27,670	4,338	15.7%
Department Total	295,713	42,890	14.5%	295,713	100.0%	34,798	4,338	12.5%
 Associate Director - Leadership, Learning and School Improvement Total	 14,462,470	 4,095,307	 28.3%	 14,028,583	 97.0%	 7,428,929	 1,806,765	 24.3%

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Superintendent - Special Education and Inclusion

ABA Training - PPM140

Compensation Expenses						1,921	1,860	96.8%
Internal Allocation & Recoveries		33		33		19		
Operational Expenses	703,696	38,262	5.4%	703,663	100.0%	136,542	115,526	84.6%
Revenue						580,448		
Department Total	703,696	38,295	5.4%	703,696	100.0%	718,930	117,386	16.3%

Actual spending is lower in quarter 2 due to timing of spending. The grant is expected to be fully spent by the end of the year.

Behaviour Expertise Amount (BEA)

Compensation Expenses	1,756,435	735,099	41.9%	1,756,435	100.0%	1,539,516	742,696	48.2%
Operational Expenses	240,141	16,391	6.8%	240,141	100.0%	34,209	16,764	49.0%
Revenue						432,363		
Department Total	1,996,576	751,490	37.6%	1,996,576	100.0%	2,006,088	759,460	37.9%

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<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>
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Special Education - Admin

Compensation Expenses	775,431	396,214	51.1%	783,755	101.1%	871,099	366,224	42.0%
Operational Expenses	452,944	214,218	47.3%	452,944	100.0%	380,595	232,385	61.1%
Revenue								
Department Total	1,228,375	610,432	49.7%	1,236,699	100.7%	1,251,694	598,608	47.8%

Special Education – ECPP

Compensation Expenses	15,523,340	7,388,234	47.6%	15,523,340	100.0%	14,312,082	7,276,316	50.8%
Internal Allocation & Recoveries		31		31		8		2.3%
Operational Expenses	351,404	123,139	35.0%	351,373	100.0%	287,885	201,686	70.1%
Revenue	-1,012	-500	49.4%	-1,012	100.0%	-2,000		
Department Total	15,873,732	7,510,904	47.3%	15,873,732	100.0%	14,597,975	7,478,002	51.2%

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Special Education - Programs

Compensation Expenses	18,323,423	8,493,791	46.4%	18,145,031	99.0%	16,745,450	8,123,069	48.5%
Internal Allocation & Recoveries		10		10		351		
Operational Expenses	355,415	197,040	55.4%	355,415	100.0%	375,282	181,606	48.4%
Revenue								
Department Total	18,678,838	8,690,841	46.5%	18,500,456	99.0%	17,121,082	8,304,675	48.5%

Special Education - SEA

Compensation Expenses	1,451,685	601,217	41.4%	1,451,685	100.0%	1,105,106	552,236	50.0%
Operational Expenses	12,651,526	4,418,154	34.9%	12,651,526	100.0%	5,299,483	3,735,608	70.5%
Revenue	-3,000,000			-3,000,000	100.0%	3,534,927		
Department Total	11,103,211	5,019,371	45.2%	11,103,211	100.0%	9,939,516	4,287,844	43.1%

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Special Education - System Superintendent - Admin

Compensation Expenses	1,055,964	163,183	15.5%	979,912	92.8%	286,611	136,152	47.5%
Operational Expenses	150,311	41,420	27.6%	150,311	100.0%	36,084	24,219	67.1%
Revenue	-285,000	-24,000	8.4%	-309,000	108.4%	-290,328	-290,328	100.0%
Department Total	921,275	180,602	19.6%	821,223	89.1%	32,367	-129,957	-401.5%

Compensation is lower than the budget is due to timing of hiring.

Superintendent - Special Education and Inclusion Total	50,505,703	22,801,935	45.1%	50,235,593	99.5%	45,667,653	21,416,019	46.9%
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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Learning and Leadership

Arts - Program

Compensation Expenses	5,533,285	2,610,209	47.2%	5,634,180	101.8%	5,638,547	2,764,459	49.0%
Operational Expenses	512,611	59,558	11.6%	388,611	75.8%	454,587	397,752	87.5%
Revenue								
Department Total	6,045,896	2,669,766	44.2%	6,022,791	99.6%	6,093,133	3,162,210	51.9%

Operational expense is expected to have savings due to programs cancelled during Covid.

Classical and International Languages

Compensation Expenses								
Operational Expenses	33,597	1,028	3.0%	6,601	19.6%	9,172	8,031	87.6%
Department Total	33,597	1,028	3.1%	6,601	19.6%	9,172	8,031	87.6%

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Coop/Career and Business - Program

Compensation Expenses	685,273	369,215	53.9%	621,302	90.7%	701,100	370,720	52.9%
Operational Expenses	56,300	9,342	16.6%	56,300	100.0%	38,132	16,876	44.3%
Department Total	741,573	378,557	51.0%	677,602	91.4%	739,232	387,596	52.4%

Compensation is lower than the budget due to teacher was redeployed to school.

E-Learning Programs

Compensation Expenses	662,862	241,763	36.5%	515,268	77.7%	3,772,680	289,343	7.7%
Internal Allocation & Recoveries								
Operational Expenses	160,945	11,713	7.3%	160,945	100.0%	50,516	8,825	17.5%
Revenue		-2,600				-91,450	-2,750	3.0%
Department Total	823,807	250,875	30.5%	676,213	82.1%	3,731,745	295,418	7.9%

Compensation is lower than the budget due to vacant positions.

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

ESL/ELD - Program

Compensation Expenses	4,735,473	2,303,251	48.6%	4,580,200	96.7%	5,321,795	2,654,743	49.9%
Operational Expenses	296,500	-634	-0.2%	75,000	25.3%	93,088	23,402	25.1%
Revenue						-2,500	-2,500	100.0%
Department Total	5,031,973	2,302,617	45.8%	4,655,200	92.5%	5,412,383	2,675,645	49.4%

Overall savings is expected in the department due to fewer number of ESL students and corresponding less teachers.

Guidance

Compensation Expenses	392,367	79,559	20.3%	171,580	43.7%	494,536	296,038	59.9%
Operational Expenses	92,500	45,400	49.1%	92,500	100.0%	24,862	10,780	43.4%
Department Total	484,867	124,958	25.8%	264,080	54.5%	519,399	306,818	59.1%

Compensation is lower than the budget as fewer home instructors are needed during pandemic.

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Library Learning Commons & Global Education

Compensation Expenses	4,012,557	1,309,890	32.6%	3,434,408	85.6%	3,095,382	1,476,032	47.7%
Operational Expenses	950,016	745,853	78.5%	950,016	100.0%	830,856	638,722	76.9%
Revenue	-70,000	-956	1.4%	-70,000	100.0%	-6,626	-1,976	29.8%
Department Total	4,892,573	2,054,787	42.0%	4,314,424	88.2%	3,919,612	2,112,778	53.9%

Compensation is lower than the budget is due to vacant positions.

Math/Numeracy - Program

Compensation Expenses		229		229		5,565		0.0%
Operational Expenses	172,260	17,822	10.3%	172,260	100.0%	26,564	7,233	27.2%
Revenue								
Department Total	172,260	18,051	10.5%	172,489	100.1%	32,129	7,233	22.5%

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Professional Learning

Compensation Expenses	41,499	12,247	29.5%	33,435	80.6%	24,898	5,421	21.8%
Operational Expenses	10,000	244	2.4%	10,000	100.0%	979	590	60.2%
Department Total	51,499	12,491	24.3%	43,435	84.3%	25,877	6,011	23.2%

Compensation lower than the budget is due to Centrally Assigned Principal cost shared with Virtual School.

Robotics

Compensation Expenses								
Operational Expenses	192,000			117,000	60.9%	88,162	162	0.2%
Department Total	192,000			117,000	60.9%	88,162	162	0.2%

Department anticipates less spending due to lack of in-person team learning and competition events.

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Science and Technology - Program

Compensation Expenses	274,507	74,327	27.1%	158,189	57.6%	213,393	136,277	63.9%
Operational Expenses	162,308	1,364	0.8%	162,308	100.0%	56,876	50,208	88.3%
Revenue								
Department Total	436,815	75,691	17.3%	320,497	73.4%	270,269	186,486	69.0%

Compensation is projected to be lower than the budget due to Coordinator position is funded by Math Strategy PPF.

Science Kits

Compensation Expenses	343,865	123,374	35.9%	279,478	81.3%	283,478	144,318	50.9%
Operational Expenses	352,242	222,984	63.3%	352,242	100.0%	237,949	221,014	92.9%
Department Total	696,107	346,357	49.8%	631,720	90.8%	521,427	365,331	70.1%

Compensation is projected to be lower than the budget due to a vacant position.

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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Social, World and Humanities - Program

Compensation Expenses

Operational Expenses	108,075	4,968	4.6%	108,081	100.0%	73,670	35,954	48.9%
Department Total	108,075	4,968	4.6%	108,081	100.0%	73,670	35,954	48.8%

Learning and Leadership Total	19,711,042	8,240,147	41.8%	18,010,133	91.4%	21,436,209	9,549,675	44.5%
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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Learning Centre 1

Learning Centre 1 - Executive

Compensation Expenses	278,996	144,213	51.7%	290,078	104.0%	306,616	214,743	70.0%
Internal Allocation & Recoveries						13	13	100.0%
Operational Expenses	69,170	7,320	10.6%	71,170	102.9%	28,739	6,467	22.5%
Revenue								
Department Total	348,166	151,533	43.5%	361,248	103.8%	335,368	221,222	66.0%

Learning Centre 1 - Learning Networks

Compensation Expenses	1,561,609	928,132	59.4%	1,865,222	119.4%	1,922,207	860,032	44.7%
Operational Expenses	328,200	61,745	18.8%	345,200	105.2%	201,609	52,409	26.0%
Revenue								
Department Total	1,889,809	989,877	52.4%	2,210,422	117.0%	2,123,816	912,441	43.0%

Compensation is higher than the budget due to vacation payout.

