

May 26, 2021

Transmittal No. 2021 – 110
(Public)

To: Alexander Brown, Chair, Toronto District School Board (TDSB)

This communication is to inform you of a recent decision made by the TLC Board at its meeting of May 25, 2021 with respect to the report, *2021-22 TLC Annual Plan*, attached herein.

The TLC Board decided that:

The 2021-22 TLC Annual Plan be approved and forwarded to the TDSB Board for final approval at its June cycle of meetings.

On behalf of the Board of Directors of the Toronto Lands Corporation, approval of the report is requested.

Sincerely,



Brenda Patterson
Chair, TLC

cc. D. Sage, Executive Officer, TLC

cc. C. Snider, Associate Director, Business Operations and Service Excellence, TDSB

**COMMITTEE DECISION ITEM
TORONTO LANDS CORPORATION
2021-22 TLC Annual Plan**

To: Chair and Members of the Toronto Lands Corporation Policy & Planning Committee

Date: 11 May 2021

Recommendation:

That the *2021-22 TLC Annual Plan* be approved and forwarded to the TDSB Board for final approval at its June cycle of meetings.

Rationale

Pursuant to Section 4.10 (5) of the Shareholder's Direction between the Toronto District School Board (TDSB) and the Toronto Lands Corporation (TLC), as further amended and re-stated on November 28, 2018, TLC is required to produce an Annual Plan that satisfactorily supports all operations under the TLC's direction with a finalized plan to be adopted not later than 30 days before the beginning of the fiscal year to which it relates.

Attached as *Appendix A* is the 2021-22 TLC Annual Plan.

Context

In the first year of operations under the renewed and expanded mandate, TLC needed to restructure and realign our operation in order to meet the TDSB expectations. With structures in place, TLC developed the 2019-20 Annual Plan with the theme - *Building for Tomorrow*. This direction outlined TLC's innovative approach to modernizing the Boards aging school buildings. The 2020-21 Annual Plan, furthered the focus on the modernization strategy building upon the approved Mission, Vision, Goals and guiding principles. From this, staff developed a strategic approach that included five areas of focus. As TLC entered 2021-2022, a land use planning and real-estate data foundation was established that would serve to inform the strategic and financial considerations necessary to operationalize the modernization strategy.

The 2021-22, the Annual Plan has been developed around TLC's three strategic goals:

1. Transform student learning environments:
2. Creating a culture of stakeholder collaboration
3. Be a high functioning organization aligning the missions of TDSB & TLC

To advance the strategy relating to strategic goal 1, TLC staff will demonstrate \$150M worth of opportunities for TDSB's consideration derived from Non-instructional sites (leased sites and vacant lands) as well as assist TDSB with a real-estate review of 13 administration sites, provide redevelopment analysis of TDSB's priority replacement school sites (Polar Rd, Regent Heights, St. Margaret's, Secord JMS) and further two key City/TLC partnership

Projects (North Prep/Memorial and the Borden/Don Mills land exchange).

TLC's 2021-2022 Budget has been developed to deliver on all three goals and commitments identified within the Annual Plan with quarterly progress reports presented to TDSB.

APPENDIX:

Appendix A: 2021-22 TLC Annual Plan

COMMUNICATIONS STRATEGY:

- This report is to be considered by the Policy & Planning Committee on May 11, 2021
- Recommendations from the Policy & Planning Committee will be routed to the TLC Board for its meeting of May 25, 2021
- Once the TLC Board approves the 2021-22 Annual Plan, the Annual Plan will be routed to the TDSB Board June cycle of meeting for approval
- On approval by TDSB, the Annual Plan will be posted publicly on TLC's website and circulated.

From:

Brenda Patterson, Board Chair, Toronto Lands Corporation at pattersn@rogers.com
Daryl Sage, Executive Officer, Toronto Lands Corporation, at dsage.tlc@tdsb.on.ca or at 416-393-0575.