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Learning Centre 1 - Support

Compensation Expenses	341,322	45,614	13.4%	148,944	43.6%	3,175,514	1,521,896	47.9%
Operational Expenses	49,760	8,068	16.2%	49,760	100.0%	38,815	20,085	51.7%
Revenue		-638						
Department Total	391,082	53,043	13.6%	198,704	50.8%	3,214,329	1,541,981	48.0%

Compensation is lower than the budget due to vacant position and Centrally Assigned Principal redeployed to Virtual School.

Learning Centre 1 Total	2,629,057	1,194,453	45.4%	2,770,374	105.4%	5,673,513	2,675,644	47.2%
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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Learning Centre 4

Learning Centre 4 - Executive

Compensation Expenses	278,996	143,459	51.4%	292,386	104.8%	191,810	100,265	52.3%
Operational Expenses	69,170	2,506	3.6%	71,170	102.9%	31,963	18,738	58.6%
Department Total	348,166	145,965	41.9%	363,556	104.4%	223,773	119,002	53.2%

Compensation is higher than the budget due to vacation payout.

Learning Centre 4 - Learning Networks

Compensation Expenses	1,788,089	1,023,030	57.2%	2,054,227	114.9%	1,928,125	920,527	47.7%
Operational Expenses	345,610	87,350	25.3%	355,200	102.8%	243,120	68,363	28.1%
Department Total	2,133,699	1,110,380	52.0%	2,409,427	112.9%	2,171,245	988,890	45.5%

Compensation is higher than the budget due to vacation payout.

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2020-21					2019-20		
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Learning Centre 4 - Support

Compensation Expenses	368,651	91,126	24.7%	205,740	55.8%	3,304,063	1,663,986	50.4%
Operational Expenses	49,760	10,947	22.0%	49,760	100.0%	37,815	19,573	51.8%
Revenue								
Department Total	418,411	102,072	24.4%	255,500	61.1%	3,341,878	1,683,559	50.4%

Compensation is lower than the budget due to Centrally Assigned Principal redeployed to Virtual School.

Learning Centre 4 Total	2,900,276	1,358,418	46.8%	3,028,483	104.4%	5,736,896	2,791,451	48.7%
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2020-21					2019-20		
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Employee Services

Employee Svs Exec Office - Admin

Compensation Expenses	1,701,885	689,820	40.5%	1,448,964	85.1%	1,448,578	693,583	47.9%
Operational Expenses	112,195	56,408	50.3%	112,195	100.0%	114,794	44,584	38.8%
Department Total	1,814,080	746,227	41.1%	1,561,159	86.1%	1,563,372	738,167	47.2%

Compensation is lower than the budget due to vacant position.

ES - Elementary Teaching

Compensation Expenses	2,343,431	1,158,300	49.4%	2,414,689	103.0%	2,285,267	1,108,931	48.5%
Operational Expenses	262,988	124,071	47.2%	262,988	100.0%	245,616	199,406	81.2%
Department Total	2,606,419	1,282,371	49.2%	2,677,677	102.7%	2,530,883	1,308,337	51.7%

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<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>
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ES - LR Employee Assistance

Compensation Expenses	921,088	399,752	43.4%	889,581	96.6%	766,118	422,771	55.2%
Operational Expenses	827,976	368,489	44.5%	827,976	100.0%	824,044	386,071	46.9%
Department Total	1,749,064	768,241	43.9%	1,717,557	98.2%	1,590,161	808,843	50.9%

ES - Secondary Teaching

Compensation Expenses	2,605,991	1,288,716	49.5%	2,654,426	101.9%	2,661,583	1,264,164	47.5%
Operational Expenses	214,798	40,476	18.8%	214,798	100.0%	72,697	37,695	51.9%
Revenue								
Department Total	2,820,789	1,329,192	47.1%	2,869,224	101.7%	2,734,280	1,301,859	47.6%

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ES - Support Staff

Compensation Expenses	5,835,249	2,593,391	44.4%	5,626,466	96.4%	5,636,455	2,649,106	47.0%
Operational Expenses	263,334	57,565	21.9%	263,334	100.0%	97,550	62,660	64.2%
Department Total	6,098,583	2,650,956	43.5%	5,889,800	96.6%	5,734,005	2,711,766	47.3%

ES Disability Case Mgmt

Compensation Expenses	1,871,027	845,160	45.2%	1,837,393	98.2%	1,707,282	810,829	47.5%
Operational Expenses	244,979	68,212	27.8%	244,979	100.0%	144,990	93,439	64.4%
Revenue		-50						
Department Total	2,116,006	913,322	43.2%	2,082,372	98.4%	1,852,272	904,268	48.8%

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2020-21					2019-20		
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ES Labour Relations Negotiations/Arbit

Compensation Expenses	1,175,131	612,335	52.1%	1,146,352	97.6%	901,832	730,453	81.0%
Operational Expenses	170,775	165,075	96.7%	370,775	217.1%	765,248	123,530	16.1%
Department Total	1,345,906	777,409	57.8%	1,517,127	112.7%	1,667,081	853,984	51.2%

Operational expense is expected to be higher than budget due to employee settlement costs.

Employee Services Total	18,550,847	8,467,718	45.6%	18,314,916	98.7%	17,672,053	8,627,222	48.8%
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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Executive Superintendent - Human Rights and Indigenous Education

Executive Superintendent, Human Rights and Indigenous Education

Compensation Expenses	325,827	165,410	50.8%	337,744	103.7%	598,416	420,702	70.3%
Operational Expenses	252,725	51,561	20.4%	242,725	96.0%	224,916	142,139	63.2%
Revenue								
Department Total	578,552	216,970	37.5%	580,469	100.3%	823,332	562,841	68.4%

Accessibility for Ontarians with Disabilities

Compensation Expenses	130,887	173,206	132.3%	243,552	186.1%	224,321	55,353	24.7%
Internal Allocation & Recoveries	-122,978			-122,978	100.0%			
Operational Expenses	20,000	24,814	124.1%	20,000	100.0%	26,370	10,235	38.8%
Department Total	27,909	198,020	709.5%	140,574	503.7%	250,690	65,589	26.2%

Compensation is higher than the budget due to staff on sick leave and there is replacement cost.

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Canadian International School System

Compensation Expenses

Operational Expenses	20,000	80,100	400.5%	20,000	100.0%	19,999	11,185	55.9%
Revenue	-307,940			-307,940	100.0%	-404,418		
Department Total	-287,940	80,100	-27.8%	-287,940	100.0%	-384,419	11,185	-2.9%

Caring and Safe Schools

Compensation Expenses	11,051,462	5,535,265	50.1%	10,988,498	99.4%	11,413,280	5,812,572	50.9%
Internal Allocation & Recoveries								
Operational Expenses	429,043	138,988	32.4%	429,043	100.0%	366,185	209,172	57.1%
Revenue								
Department Total	11,480,505	5,674,253	49.4%	11,417,541	99.5%	11,779,465	6,021,744	51.1%

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Employee Equity

Compensation Expenses	226,425	105,856	46.8%	225,229	99.5%	221,410	105,103	47.5%
Operational Expenses	27,891	995	3.6%	17,891	64.1%	2,579	1,489	57.7%
Department Total	254,316	106,851	42.0%	243,120	95.6%	223,989	106,592	47.6%

Operational expense is expected to have savings due to instructional sessions are conducted online.

Human Rights

Compensation Expenses	884,195	397,982	45.0%	858,219	97.1%	806,497	360,057	44.6%
Operational Expenses	128,849	29,704	23.1%	128,849	100.0%	130,053	64,405	49.5%
Department Total	1,013,044	427,686	42.2%	987,068	97.4%	936,550	424,462	45.3%

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International Student Services

Compensation Expenses	1,256,650	562,502	44.8%	1,220,917	97.2%	1,348,513	666,903	49.5%
Operational Expenses	2,792,400	1,005,125	36.0%	1,962,400	70.3%	2,799,530	2,127,490	76.0%
Revenue	-24,620,000	-14,014,444	56.9%	-23,280,000	94.6%	-32,226,229	-20,623,535	64.0%
Department Total	-20,570,950	-12,446,817	60.5%	-20,096,683	97.7%	-28,078,186	-17,829,142	63.5%

Department is expecting less tuition revenue due to international students canceling their study aboard plan during Covid, with corresponding less operating expense resulting in overall \$0.5M less contribution to board.

NAC10

Compensation Expenses	1,692,120	585,205	34.6%	1,418,193	83.8%	1,169,616	433,737	37.1%
Operational Expenses	1,669,812	336,851	20.2%	1,943,739	116.4%	1,157,133	400,686	34.6%
Revenue						1,104,845		
Department Total	3,361,932	922,056	27.4%	3,361,932	100.0%	3,431,593	834,422	24.3%

2020-21					2019-20		
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Urban Indigenous Education Centre

Compensation Expenses	1,189,337	241,374	20.3%	858,291	72.2%	743,985	391,465	52.6%
Operational Expenses	816,005	392,412	48.1%	816,005	100.0%	173,698	123,547	71.1%
Revenue	-511,939	-396,922	77.5%	-511,939	100.0%	112,389		
Department Total	1,493,403	236,865	15.9%	1,162,357	77.8%	1,030,072	515,012	50.0%

Compensation is lower than the budget due to timing of filling vacant positions.

Executive Superintendent - Human Rights and Indigenous Education Total	-2,649,229	-4,584,017	173.0%	-2,491,562	94.0%	-9,986,914	-9,287,295	93.0%
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Superintendent - Con Ed, Alt, Adult, Partnership, Summer Programs

Educational Partnership Development

Compensation Expenses	366,040	165,860	45.3%	359,195	98.1%	347,751	164,551	47.3%
Operational Expenses	7,000	610	8.7%	7,000	100.0%	4,817	-645	-13.4%
Department Total	373,040	166,470	44.6%	366,195	98.2%	352,568	163,905	46.5%

International Delegations and Heritage and History Months

Compensation Expenses	151,415	64,490	42.6%	144,535	95.5%	135,087	63,704	47.2%
Operational Expenses	50,000	-313	-0.6%	50,000	100.0%	11,579	7,843	67.7%
Revenue		-2,715		-3,285		-10,065	-10,625	105.6%
Department Total	201,415	61,461	30.5%	191,250	95.0%	136,601	60,922	44.6%

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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Superintendent - Con Ed, Alt, Adult, Partnership, Summer Programs - Admin

Compensation Expenses	317,576	138,551	43.6%	297,164	93.6%	315,836	153,698	48.7%
Operational Expenses	51,018	7,952	15.6%	51,018	100.0%	49,954	45,752	91.6%
Department Total	368,594	146,503	39.7%	348,182	94.5%	365,791	199,449	54.5%
Superintendent - Con Ed, Alt, Adult, Partnership, Summer Programs Total	943,049	374,434	39.7%	905,627	96.0%	854,959	424,277	49.6%

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Continuing Education

Con Ed - Adult Credit Day Schools

Compensation Expenses	15,748,708	8,073,939	51.3%	15,300,001	97.2%	15,591,188	8,254,922	52.9%
Internal Allocation & Recoveries		20				318	129	40.5%
Operational Expenses	1,104,607	147,430	13.3%	350,000	31.7%	429,548	259,861	60.5%
Revenue	-200,000	-46,800	23.4%	-99,950	50.0%	-147,600	-133,110	90.2%
Department Total	16,653,315	8,174,588	49.1%	15,550,051	93.4%	15,873,455	8,381,801	52.8%

Expenses lower due to lower enrolment as a result of pandemic and school closures.

Con Ed - Community - General Interest

Compensation Expenses	1,688,850	603,810	35.8%	1,000,000	59.2%	1,546,917	993,297	64.2%
Internal Allocation & Recoveries	262,905	231	0.1%	262,905	100.0%	254,643	134,216	52.7%
Operational Expenses	704,130	378,607	53.8%	556,225	79.0%	295,989	169,157	57.1%
Revenue	-2,524,900	-725,541	28.7%	-1,300,000	51.5%	-1,950,458	-2,359,867	121.0%
Department Total	130,985	257,108	196.3%	519,130	396.3%	147,091	-1,063,197	-722.8%

Compensation and revenue low due to lower enrolment.

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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Con Ed - Community - Seniors Daytime

Compensation Expenses	256,142	47,740	18.6%	95,000	37.1%	202,299	117,386	58.0%
Internal Allocation & Recoveries	61,715			61,715	100.0%	65,195	30,858	47.3%
Operational Expenses	57,687	535	0.9%	60,000	104.0%	17,502	3,077	17.6%
Revenue	-199,216	78	0.0%	-65,000	32.6%	-138,973	-84,300	60.7%
Department Total	176,328	48,352	27.4%	151,715	86.0%	146,022	67,022	45.9%

Compensation low due to lower enrolment. Projected revenue also lower due to pandemic.

Con Ed - Community - Summer Music Camp

Compensation Expenses	72,323			65,000	89.9%		6,040
Internal Allocation & Recoveries	3,676			3,676	100.0%		
Operational Expenses	57,701			31,324	54.3%		213
Revenue	-133,700			-100,000	74.8%		
Department Total	0			0	0.0%		6,253

Program occurs in fourth quarter.

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Con Ed - Credit (Night and Summer School)

Compensation Expenses	6,730,368	603,573	9.0%	4,650,000	69.1%	4,833,462	824,011	17.0%
Internal Allocation & Recoveries						1,289		
Operational Expenses	237,697	29,288	12.3%	40,000	16.8%	18,853	10,707	56.8%
Revenue	-335,250			-60,000	17.9%	-165,750	-22,750	13.7%
Department Total	6,632,815	632,861	9.5%	4,630,000	69.8%	4,687,854	811,968	17.3%

Compensation low due to lower enrolment. Projected revenue also lower due to pandemic.

Con Ed - Elem International Languages and African Heritage

Compensation Expenses	7,050,444	2,907,753	41.2%	6,115,505	86.7%	7,121,598	3,685,690	51.8%
Internal Allocation & Recoveries	535,537					436,858	267,770	61.3%
Operational Expenses	595,045	29,140	4.9%	95,000	16.0%	344,679	96,904	28.1%
Revenue	-415,000					-382,616	-209,712	54.8%
Department Total	7,766,026	2,936,893	37.8%	6,210,505	80.0%	7,520,520	3,840,652	51.1%

Compensation and operational expenses low due to lower enrolment. Fees are not being charged to learners for 20-21.

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Con Ed - Literacy/Math - Elementary

Compensation Expenses	1,226,758	118,508	9.7%	1,050,000	85.6%	1,080,398	151,320	14.0%
Operational Expenses	192,930	2,803	1.5%	29,997	15.5%	7,412	3,084	41.6%
Department Total	1,419,688	121,311	8.5%	1,079,997	76.1%	1,087,810	154,404	14.2%

Majority of expenses occur in fourth quarter for summer school.

Con Ed - Literacy/Math - Secondary

Compensation Expenses	413,762	22,665	5.5%	200,000	48.3%	341,450	154,772	45.3%
Internal Allocation & Recoveries	920						460	
Operational Expenses	130,242	1,853	1.4%	4,000	3.1%	762	434	56.9%
Department Total	544,924	24,518	4.5%	204,000	37.4%	342,212	155,666	45.5%

Compensation low due to lower enrolment.

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2019-20

<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>
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Con Ed - Non-Credit Adult ESL

Compensation Expenses	12,512,152	5,212,916	41.7%	11,919,885	95.3%	11,924,983	6,239,390	52.3%
Internal Allocation & Recoveries	1,071,989	305,996	28.5%	1,071,989	100.0%	1,042,830	530,306	50.9%
Operational Expenses	1,563,426	437,605	28.0%	2,073,940	132.7%	1,520,031	526,846	34.7%
Revenue	-13,971,564	-6,093,075	43.6%	-13,971,564	100.0%	-14,176,984	-294,321	2.1%
Department Total	1,176,003	-136,558	-11.6%	1,094,250	93.0%	310,859	7,002,221	2252.5%

Con Ed - OFIP Tutoring

Compensation Expenses	846,772	-679	-0.1%	846,772	100.0%	1,005,219	8,391	0.8%
Operational Expenses	150,584	-49	0.0%	150,584	100.0%	13,918	972	7.0%
Revenue								
Department Total	997,356	-729	-0.1%	997,356	100.0%	1,019,137	9,363	0.9%

Majority of expenses occur in the fourth quarter.

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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Continuing Education - Admin

Compensation Expenses	1,105,897	512,371	46.3%	1,061,262	96.0%	1,009,738	481,672	47.7%
Internal Allocation & Recoveries	4,848					65		
Operational Expenses	82,175	31,102	37.8%	45,175	55.0%	-27,065	64,687	-239.0%
Revenue	-360,000	-37,985	10.6%	-110,000	30.6%	-319,108	-235,822	73.9%
Department Total	832,920	505,488	60.7%	996,437	119.6%	663,631	310,537	46.8%

Reduced revenue due to the pandemic.

Continuing Education Total	36,330,360	12,563,833	34.6%	31,433,440	86.5%	31,798,592	19,676,689	61.9%
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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Associate Director - Business Operations and Service Excellence

Associate Director, Operations and Service Excellence - Admin

Compensation Expenses	750,768	355,819	47.4%	571,003	76.1%	1,146,157	566,738	49.4%
Operational Expenses	109,020	26,802	24.6%	109,020	100.0%	92,875	34,447	37.1%
Revenue								
Department Total	859,788	382,621	44.5%	680,023	79.1%	1,239,031	601,185	48.5%

Compensation expense is lower than the budget due to staff changes.

Board Services - Senior Admin Services

Compensation Expenses	599,601	190,133	31.7%	415,325	69.3%	698,422	286,156	41.0%
Operational Expenses	136,138	57,153	42.0%	136,138	100.0%	81,070	104,496	128.9%
Department Total	735,739	247,286	33.6%	551,463	75.0%	779,492	390,652	50.1%

Compensation expense is lower than the budget due to vacant positions.

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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Internal Audit

Compensation Expenses	545,932	249,186	45.6%	540,345	99.0%	516,313	241,139	46.7%
Operational Expenses	14,158	5,673	40.1%	14,158	100.0%	16,377	7,175	43.8%
Revenue						-200		
Department Total	560,090	254,859	45.5%	554,503	99.0%	532,490	248,314	46.6%

Museum and Archives

Compensation Expenses	271,059	124,566	46.0%	268,046	98.9%	271,113	122,536	45.2%
Operational Expenses	65,265	1,747	2.7%	28,264	43.3%	28,022	23,797	84.9%
Revenue		-500		-500		-1,400	-800	57.1%
Department Total	336,324	125,813	37.4%	295,810	88.0%	297,734	145,533	48.9%

Department is expecting overall savings due to Covid.

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<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>
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Outdoor Ed

Compensation Expenses	4,047,929	1,760,543	43.5%	3,706,209	91.6%	4,808,145	2,525,111	52.5%
Internal Allocation & Recoveries		309						
Operational Expenses	1,043,891	399,857	38.3%	1,043,891	100.0%	868,697	101,669	11.7%
Revenue								
Department Total	5,091,820	2,160,709	42.4%	4,750,100	93.3%	5,676,841	2,626,780	46.3%

Compensation expense is lower than the budget due to timing of hiring.

Policy Services

Compensation Expenses	489,920	228,822	46.7%	490,709	100.2%	416,827	170,812	41.0%
Operational Expenses		41				81		
Department Total	489,920	228,862	46.7%	490,709	100.2%	416,908	170,812	41.0%

Associate Director - Business Operations and Service Excellence Total	8,073,681	3,400,149	42.1%	7,322,608	90.7%	8,942,497	4,183,276	46.8%
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2020-21 Interim Financial Report Q2 (Sept-Feb)

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Executive Officer - Finance

Executive Officer, Finance - Admin

Compensation Expenses	583,906	172,057	29.5%	373,656	64.0%	404,060	210,510	52.1%
Operational Expenses	7,500	4,260	56.8%	7,500	100.0%	17,140	10,598	61.8%
Department Total	591,406	176,318	29.8%	381,156	64.4%	421,199	221,108	52.5%

Compensation expense is lower than the budget due to vacant position.

Executive Officer - Finance Total	591,406	176,318	29.8%	381,156	64.4%	421,199	221,108	52.5%
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2020-21 Interim Financial Report Q2 (Sept-Feb)

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Business Services

Administrative Services

Compensation Expenses	274,536	134,601	49.0%	283,051	103.1%	210,948	100,233	47.5%
Operational Expenses	27,734	3,994	14.4%	27,734	100.0%	14,661	5,805	39.6%
Department Total	302,270	138,595	45.9%	310,785	102.8%	225,609	106,038	47.0%

Benefit and Pension Services

Compensation Expenses	3,332,015	1,179,088	35.4%	2,717,733	81.6%	2,596,747	1,259,318	48.5%
Operational Expenses	658,934	89,220	13.5%	348,934	53.0%	168,507	99,574	59.1%
Department Total	3,990,949	1,268,307	31.8%	3,066,667	76.8%	2,765,254	1,358,892	49.1%

Lower compensation due to timing of filling vacant positions. Overall department operation is expected to have savings.

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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Budget, Revenue and Financial Planning

Compensation Expenses	1,613,873	605,177	37.5%	1,445,743	89.6%	1,255,446	567,116	45.2%
Operational Expenses	587,766	213,740	36.4%	587,766	100.0%	196,205	78,409	40.0%
Revenue								
Department Total	2,201,639	818,917	37.2%	2,033,509	92.4%	1,451,651	645,524	44.5%

Compensation expense is lower than the budget due to timing of hiring vacant positions.

Business Development

Compensation Expenses	484,826	228,280	47.1%	484,825	100.0%	501,187	231,212	46.1%
Operational Expenses	224,867	83,073	36.9%	224,867	100.0%	164,066	134,720	82.1%
Revenue	-500,000	-303,282	60.7%	-500,000	100.0%	-463,022	-358,899	77.5%
Department Total	209,693	8,070	3.8%	209,692	100.0%	202,231	7,034	3.5%

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Distribution Centre

Compensation Expenses	1,632,169	698,044	42.8%	1,567,167	96.0%	1,613,595	747,794	46.3%
Internal Allocation & Recoveries	-9,310,000	-7,538,756	81.0%	-9,000,000	96.7%	-8,634,799	-4,643,726	53.8%
Operational Expenses	8,347,800	6,932,147	83.0%	8,197,800	98.2%	8,047,388	4,072,000	50.6%
Revenue	-345,000	-192,187	55.7%	-345,000	100.0%	-397,477	-152,401	38.3%
Department Total	324,969	-100,752	-31.0%	419,967	129.2%	628,707	23,668	3.8%

Higher departmental cost due to COVID.

Duplicating Centres

Compensation Expenses	485,351	221,039	45.5%	475,426	98.0%	476,004	223,094	46.9%
Internal Allocation & Recoveries	-860,000	-158,542	18.4%	-635,000	73.8%	-575,684	-302,641	52.6%
Operational Expenses	742,000	215,746	29.1%	742,000	100.0%	669,731	353,643	52.8%
Department Total	367,351	278,242	75.7%	582,426	158.5%	570,051	274,097	48.1%

Higher departmental cost due to COVID.

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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Finance Administration

Compensation Expenses	2,899,096	1,007,017	34.7%	2,417,683	83.4%	2,161,448	1,039,818	48.1%
Operational Expenses	441,452	237,573	53.8%	439,655	99.6%	261,224	127,990	49.0%
Revenue	-2,375,000	-421,945	17.8%	-688,524	29.0%	-483,420	-22,905	4.7%
Department Total	965,548	822,645	85.2%	2,168,814	224.6%	1,939,251	1,144,904	59.0%

Compensation expense is lower than the budget due to timing of hiring vacant positions. Lower revenue due to HST rebate claim delayed because of COVID.

Insurance and Enterprise Risk Management

Compensation Expenses	510,052	181,147	35.5%	456,285	89.5%	335,618	164,491	49.0%
Operational Expenses	15,799,051	11,773,692	74.5%	15,545,051	98.4%	32,276,820	6,417,890	19.9%
Revenue		-2,527,712				-20,394,685	-9,483	0.0%
Department Total	16,309,103	9,427,127	57.8%	16,001,336	98.1%	12,217,752	6,572,897	53.8%

Actual operating expense includes project costs incurred for York Memorial and Jones Avenue which will be covered by insurance proceeds.

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Mailroom, Courier and Logistic Services

Compensation Expenses	3,073,492	1,312,973	42.7%	2,939,968	95.7%	2,631,933	1,244,926	47.3%
Internal Allocation & Recoveries	-425,500	-224,414	52.7%	-425,500	100.0%	-408,126	-254,889	62.5%
Operational Expenses	915,393	413,428	45.2%	915,393	100.0%	680,358	241,220	35.5%
Revenue	-90,000	-29,648	32.9%	-90,000	100.0%	-7,831	-4,650	59.4%
Department Total	3,473,385	1,472,339	42.4%	3,339,861	96.2%	2,896,334	1,226,607	42.4%

Nutrition Services

Compensation Expenses	1,614,942	860,164	53.3%	1,534,136	95.0%	2,412,979	1,265,665	52.5%
Internal Allocation & Recoveries		4,592				2,255	1,630	72.3%
Operational Expenses	1,496,526	739,228	49.4%	1,228,991	82.1%	1,479,514	1,082,878	73.2%
Revenue	-1,781,424	-587,108	33.0%	-1,738,647	97.6%	-3,108,032	-2,114,099	68.0%
Department Total	1,330,044	1,016,876	76.5%	1,024,480	77.0%	786,717	236,074	30.0%

The department has reduced scope of services due to pandemic. Overall department expense is expected to have small savings as compared to budget.

2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Payroll Services

Compensation Expenses	2,897,393	1,154,754	39.9%	2,561,072	88.4%	2,517,243	1,215,515	48.3%
Operational Expenses	188,209	88,159	46.8%	188,209	100.0%	111,696	48,308	43.2%
Department Total	3,085,602	1,242,913	40.3%	2,749,281	89.1%	2,628,939	1,263,823	48.1%

Compensation expense is lower than the budget due to timing of hiring vacant positions.

Purchasing

Compensation Expenses	2,042,967	873,275	42.7%	1,942,545	95.1%	2,119,704	940,244	44.4%
Operational Expenses	46,900	46,567	99.3%	46,900	100.0%	35,828	22,642	63.2%
Revenue						-162		
Department Total	2,089,867	919,842	44.0%	1,989,445	95.2%	2,155,369	962,886	44.7%

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<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

School Support Services

Compensation Expenses	1,415,070	619,700	43.8%	1,360,889	96.2%	1,372,871	639,586	46.6%
Operational Expenses	370,000	287,194	77.6%	370,000	100.0%	343,617	286,671	83.4%
Department Total	1,785,070	906,894	50.8%	1,730,889	97.0%	1,716,488	926,257	54.0%

Student Nutrition

Compensation Expenses	615,012	255,634	41.6%	569,489	92.6%	504,354	237,321	47.1%
Operational Expenses	573,000	2,645	0.5%	573,000	100.0%	412,061	255,207	61.9%
Department Total	1,188,012	258,278	21.7%	1,142,489	96.2%	916,415	492,528	53.7%

Compensation expense is lower than the budget due to timing of hiring vacant positions.

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<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Transportation Office

Compensation Expenses	2,471,318	908,187	36.7%	2,156,234	87.3%	2,143,192	1,018,974	47.5%
Internal Allocation & Recoveries		13,834				27,970	15,741	56.3%
Operational Expenses	61,825,052	33,972,925	55.0%	59,961,823	97.0%	59,982,520	37,005,111	61.7%
Revenue	-400,000	-4,849	1.2%			-48,340	-47,183	97.6%
Department Total	63,896,370	34,890,097	54.6%	62,118,057	97.2%	62,105,343	37,992,643	61.2%

Lower compensation due to timing of hiring. Lower operating expense due to less students using TTC tickets during COVID.

Business Services Total	101,519,872	53,368,391	52.6%	98,887,698	97.4%	93,206,112	53,233,872	57.1%
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Executive Officer - Facility Services and Planning

Executive Officer - Facility Services and Planning - Admin

Compensation Expenses	330,356	216,563	65.6%	403,363	122.1%	469,176	273,938	58.4%
Operational Expenses	15,013	25,141	167.5%	15,013	100.0%	72,383	41,184	56.9%
Department Total	345,369	241,704	70.0%	418,376	121.1%	541,558	315,122	58.2%

Compensation expense is higher than the budget due to vacation payout.

Executive Officer - Facility Services and Planning Total	345,369	241,704	70.0%	418,376	121.1%	541,558	315,122	58.2%
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2020-21					2019-20		
<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Facility Services, Plant Operations

Caretaking

Compensation Expenses	161,981,322	74,879,202	46.2%	159,422,321	98.4%	152,161,593	72,529,275	47.7%
Internal Allocation & Recoveries	-1,244,744	-335,996	27.0%	-1,244,744	100.0%	-1,079,308	-482,616	44.7%
Operational Expenses	99,240,641	41,629,709	41.9%	89,676,641	90.4%	84,787,796	47,555,386	56.1%
Revenue	-20,800,000	-10,182,139	49.0%	-19,877,000	95.6%	-17,091,697	-10,138,533	59.3%
Department Total	239,177,219	105,990,776	44.3%	227,977,218	95.3%	218,778,385	109,463,511	50.0%

Compensation expense is lower than the budget due to timing of hiring positions funded by new grants. Department is anticipating savings from utilities and caretaking supplies, partially offset by pool and lease revenue loss due to Covid.

Central Support Administration

Compensation Expenses	6,973,999	3,093,084	44.4%	6,828,830	97.9%	6,845,848	3,186,234	46.5%
Internal Allocation & Recoveries	-251,446	165,210	-65.7%	-201,565	80.2%	50,515	36,302	71.9%
Operational Expenses	3,318,448	1,463,300	44.1%	3,315,542	99.9%	2,979,244	1,644,659	55.2%
Revenue		-127,996				-156,223	-83,293	53.3%
Department Total	10,041,001	4,593,598	45.7%	9,942,807	99.0%	9,719,384	4,783,903	49.2%

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<i>Current Budget</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Curr Bud</i>	<i>Projections Full year</i>	<i>% Spent Q2 Proj / Curr Bud</i>	<i>Actual Full Yr</i>	<i>Actual Q2</i>	<i>% Spent Q2 Act / Full Yr Act</i>

Construction Trades

Compensation Expenses	16,054,189	7,529,703	46.9%	131,738	0.8%	16,988,463	7,808,969	46.0%
Internal Allocation & Recoveries	-44,971,721	-15,883,631	35.3%	-28,286,872	62.9%	-27,691,280	-17,696,930	63.9%
Operational Expenses	28,917,532	10,897,665	37.7%	28,155,134	97.4%	26,333,391	11,052,498	42.0%
Revenue		-51,784				-7,653	-2,969	38.8%
Department Total	0	2,491,953	0.0%	0	0.0%	15,622,920	1,161,567	7.4%

Department supports renewal and capital projects; projection to be in line with budget when capitalization adjustments are made.

In House Construction Admin

Compensation Expenses	1,749,233	786,824	45.0%	1,733,470	99.1%
Internal Allocation & Recoveries	-1,909,033	-818,460	42.9%	-1,893,270	99.2%
Operational Expenses	159,800	31,636	19.8%	159,800	100.0%
Department Total	0	0	0.0%	0	0.0%

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Issues Officer

Compensation Expenses	2,888,356	1,277,693	44.2%	2,742,667	95.0%	2,640,647	1,256,112	47.6%
Internal Allocation & Recoveries	-990,724	-549,306	55.4%	-1,005,840	101.5%	-1,106,933	-528,811	47.8%
Operational Expenses	29,155	10,013	34.3%	29,155	100.0%	23,130	9,985	43.2%
Department Total	1,926,787	738,400	38.3%	1,765,982	91.7%	1,556,844	737,285	47.4%

Compensation expense is lower than the budget due to timing of hiring vacant positions.

Maintenance Admin

Compensation Expenses	2,002,587	874,422	43.7%	1,937,574	96.8%	2,095,091	1,023,332	48.8%
Operational Expenses		87,958				101,001		
Revenue								
Department Total	2,002,587	962,380	48.1%	1,937,574	96.8%	2,196,092	1,023,332	46.6%

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Maintenance Trades

Compensation Expenses	46,824,805	19,234,205	41.1%	46,765,846	99.9%	40,969,556	19,183,360	46.8%
Internal Allocation & Recoveries	-28,560,012	-10,848,455	38.0%	-28,560,012	100.0%	-17,772,865	-10,436,601	58.7%
Operational Expenses	20,611,916	10,647,056	51.7%	19,864,526	96.4%	19,313,311	10,694,577	55.4%
Revenue		-68,912				-35,512	-119,686	337.0%
Department Total	38,876,709	18,963,893	48.8%	38,070,360	97.9%	42,474,490	19,321,649	45.5%

Permit Department

Compensation Expenses	1,326,967	612,955	46.2%	1,318,852	99.4%	1,236,415	599,220	48.5%
Internal Allocation & Recoveries	-1,033,610			-433,610	42.0%	-731,783	-485,475	66.3%
Operational Expenses	281,380	45,671	16.2%	281,380	100.0%	183,686	129,232	70.4%
Revenue	-8,200,000	-812,253	9.9%	-4,100,000	50.0%	-8,235,527	-7,062,713	85.8%
Department Total	-7,625,263	-153,627	2.0%	-2,933,378	38.5%	-7,547,209	-6,819,736	90.4%

Revenue projection is low because all community use of school permits were canceled and projection is for the period of May to August (assuming normal business starting from May).

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Regional Plant Operations - Admin

Compensation Expenses	6,828,064	2,939,331	43.0%	6,412,215	93.9%	8,346,800	2,871,539	34.4%
Internal Allocation & Recoveries								
Operational Expenses	577,845	133,708	23.1%	577,845	100.0%	151,911	-247,074	-162.6%
Revenue								
Department Total	7,405,909	3,073,039	41.5%	6,990,060	94.4%	8,498,711	2,624,465	30.9%
Facility Services, Plant Operations Total	291,804,949	136,660,412	46.8%	283,750,623	97.2%	291,299,618	132,295,977	45.4%

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Facility Services, Occupational Health & Safety

Occupational Health and Safety

Compensation Expenses	3,502,420	1,727,933	49.3%	3,369,540	96.2%	3,242,133	1,509,576	46.6%
Internal Allocation & Recoveries								
Operational Expenses	854,253	208,111	24.4%	852,659	99.8%	529,750	268,489	50.7%
Department Total	4,356,673	1,936,043	44.4%	4,222,199	96.9%	3,771,883	1,778,065	47.1%
Facility Services, Occupational Health & Safety Total	4,356,673	1,936,043	44.4%	4,222,199	96.9%	3,771,883	1,778,065	47.1%

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Facility Services, Strategy and Planning

Strategy and Planning

Compensation Expenses	3,780,046	1,526,042	40.4%	3,201,817	84.7%	3,210,574	1,537,566	47.9%
Operational Expenses	817,809	44,006	5.4%	817,809	100.0%	218,271	38,056	17.4%
Revenue								
Department Total	4,597,855	1,570,047	34.1%	4,019,626	87.4%	3,428,845	1,575,622	46.0%

Compensation expense is lower than the budget due to timing of hiring vacant positions.

Facility Services, Strategy and Planning Total	4,597,855	1,570,047	34.1%	4,019,626	87.4%	3,428,845	1,575,622	46.0%
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Capital, Design & Renewal

Building Design and Renewal

Compensation Expenses	11,187,315	4,519,241	40.4%	10,274,406	91.8%	7,907,459	2,849,553	36.0%
Internal Allocation & Recoveries	-12,114,480	-2,715,565	22.4%	-11,201,571	92.5%	-7,091,630	-2,083,082	29.4%
Operational Expenses	927,165	215,381	23.2%	927,165	100.0%	487,071	171,983	35.3%
Department Total	0	2,019,057	0.0%	0	0.0%	1,302,900	938,453	72.0%

Department supports renewal and capital projects; projection to be in line with budget when capitalization adjustments are made.

Capital Services and Data Systems

Compensation Expenses	3,154,613	1,264,160	40.1%	3,075,378	97.5%	5,633,936	3,417,073	60.7%
Internal Allocation & Recoveries	-3,344,428	-854,548	25.6%	-3,265,565	97.6%	-5,428,823	-2,573,553	47.4%
Operational Expenses	592,800	352,123	59.4%	722,477	121.9%	593,284	436,650	73.6%
Revenue						-11,000	-8,000	72.7%
Department Total	402,985	761,735	189.0%	532,290	132.1%	787,398	1,272,170	161.6%

Lower compensation due to timing of hiring.

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Renewal Projects (Non-capitalizable)

Compensation Expenses		314,569		821,364		873,342	445,394	51.0%
Internal Allocation & Recoveries	28,900,000	15,934,508	55.1%	28,989,617	100.3%	25,943,746	16,154,329	62.3%
Operational Expenses	2,527,562	753,576	29.8%	1,616,581	64.0%	3,283,039	1,402,194	42.7%
Revenue		-200,382				-738,877	-129,925	17.6%
Department Total	31,427,562	16,802,271	53.5%	31,427,562	100.0%	29,361,250	17,871,992	60.9%

Cost in this group represents non-capitalizable renewal project cost and funded by renewal grants.

Capital, Design & Renewal Total	31,830,547	19,583,063	61.5%	31,959,852	100.4%	31,451,548	20,082,615	63.9%
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Sustainability

Sustainability

Compensation Expenses	1,868,393	940,596	50.3%	2,010,182	107.6%	2,032,068	936,481	46.1%
Internal Allocation & Recoveries	-639,189	-350,902	54.9%	-629,861	98.5%	-763,447	-384,119	50.3%
Operational Expenses	548,868	84,929	15.5%	505,751	92.1%	280,201	176,374	62.9%
Revenue								
Department Total	1,778,072	674,624	37.9%	1,886,072	106.1%	1,548,822	728,736	47.1%

Compensation is higher than budget due to staff changes.

Sustainability Total	1,778,072	674,624	37.9%	1,886,072	106.1%	1,548,822	728,736	47.1%
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Legal

Legal

Compensation Expenses	1,698,511	699,442	41.2%	1,609,998	94.8%	1,562,528	757,608	48.5%
Operational Expenses	3,456,001	1,557,585	45.1%	3,756,001	108.7%	3,749,427	1,336,635	35.6%
Department Total	5,154,512	2,257,027	43.8%	5,365,999	104.1%	5,311,955	2,094,243	39.4%
Legal Total	5,154,512	2,257,027	43.8%	5,365,999	104.1%	5,311,955	2,094,243	39.4%

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Trustee Services

Student Trustee

Compensation Expenses	7,647	2,745	35.9%	6,567	85.9%	7,126	3,107	43.6%
Operational Expenses	45,000	1,345	3.0%	45,000	100.0%	28,959	24,264	83.8%
Department Total	52,647	4,090	7.8%	51,567	97.9%	36,085	27,371	75.9%

Trustee Office

Compensation Expenses	1,232,873	570,502	46.3%	1,204,786	97.7%	1,221,611	583,421	47.8%
Operational Expenses	981,405	552,748	56.3%	981,405	100.0%	640,340	492,875	77.0%
Revenue								
Department Total	2,214,278	1,123,250	50.7%	2,186,191	98.7%	1,861,951	1,076,296	57.8%

Trustee Services Total	2,266,925	1,127,340	49.7%	2,237,758	98.7%	1,898,036	1,103,668	58.1%
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Information Technology Services

Application Management and Business Op

Compensation Expenses	5,217,698	2,383,489	45.7%	5,147,342	98.7%	4,970,323	2,284,252	46.0%
Operational Expenses	5,325,269	3,956,317	74.3%	5,325,269	100.0%	4,012,230	3,550,930	88.5%
Department Total	10,542,967	6,339,806	60.1%	10,472,611	99.3%	8,982,553	5,835,182	65.0%

Business Analytics

Compensation Expenses	1,972,778	897,879	45.5%	1,939,096	98.3%	1,925,155	902,457	46.9%
Operational Expenses	245,955	320,522	130.3%	245,955	100.0%	242,369	206,404	85.2%
Department Total	2,218,733	1,218,401	54.9%	2,185,051	98.5%	2,167,524	1,108,861	51.2%

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Central Transcript Office

Compensation Expenses	821,054	387,329	47.2%	818,633	99.7%	806,778	383,031	47.5%
Operational Expenses	151,813	35,395	23.3%	151,813	100.0%	98,820	62,835	63.6%
Revenue	-420,000	-252,102	60.0%	-420,000	100.0%	-348,494	-196,332	56.3%
Department Total	552,867	170,622	30.9%	550,446	99.6%	557,104	249,535	44.8%

Central Transcript Office Project

Compensation Expenses	125,342	59,721	47.6%	125,328	100.0%	122,569	57,601	47.0%
Operational Expenses	260,000	251,332	96.7%	260,000	100.0%	54,464	165,893	304.6%
Department Total	385,342	311,052	80.7%	385,328	100.0%	177,033	223,494	126.2%

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Information Management

Compensation Expenses	387,998	183,268	47.2%	388,022	100.0%	383,398	181,301	47.3%
Operational Expenses	118,311	14,666	12.4%	118,311	100.0%	294,349	-60,605	-20.6%
Department Total	506,309	197,935	39.1%	506,333	100.0%	677,747	120,696	17.8%

IT Admin Office

Compensation Expenses	351,965	178,199	50.6%	364,198	103.5%	351,657	170,214	48.4%
Operational Expenses	242,700	193,649	79.8%	242,700	100.0%	233,044	198,415	85.1%
Revenue						-10,250		
Department Total	594,665	371,848	62.5%	606,898	102.1%	574,452	368,628	64.2%

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IT Client Relations Management

Compensation Expenses	10,531,760	4,507,783	42.8%	9,670,611	91.8%	9,678,479	4,612,096	47.7%
Internal Allocation & Recoveries						6	6	100.0%
Operational Expenses	866,969	248,849	28.7%	866,969	100.0%	723,399	272,543	37.7%
Department Total	11,398,729	4,756,631	41.7%	10,537,580	92.4%	10,401,884	4,884,645	47.0%

Compensation expense is lower than the budget due to vacant positions.

IT Corporate Project Administration

Compensation Expenses		56,202		213,009				
Operational Expenses	12,404,143	2,624,492	21.2%	12,191,134	98.3%	347,048	323,899	93.3%
Revenue		-65,010						
Department Total	12,404,143	2,615,684	21.1%	12,404,143	100.0%	347,048	323,899	93.3%

Overall department expense is expected to be in line with the budget.

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IT Operations

Compensation Expenses	4,309,547	1,977,917	45.9%	4,244,300	98.5%	4,135,359	1,910,541	46.2%
Operational Expenses	3,893,154	1,110,724	28.5%	3,893,154	100.0%	3,447,557	1,783,135	51.7%
Revenue								
Department Total	8,202,701	3,088,641	37.7%	8,137,454	99.2%	7,582,916	3,693,676	48.7%

IT Security Operations

Compensation Expenses	1,048,942	484,186	46.2%	1,052,749	100.4%	974,090	436,879	44.8%
Internal Allocation & Recoveries						39	39	100.0%
Operational Expenses	699,858	221,870	31.7%	699,858	100.0%	774,732	481,883	62.2%
Revenue						-485	-485	100.0%
Department Total	1,748,800	706,057	40.4%	1,752,607	100.2%	1,748,377	918,317	52.5%

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IT Telecom/Network

Compensation Expenses	2,319,915	1,117,116	48.2%	2,349,872	101.3%	2,289,381	1,074,566	46.9%
Operational Expenses	8,709,939	2,757,223	31.7%	8,709,939	100.0%	8,676,602	4,157,107	47.9%
Revenue								
Department Total	11,029,854	3,874,339	35.1%	11,059,811	100.3%	10,965,984	5,231,673	47.7%

SAP Operation

Compensation Expenses	6,774,273	2,880,510	42.5%	6,457,042	95.3%	5,972,969	2,777,401	46.5%
Operational Expenses	4,481,862	4,028,194	89.9%	4,481,862	100.0%	3,714,146	3,147,199	84.7%
Department Total	11,256,135	6,908,704	61.4%	10,938,904	97.2%	9,687,115	5,924,600	61.2%

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School Information Systems

Compensation Expenses	2,392,903	1,028,946	43.0%	2,166,454	90.5%	2,271,431	1,085,267	47.8%
Operational Expenses	855,716	822,877	96.2%	855,716	100.0%	869,886	778,124	89.5%
Department Total	3,248,619	1,851,823	57.0%	3,022,170	93.0%	3,141,317	1,863,391	59.3%

Compensation expense is lower than the budget due to vacant positions.

Information Technology Services Total	74,089,864	32,411,544	43.7%	72,559,336	97.9%	57,011,054	30,746,598	53.9%
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School-Based Costs

School

Compensation Expenses	2,219,167,713	1,092,087,442	49.2%	2,196,895,247	99.0%	2,110,170,866	1,071,928,253	50.8%
Internal Allocation & Recoveries		4,947		4,947		8,891	4,995	56.2%
Operational Expenses	111,103,075	19,567,411	17.6%	110,639,625	99.6%	63,122,049	30,493,104	48.3%
Revenue	-69,499,765	-1,038,176	1.5%	-69,499,765	100.0%	-25,917,907	-1,381,627	5.3%
Department Total	2,260,771,023	1,110,621,624	49.1%	2,238,040,054	99.0%	2,147,383,899	1,101,044,724	51.3%

Department expense includes all school based staffing cost and school budgets. We anticipate some savings due to gapping of hiring and less supply cost resulting from school closure and remote learning.

School-Based Costs Total	2,260,771,023	1,110,621,624	49.1%	2,238,040,054	99.0%	2,147,383,899	1,101,044,724	51.3%
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System Wide Allocation

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Compensation Expenses	3,330,056	1,601,853	48.1%	3,330,056	100.0%	3,131,930	1,509,796	48.2%
Operational Expenses		1,943		3,886		3,746	1,920	51.3%
Revenue	-3,160,974	-1,633,161	51.7%	-3,160,974	100.0%	-3,104,186	-1,590,075	51.2%
Department Total	169,082	-29,365	-17.4%	172,968	102.3%	31,490	-78,359	-248.8%

Central Processing - General

Compensation Expenses	20,731,973	12,947,439	62.5%	33,974,584	163.9%	19,519,148	8,358,943	42.8%
Internal Allocation & Recoveries		45		45		22	20	91.8%
Operational Expenses	31,452,862	9,673,246	30.8%	34,068,540	108.3%	52,389,179	12,105,603	23.1%
Revenue	-3,043,892,623	-1,363,230,324	44.8%	-3,038,986,711	99.8%	-2,924,212,875	-1,297,919,805	44.4%
TCA and Depreciation	-6,218,554	-8,064,231	129.7%	-6,218,554	100.0%	-29,391,682	-1,305,295	4.4%
Department Total	-2,997,926,342	-1,348,673,826	45.0%	-2,977,162,096	99.3%	-2,881,696,207	-1,278,760,534	44.4%

Contains GSN, taxes, debt, secondment to external agencies and other miscellaneous items not cyclical in nature.

System Wide Allocation Total	-2,997,757,260	-1,348,703,191	45.0%	-2,976,989,128	99.3%	-2,881,664,717	-1,278,838,893	44.4%
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Ministry Funded Initiatives

Ministry Funded Initiatives

Compensation Expenses	9,612,545	3,838,946	39.9%	8,808,039	91.6%	8,705,141	3,658,889	42.0%
Internal Allocation & Recoveries	15,000			15,000	100.0%	7,283	7,283	100.0%
Operational Expenses	7,214,496	1,849,545	25.6%	8,003,418	110.9%	6,691,022	1,198,916	17.9%
Revenue	-16,649,627	-7,807,151	46.9%	-16,642,377	100.0%	-15,698,845	-10,270,741	65.4%
Department Total	192,414	-2,118,660	-1101.1%	184,080	95.7%	-295,399	-5,405,653	1829.9%
Ministry Funded Initiatives Total	192,414	-2,118,660	-1101.1%	184,080	95.7%	-295,399	-5,405,653	1829.9%

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COVID-19 Funding

COVID-19 Funding Allocation

Compensation Expenses	416,946	126,630	30.4%	416,946	100.0%
Operational Expenses	1,692,411	1,692,411	100.0%	1,692,411	100.0%
Department Total	2,109,357	1,819,041	86.2%	2,109,357	100.0%

COVID-19 Priorities and Partnership Funding

Compensation Expenses	37,741,513	17,546,298	46.5%	38,381,991	101.7%
Internal Allocation & Recoveries		408,610		203,483	
Operational Expenses	46,135,908	16,700,609	36.2%	45,236,042	98.0%
Revenue	-80,780,981	-29,062,451	36.0%	-80,780,981	100.0%
Department Total	3,096,440	5,593,066	180.6%	3,040,535	98.2%

COVID-19 Funding Total	5,205,797	7,412,107	142.4%	5,149,892	98.9%
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Agency

Contracted Services Projects

Compensation Expenses	24,138,000	10,985,984	45.5%	24,138,000	100.0%	22,610,754	11,394,336	50.4%
Operational Expenses	13,919,000	6,278,838	45.1%	13,919,000	100.0%	11,789,422	6,593,594	55.9%
Revenue	-41,657,000	-19,485,777	46.8%	-41,657,000	100.0%	-38,016,533	-19,815,866	52.1%
Department Total	-3,600,000	-2,220,955	61.7%	-3,600,000	100.0%	-3,616,357	-1,827,936	50.5%
Agency Total	-3,600,000	-2,220,955	61.7%	-3,600,000	100.0%	-3,616,357	-1,827,936	50.5%

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Toronto Lands Corporation

TLC

Compensation Expenses	3,268,763	1,328,999	40.7%	3,268,763	100.0%	2,404,090	818,071	34.0%
Operational Expenses	2,443,120	2,940,171	120.3%	2,443,120	100.0%	1,179,246	1,314,327	111.5%
Revenue	-1,250,000	-1,815,997	145.3%	-1,250,000	100.0%	-861,393	-2,533,572	294.1%
Department Total	4,461,883	2,453,173	55.0%	4,461,883	100.0%	2,721,942	-401,174	-14.7%
Toronto Lands Corporation Total	4,461,883	2,453,173	55.0%	4,461,883	100.0%	2,721,942	-401,174	-14.7%

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Proposed Strategic Drivers for the 2021-22 Budget

To: Finance, Budget and Enrolment Committee

Date: 7 April, 2021

Report No.: 04-21-4075

Strategic Directions

- Transform Student Learning
- Create a Culture for Student and Staff Well-Being
- Provide Equity of Access to Learning Opportunities for All Students
- Allocate Human and Financial Resources Strategically to Support Student Needs
- Build Strong Relationships and Partnerships Within School Communities to Support Student Learning and Well-Being

Recommendation

It is recommended that the proposed strategic drivers for the 2021-22 budget, as presented in the report, be approved.

Context

The strategic budget drivers and consultation plan report was presented to Trustees at the 25 November 2020 Special Finance, Budget and Enrolment Committee (FBEC) meeting.

In December 2020, staff consulted with the TDSB Community Advisory Committees, SEAC and PIAC and solicited their input on these drivers. An online survey was also made available on the TDSB external website from 2 December 2020 to 31 January 2021, to gather feedback from the community.

The strategic budget drivers previously presented were based on the drivers identified and approved in April 2019 and highlighted key areas of importance to student achievement and well-being.

The draft 2021-22 strategic budget drivers were presented at the 24 February 2021 FBEC meeting for feedback. The strategic budget drivers were revised based on feedback gathered at the meeting.

The key areas of importance were amended as follows, and have been highlighted in Appendix A:

- “Differentiated approaches to serve our students, including Indigenous Education” was renamed as “Equitable access to learning opportunities to serve our students, including Indigenous Education”.
- Human Rights was added as a separate driver category to highlight its importance for the 2021-22 school year.
- Pandemic support was added as a separate driver category to highlight its importance for the 2021-22 school year.
- Ensure that equity is explicitly embedded in every strategic driver.

The introductory paragraph was revised to list out additional forms of racism and discrimination. The document also emphasized that the all drivers carry equal weight of importance and are not listed in any priority order.

The 2021-22 revised strategic budget driver report is presented in Appendix A for consideration and input.

As discussions around the 2021-22 budget continue, these proposed strategic drivers are a first step in guiding these important discussions that will determine the Board's funding priorities for the upcoming school year.

Action Plan and Associated Timeline

Suggested amendments, if any, at the 7 April 2021 FBEC meeting will be made, prior to final approval at the 21 April 2021 Board meeting. Upon Board approval, the 2021-22 strategic budget drivers will be posted on the TDSB external website.

Resource Implications

Not applicable.

Communications Considerations

Once approved, the strategic drivers will inform budget-related communications and consultation strategy. Communications will be developed to support discussions and meetings related to the budget.

The final strategic drivers will be posted on the TDSB budget website.

Board Policy and Procedure Reference(s)

Not applicable.

Appendices

- Appendix A: 2021-22 Strategic Budget Drivers (Draft)

From

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2021-22 Strategic Budget Drivers (Draft)

The Strategic Budget Drivers help inform the development of the Toronto District School Board's (TDSB) operating budget by ensuring alignment of resource allocation with the Board's system priorities, including those reflected in the [Multi-Year Strategic Plan](#). The TDSB's strategic budget drivers are updated and approved by the Board of Trustees on an annual basis to ensure that they reflect the most current and up-to-date priorities.

The COVID-19 pandemic has changed the way the TDSB operates in many ways, and the 2021-22 Strategic Budget Drivers reflect this new reality. In particular, areas such as mental health and well-being supports for students, access to technology, and Early Years supports will continue to adapt as the situation evolves.

Despite all the unknowns facing the TDSB next year, we remain committed to providing equitable access to learning opportunities for all students. This includes our ongoing commitment to human rights, equity and combating all forms of racism, including anti-Black racism, anti-Indigenous racism, antisemitism, Islamophobia, anti-Asian racism, and discrimination faced by those with disabilities, sexism, homophobia and transphobia. This is the foundation of everything we do and every decision we make, underpins all programming at every grade level, and is incorporated into the Strategic Budget Drivers listed below, as well as in the Human Rights section.

Please note that the 2021-22 Strategic Budget Drivers listed below are of equal importance and are not listed in any priority order.

Early Years

- Maintain inclusive early learning environments to support equitable, accessible and meaningful learning opportunities for students.
- Ensure early intervention supports, including early reading for students, child and family centres and early years programming.
- Support reading by the end of Grade 1 and the development of foundational math skills by the end of Grade 2.
- Provide early literacy interventions and math programs aimed at improving student achievement in reading, writing and mathematics.
- Support Pre-Kindergarten Summer Learning and transition-to-school programs.
- Provide professional development for teachers and early childhood educators.

Equitable Access to Learning Opportunities to Serve Our Students, including Indigenous Education

- Actively center indigenous perspectives, histories and contemporary contexts into every school and every classroom and honour the Truth and Reconciliation of Canada's Call to Action.
- Continue to effectively use all resources provided by the Federal and Provincial governments to support Indigenous education.
- Using an equity lens, work to reduce the impact of poverty by understanding its impact on education and responding effectively.
- Raise achievement and improve well-being among all students and eliminate historically disproportionate low outcomes among specific groups (connected to demographic factors such as family income, race, gender, ethnicity, sexual orientation and disability).
- Improve access, opportunities and outcomes for Black students across TDSB through initiatives and programs such as the new Centre for Black Student Excellence.
- Continue to support Newcomers and English Language Learners (ELL) through specialized programming to accelerate the development of their literacy skills in English, if it is not their primary language.
- Ensure Student Nutrition Programs have the resources to support students in school and at home.
- Ensure schools, both in-person and virtual, can access appropriate programs and resources based on the specialized local needs of their students, including students with Special Education needs.
- Support for the inclusion model provided alternate delivery models continue where they best suit student needs.
- Prioritize student mental health and well-being by ensuring the appropriate supports are in place to support all students.

Human Rights

- Identify and address all forms of racism, including anti-Black racism, anti-Indigenous racism, antisemitism, Islamophobia, anti-Asian racism, and discrimination faced by those with disabilities, sexism, homophobia and transphobia.
- Enable, support and inspire the creation and preservation of a culture of Human Rights where schools and workplaces are safe, welcoming, equitable, inclusive and free of discrimination and harassment.
- Ensure accountability across the TDSB to uphold the human rights of all students, staff and communities.
- Identify and amplify the human rights concerns of historically marginalized and disadvantaged groups and ensure that these concerns are at the centre of every decision made within the Board.

- Create a culture where the work of the Human Rights Office moves beyond conflict management and towards a greater focus on system transformation, education and capacity building.
- Improve outreach and engagement to all staff, students and parents/guardians so that everyone is aware of their rights and responsibilities.
- Support the Human Rights action plan to identify, address, remedy and prevent racism and discrimination, especially systemic barriers, so each and every student can reach their full potential.

Student Success

- Implement equitable practices and pedagogy to improve student success and access for students in underserved communities.
- Support Science, Technology, Engineering, Arts and Math (STEAM) initiatives, which promote global competencies.
- Create the conditions and programs in schools for students to personalize their programming choices to best meet their interests, strengths, and long-term goals.
- Support teachers to meet the needs of their students experiencing challenges.
- Increase access to programs such as Cooperative Education that provide students with relevant opportunities to apply learning in real-life employment placements.
- Ensure a variety of learning opportunities and specialized programs, such as co-op placements, experiential learning opportunities, and apprenticeship placements are available.
- Advocate for smaller class sizes due to the concerns with larger class sizes and the demands that they place on teachers.

Staff Allocation to Support All Students

- Align staffing resources to support the Multi-Year Strategic Plan, and to promote equity and service excellence across the system.
- Align staffing resources to support student and staff mental health and well-being.
- Hire qualified staff who represent and identify with the school communities they serve.
- Support the inclusion of students with Special Education needs.
- Support academic pathways that lead to improved post-secondary opportunities.

Modernization and Accessibility

- To ensure equity of access to tools, devices and infrastructure.

- Use technology to diversify instruction, assessment, and improve accessibility.
- Focus on the accessibility and affordability of tools, devices, and infrastructure.
- Enhance quality of teaching through technology with professional development.
- Develop modern learning spaces leading to more inclusive environments where educators and students have access to a wide range of digital learning tools, resources and mobile devices.
- Improve access for all by working to remove physical and attitudinal barriers that prevent students and staff with disabilities from accessing services by ensuring all new applications are accessibility compliant.
- Focus on improving operational efficiencies by minimizing the usage of printed material and textbooks and identifying opportunities for automation and digitization in schools and departments.
- Increase access to data to improve organizational decision-making, reduce administrative costs, and provide better access to information and services.
- Continue to modernize and improve TDSB's IT infrastructure by expanding wireless access in our schools, increasing network capacity, and providing a robust, stable, secure, and highly available computing environment.
- Continue to work towards a 1:1 ratio of student to device in order to ensure equity of access to learning opportunities for all students.
- Continue to enhance the virtual learning environment with access to digital resources.

Professional Development

- Ensure professional development is accessible for all staff members.
- Support system-wide staff professional development, especially in the areas of Equity, human rights, anti-oppression and anti-racism.
- Create opportunities for more in-depth training in specific areas including Special Education Needs, behaviour management, early years, technology integration, STEAM integration, new educational insights, practical classroom applications, student success strategies.
- Continue to develop professional development opportunities and resources to support staff in working in a remote environment.
- Facilitate parent and community engagement and leadership opportunities (e.g. Parent Conferences, workshops, training sessions, interpretation and translation services, etc.)
- Support Community Advisory Committees, school councils and community partnerships.
- Support parents of students with Special Education needs to ensure they are valued partners.

- Support staff training on strengthening relationships and creating environments where diverse identities are valued, and all voices are heard and can influence education in the TDSB.
- Ensure that staff have access to the appropriate Health & Safety training, supports and resources.

Parent Engagement and Student Voice

- Implement equity-centred strategies that value parent/guardian and student voice.
- Continue to promote parent involvement in the School Improvement Process.
- Support the work underway in the area of parent and community engagement.
- Engage newcomers and parents from marginalized or racialized groups.
- Acknowledge the needs of the surrounding communities to authentically engage parents.
- Recognize that different cultural groups may require different engagement strategies, and families may have different levels of engagement possibilities.
- Improve support and relationships with parents with students with Special Education Needs.

Pandemic Support

- Intentionally implement supports and strategies that address the differentiated impacts to communities of the pandemic.
- Ensure that learning environments are healthy and safe for all students and staff throughout the pandemic.
- Maintain an adequate supply of personal protective equipment.
- Develop program delivery models that support student learning during the pandemic.
- Provide continual support to both in-class and virtual learners, and schools and communities in COVID-19 hotspot neighbourhoods.
- Support the mental health and well-being of staff and students during the pandemic and into the future.
- Consider and plan for the support needed at the conclusion of the pandemic to transition back to a normal learning environment.
- Support the technology needs of all students throughout the pandemic.
- Ensure that all health protocols from provincial and local public health authorities are followed.



Vice-Principal Allocation 2021-2022

To: Finance, Budget and Enrolment Committee

Date: 7 April, 2021

Report No.: 04-21-4076

Strategic Directions

- Provide Equity of Access to Learning Opportunities for All Students
- Allocate Human and Financial Resources Strategically to Support Student Needs

Recommendation

IT IS RECOMMENDED that the Board approve the allocation of an additional 11 FTE positions of Elementary Vice-Principal for the 2021-2022 school year.

Context

On March 10, 2021, as part of the School-Based Staff Allocation report, Trustees approved the allocation of 190.5 FTE Elementary Vice-Principals. This reduction of 11 FTE from the current school year is based on declining student enrolment.

Following approval of the Staff Allocation report, staff continued to review the allocation of Elementary Vice-Principals and the impact the reduction would have on the system. Given the additional demands facing administrators as a result of the ongoing COVID-19 pandemic, staff have determined that it would not be in the best interest of students and school staff to proceed with this reduction for next year. Therefore, staff are recommending that the Elementary Vice-Principal allocation for the 2021-22 school year be returned to its current level of 201.5 FTE. This is an increase of 11 FTE to the allocation approved on March 10, 2021.

Action Plan and Associated Timeline

In the Fall, staff will bring forward to Trustees a review of the Elementary Vice-Principal allocation and distribution process. The review will identify the key components that impact the allocation and determine the distribution of Vice-Principals at the secondary and elementary levels.

Resource Implications

The funding source for school-based staffing is the Ministry of Education Grants for Student Needs 2021-22. The cost implication for 11 additional FTEs is approximately \$1.46M. Funding for this cost will be part of the budget process in the spring of 2021.

Communications Considerations

Upon approval of this report it will be placed on the Board's Budget webpage.

Board Policy and Procedure Reference

N/A

From

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Updated Proposed 2021-22 Budget Timelines

To: Finance, Budget and Enrolment Committee

Date: 7 April, 2021

Report No.: 04-21-4077

Strategic Directions

- Allocate Human and Financial Resources Strategically to Support Student Needs

Recommendation

It is recommended that Updated Proposed 2021-22 Budget Timelines be approved.

Context

Staff are presenting a revised timeline for the development of the Board's 2021-2022 budget. This update is based on the most current information available and work effort needed to prepare the operating and capital budgets.

It is expected that in April 2021, the Ministry of Education will release the following information to the sector:

- Guidelines on the opening of school in September, including guidance on program delivery during the pandemic. These guidelines should provide information on what program options must be provided to parents and students in both the elementary and secondary panel. It is expected that school boards will be required to offer a remote option to families and that sometime during the year a transition to in-person learning will occur, when the pandemic is resolved.
- Grant for Student Needs (GSN) will be released with supporting documentation. It is expected that the GSN will be a normal allocation of resources and support both ministry programs and collective agreement parameters. All funding associated with the pandemic supports and costs will likely be through the Priorities and Partnerships Fund (PPF) grants.

- Priorities and Partnerships Fund will also be announced for 2021-2022. This announcement will include both new Ministry funded projects as well as funding for pandemic costs supported by the Ministry. Staff will report back on the funding available for pandemic programs and expenses.

The 2021-22 budget timelines have been revised to accommodate the release of this information. It should be noted that the budget timelines were amended based on the assumption that the Ministry will release GSN information on or before 19 April. Should the information be released after that date, the schedule will need to be adjusted accordingly.

Appendix A provides the updated schedule for trustees' consideration and approval. Items in yellow are new events added to the timeline.

It should be noted that a Special Finance, Budget and Enrolment Committee (FBEC) meeting is scheduled for 20 April to update Trustees on the revenue impact of the Ministry announcement, prior to the 21 April Board meeting. This Special FBEC meeting will either take place immediately after or replace the tentative 20 April Planning and Priorities Committee meeting. Staff would bring back a more complete update of the financial position of the Board to the 12 May FBEC meeting.

Action Plan and Associated Timeline

Staff will continue to update Trustees with changes to the budget timelines resulting from new information.

Resource Implications

Not applicable.

Communications Considerations

This report and the appendix will be placed on the Board's budget website, so stakeholders are informed on the budget process.

Board Policy and Procedure Reference(s)

Not applicable.

Appendices

- Appendix A: Updated Proposed 2021-22 Budget Timelines

From

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Updated Proposed 2021-22 Budget Timelines

2021 Date	Event	Notes
March 29 to April 2	School Based Staffing	Complete the rollout of school-based staffing to principals
April 7	FBEC	
April 19	GSN Announcement	Anticipated Ministry release of Sector Guidance, GSN and PPFs (subject to change depending on actual release date)
April 19	Senior Team	Engage in planning discussions around the parent registration process for 2021-22 student remote learning
April 20	Special FBEC	High Level overview of GSN
April 21	Parent Registration	Release of parent registration online form centrally with Principals collecting data
April 21	Board	
April 30	Parent Registration Deadline	Deadline for schools to identify parent registration requests
May 3 to May 28	Scheduling of In-Person and Remote Classes	Principals and Central Staff develop school and class schedules based on parent registration for remote learning
May 12	FBEC	Detailed updates on 2021-22 financial projection based on current staffing and GSN information
June 1	Special FBEC	Detailed Operating and Capital Budget presented
June 16	FBEC	FBEC Approval and Recommendation to Board of Operating and Capital Budget
June 30	Board	Capital and Operating Budget Approval
July 9	Submission of Budget to Ministry	Staff to prepare EFIS forms for submission to Ministry – based on extension granted



Our Mission

To enable all students to reach high levels of achievement and well-being and to acquire the knowledge, skills and values they need to become responsible, contributing members of a democratic and sustainable society.

We Value

- Each and every student's interests, strengths, passions, identities and needs
- A strong public education system
- A partnership of students, staff, family and community
- Shared leadership that builds trust, supports effective practices and enhances high expectations
- The diversity of our students, staff and our community
- The commitment and skills of our staff
- Equity, innovation, accountability and accessibility
- Learning and working spaces that are inclusive, caring, safe, respectful and environmentally sustainable

Our Goals

Transform Student Learning

We will have high expectations for all students and provide positive, supportive learning environments. On a foundation of literacy and math, students will deal with issues such as environmental sustainability, poverty and social justice to develop compassion, empathy and problem solving skills. Students will develop an understanding of technology and the ability to build healthy relationships.

Create a Culture for Student and Staff Well-Being

We will build positive school cultures and workplaces where mental health and well-being is a priority for all staff and students. Teachers will be provided with professional learning opportunities and the tools necessary to effectively support students, schools and communities.

Provide Equity of Access to Learning Opportunities for All Students

We will ensure that all schools offer a wide range of programming that reflects the voices, choices, abilities, identities and experiences of students. We will continually review policies, procedures and practices to ensure that they promote equity, inclusion and human rights practices and enhance learning opportunities for all students.

Allocate Human and Financial Resources Strategically to Support Student Needs

We will allocate resources, renew schools, improve services and remove barriers and biases to support student achievement and accommodate the different needs of students, staff and the community.

Build Strong Relationships and Partnerships Within School Communities to Support Student Learning and Well-Being

We will strengthen relationships and continue to build partnerships among students, staff, families and communities that support student needs and improve learning and well-being. We will continue to create an environment where every voice is welcomed and has influence.

Acknowledgement of Traditional Lands

We acknowledge we are hosted on the lands of the Mississaugas of the Anishinaabe (A NISH NA BEE), the Haudenosaunee (HOE DENA SHOW NEE) Confederacy and the Wendat. We also recognize the enduring presence of all First Nations, Métis and Inuit peoples.

Reconnaissance des terres traditionnelles

Nous reconnaissons que nous sommes accueillis sur les terres des Mississaugas des Anichinabés (A NISH NA BAY), de la Confédération Haudenosaunee (HOE DENA SHOW NEE) et du Wendat. Nous voulons également reconnaître la pérennité de la présence des Premières Nations, des Métis et des Inuit."

Committee Mandate

- (i) To consider and make recommendations to the Board on finance matters, including procurement and contract awards, referred to it for consideration.
- (ii) To review the impact of enrolment and policy change on the Board's budget, including reviewing the impact of enrolment trends, and marketing strategies to bolster enrolment in declining areas of the city; and
- (iii) To consider strategies to balance the capital and operating budget over a multi-year period, and to make recommendations to the Board to balance the annual capital and operating budget.

Acknowledgment of Traditional Lands

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Reconnaissance des Terres Traditionnelles

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